NORTH TEXAS TOLLWAY AUTHORITY
Minutes of the Board of Directors Meeting
October 8, 2025

A public notice of this meeting containing all items was posted at a place convenient to the public in the administrative offices of the North Texas Tollway Authority, provided to the Secretary of State, and provided to the County Clerks of Collin County, Tarrant County, Denton County, and Dallas County as required by Chapter 551 of the Texas Government Code, referred to as the "Open Meetings Act."

Minutes of the North Texas Tollway Authority Board of Directors meeting held at North Texas Tollway Authority, 5900 West Plano Parkway, Plano, Texas, at 10:00 a.m. on October 8, 2025.

**CALL TO ORDER**

Chairman Levine called the meeting to order at 10:00 a.m.

1. Establishment of Quorum

Chairman Levine established a quorum by calling the roll.

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| Mojy Haddad | Vice Chair |
| John Mahalik | Director |
| Pete Kamp* | Director |
| Derek Baker | Director |
| Marcus Knight | Director |
| George "Tex" Quesada* | Director |
| Andy Wambsganss | Director |
| Lynn Gravley | Director |

*Directors Pete Kamp and George "Tex" Quesada participated by phone.

NTTA employees attending the meeting were: James Hofmann, CEO/Executive Director; Karen Madison-Ponds, Assistant Secretary; Horatio Porter, CFO/Treasurer; Dena Stroh, General Counsel; Elizabeth Mow, Assistant Executive Director of Infrastructure; Jeff Dailey, Assistant Executive Director of Operations; Arturo Ballesteros, Director of Public Affairs; Sam Wu, Interim Director of Internal Audit; Corina Johnson, Director of Human Resources; Amitis Meshkani, Director of Maintenance; Eric Hemphill, Director of Traffic and Incident Management; Moses Aito, Director of Business Diversity; Danielle Thompson, Director of Procurement; Kelley McGuire, Director of Treasury and Financial Planning; John Bannerman, Director of Customer Care; Randall Strother, Assistant Director of Contact Center and Collections; Dan Robicheaux, Director of Information Technology; and Brian Reich, Controller. Also present at the meeting representing NTTA were Scott Brush, VRX, Inc., General Engineering Consultant; Kip Mendrygal, Troutman

Pepper Locke, outside counsel; and Steve Bolden, Troutman Pepper Locke, bond counsel.

2. Pledge of Allegiance

Chairman Levine led Board members and meeting attendees in the Pledge of Allegiance.

3. Public comments not related to specific agenda items

Sara Henningsgaard addressed the Board regarding the President George Bush Turnpike West Total Routine Maintenance bid protest appeal.

4. Comments and announcements from the Chairman and Board Members

No comments were made under this item.

5. Committee Chair reports

   A. Regional Transportation Council

No comments were made under this item.

6. Approval of the minutes from September 2025 regular Board meeting

Director Knight made a motion to approve the minutes from the September 2025 regular Board meeting. Director Mahalik seconded the motion, and it was approved unanimously (Res. No. 25-134).

ACTION ITEMS

7. Request to advertise the following:

   A. Construction services for Dallas North Tollway and Sam Rayburn Tollway bridge joint seal project
   B. Construction services for Dallas North Tollway southbound mainlane pavement rehabilitation
   C. Construction services for President George Bush Turnpike pavement restriping
   D. Construction services for President George Bush Turnpike wall rehabilitation between IH 30 and IH 20
   E. Automobile and equipment:
      1. Tires
      2. Aftermarket parts
      3. General Motors Original Equipment Manufacturer parts and repairs
   F. Electrical parts and supplies

Elizabeth Mow, Assistant Executive Director of Infrastructure, presented staff's recommendation on the request to advertise for construction services for Dallas North Tollway and Sam Rayburn Tollway bridge joint seal project.

Director Gravley made a motion to approve item 7A, Vice Chair Haddad seconded the motion, and it was approved unanimously (Res. No. 25-135).

Elizabeth Mow presented staff's recommendation on the request to advertise for construction services for Dallas North Tollway southbound mainlane pavement rehabilitation.

Director Knight made a motion to approve item 7B, Vice Chair Haddad seconded the motion, and it was approved unanimously (Res. No. 25-136).

Elizabeth Mow presented staff's recommendation on the request to advertise for construction services for President George Bush Turnpike pavement restriping.

Director Gravley made a motion to approve item 7C, Director Baker seconded the motion, and it was approved unanimously (Res. No. 25-137).

Elizabeth Mow presented staff's recommendation on the request to advertise for construction services for President George Bush Turnpike wall rehabilitation between IH 30 and IH 20. Ms. Mow, Dena Stroh, General Counsel, and Horatio Porter, Chief Financial Officer, responded to questions from the Board.

Director Gravley made a motion to approve item 7D, Vice Chair Haddad seconded the motion, and it was approved unanimously (Res. No. 25-138).

Amitis Meshkani, Director of Maintenance, presented staff's recommendation on the request to advertise for automobile and equipment tires, aftermarket parts, and General Motors Original Equipment Manufacturer parts and repairs and responded to questions from the Board.

Vice Chair Haddad made a motion to approve items 7E1, 2, and 3, Director Wambsganss seconded the motion, and it was approved unanimously (Res. Nos. 25-139, 25-140, and 25-141).

Amitis Meshkani presented staff's recommendation on the request to advertise for electrical parts and supplies.

Director Mahalik made a motion to approve item 7F, Vice Chair Haddad seconded the motion, and it was approved unanimously (Res. No. 25-142).

8. Contract approval for the following:

   A. Lockbox services
   B. Construction services for Chisholm Trail Parkway sign replacement from IH 30 to FM 1187
   C. Construction services for Dallas North Tollway mainlane bridge deck rehabilitation
   D. Construction services for Sam Rayburn Tollway drainage rehabilitation
   E. 2026 fleet vehicles
   F. Facilities Management Consultant services

Jeff Dailey, Assistant Executive Director of Operations, presented staff's recommendation that the Board approve the contract for lockbox services and responded to questions from the Board.

Director Wambsganss made a motion to approve item 8A, Director Mahalik seconded the motion, and it was approved unanimously (Res. No. 25-143).

Elizabeth Mow introduced staff's recommendation that the Board approve the contract for construction services for Chisholm Trail Parkway sign replacement from IH 30 to FM 1187.

Director Knight made a motion to approve item 8B, Vice Chair Haddad seconded the motion, and it was approved unanimously (Res. No. 25-144).

Elizabeth Mow introduced staff's recommendation that the Board approve the contract for construction services for Dallas North Tollway mainlane bridge deck rehabilitation and Sam Rayburn Tollway drainage rehabilitation.

Director Knight made a motion to approve items 8C and D, Director Baker seconded the motion, and it was approved unanimously (Res. No. 25-145 and 25-146).

Amitis Meshkani presented staff's recommendation that the Board approve the contract for 2026 fleet vehicles and responded to questions from the Board.

Director Gravley made a motion to approve item 8E, Director Knight seconded the motion, and it was approved unanimously (Res. No. 25-147).

Elizabeth Mow presented staff's recommendation that the Board approve the contract for Facilities Management Consultant services and responded to questions from the Board.

Vice Chair Haddad made a motion to approve item 8F, Director Knight seconded the motion, and it was approved unanimously (Res. No. 25-148).

9. Approval of the following cooperative and other exempt procurements:

   A. IT security contracts
      1. Electronic file transfer solution
      2. Identity security solution
   B. Advertising agency of record

Dan Robicheaux, Director of Information Technology, presented staff's recommendation that the Board approve the contracts for IT security electronic file transfer solution and identity security solution.

Director Wambsganss made a motion to approve items 9A1 and 2, Director Mahalik seconded the motion, and it was approved unanimously (Res. No. 25-149 and 25-150).

Arturo Ballesteros, Director of Public Affairs, presented staff's recommendation that the Board approve the contract for advertising agency of record. Arturo Ballesteros, Dena Stroh, and James Hofmann responded to questions from the Board.

Vice Chair Haddad made a motion to approve item 9B, Director Knight seconded the motion, and it was approved unanimously (Res. No. 25-151).

10. FY2026 Internal Audit proposed workplan

Sam Wu, Interim Director of Internal Audit, presented staff's recommendation that the Board approve the FY2026 Internal Audit proposed workplan and responded to questions from the Board.

Director Wambsganss made a motion to approve item 10, Director Quesada seconded the motion, and it was approved unanimously (Res. No. 25-152).

11. FY2026 Preliminary NTTA System Budget – second review and approval

Horatio Porter presented staff's recommendation that the Board approve the FY2026 Preliminary NTTA System Budget – second review and approval and responded to questions from the Board.

Director Knight made a motion to approve item 11, Director Baker seconded the motion, and it was approved unanimously (Res. No. 25-153 and 25-154).

12. Approval of the following leases:

   A. Grand Prairie Customer Service Center
   B. Mesquite Customer Service Center
   C. Fort Worth Customer Service Center – existing location
   D. Fort Worth Customer Service Center – new location
   E. Roadway Operations Fort Worth facility

Amitis Meshkani presented staff's recommendation that the Board approve the Grand Prairie and Mesquite Customer Service Center leases. Amitis Meshkani and Melanie Terrell, Assistant General Counsel, responded to questions from the Board.

Director Knight made a motion to approve items 12A and B, Vice Chair Haddad seconded the motion, and it was approved unanimously (Res. No. 25-155 and 25-156).

Randall Strother, Assistant Director of Customer Service, and Amitis Meshkani presented staff's recommendation that the Board approve the Fort Worth Customer Service Center existing and new location leases. Randall Strother, Amitis Meshkani, and Jeff Dailey and responded to questions from the Board.

Director Knight made a motion to approve items 12C and D, Vice Chair Haddad seconded the motion, and it was approved unanimously (Res. No. 25-157 and 25-158).

Eric Hemphill, Director of Traffic and Incident Management, and Amitis Meshkani presented staff's recommendation that the Board approve the Roadway Operations Fort Worth facility and responded to questions from the Board.

Director Baker made a motion to approve item12E, Director Wambsganss seconded the motion, and it was approved unanimously (Res. No. 25-159).

13. President George Bush Turnpike West Total Routine Maintenancve bid protest appeal

This item was voted upon after executive session.

**BRIEFING ITEMS**

14. FY2026-FY2030 Five-Year Capital Plan – first review

Horatio Porter presented a briefing on the FY2026-FY2030 Five-Year Capital Plan – first review.

This was a briefing item only.

15. General Engineering Consultant Inspection Report

Scott Brush, Vice President at VRX, Inc., General Engineering Consultant, presented a briefing on the General Engineering Consultant Inspection Report and responded to questions from the Board.

16. Consolidated Monthly Performance Report

Horatio Porter, Jeff Dailey, and Elizabeth Mow briefed the Board on the Consolidated Monthly Performance Report.

Director Gravley noted the progress made regarding head count as reflected in the Consolidated Monthly Performance report.

17. Executive Director Report

A. Contracts, supplements, and change orders not exceeding $300,000.00 executed in August 2025

There were no questions for this item.

18. EXECUTIVE SESSION – Pursuant to Chapter 551, Subchapter D, Texas Government Code:

A. Section 551.071, to receive advice from legal counsel about pending or contemplated litigation and/or settlement offers or other legal matters, and Sections 551.076 and 551.089 regarding security devices:

1. Cybersecurity update

B. Section 551.071, to receive advice from legal counsel about pending or contemplated litigation and/or settlement offers or other legal matters:

1. President George Bush Turnpike West Total Routine Maintenance bid protest appeal

C. Section 551.074(a)(1), to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee:

1. Executive Director
2. Internal Auditor

Chairman Levine called the Board into executive session at 12:07 p.m. and reconvened the meeting into open session at 1:16 p.m. No final action, decision, or vote was taken during the executive session.

19. Consideration of items (if any) from executive session

Director Baker made a motion to affirm the decision to deny item 13, the President George Bush Turnpike West Total Routine Maintenance bid protest appeal, Vice Chair Haddad seconded the motion, and it was approved unanimously. Director Quesada was not present and did not vote on Item 19.

20. Adjourn

The meeting was adjourned at 1:18 p.m.

Scott Levine, Chairman

Karen Madison-Ponds,
Assistant Secretary