NORTH TEXAS TOLLWAY AUTHORITY
Minutes of the Board of Directors Mid-Year Retreat
July 10, 2026

A public notice of this meeting containing all items was posted at a place convenient to the public in the administrative offices of the North Texas Tollway Authority, provided to the Secretary of State, and provided to the County Clerks of Collin County, Tarrant County, Denton County, and Dallas County as required by Chapter 551 of the Texas Government Code, referred to as "The Open Meetings Act."

Minutes of the North Texas Tollway Authority Board of Directors Mid-Year Retreat held at Rough Creek Lodge, 5165 County Road 2013, Glen Rose, Texas at 10:00 a.m. on July 10, 2026.

CALL TO ORDER

Chairman Levine called the meeting to order at 10:05 a.m.

1. Establishment of Quorum

Chairman Levine established a quorum by calling the roll.

The following Board members were present in the meeting:

Scott Levine	Chair
Mojy Haddad	Vice Chair
Derek Baker	Director
Marcus Knight	Director
George (Tex) Quesada	Director
Pete Kamp	Director
John Mahalik	Director
Andy Wambsganss	Director
Justin Hewlett	Director

NTTA employees attending the meeting were: James Hofmann, CEO/Executive Director; Leslie Garza, Secretary; Karen Madison-Ponds, Assistant Secretary; Dena Stroh, General Counsel; Elizabeth Mow, Assistant Executive Director of Infrastructure; Jeff Dailey, Assistant Executive Director of Operations; Horatio Porter, Chief Financial Officer; Sam Wu, Director of Internal Audit/Enterprise Risk; and Corina Johnson, Director of Human Resources.

2. Public comments not related to specific agenda items.

No comments were made under this item.

3. Welcome and opening remarks

Chairman Levine expressed appreciation for attending the retreat and encouraged discussion by Board members and staff.

4. Board governance

Mike Jeans with Chief Executive Group presented a training on board governance and responded to questions from the Board.

5. Strategic Planning

James Hofmann, CEO/Executive Director, and Horatio Porter, Chief Financial Officer, presented to the Board a review of strategic planning and Hofmann, Porter, Elizabeth Mow, Assistant Executive Director of Infrastructure, Jeff Dailey, Assistant Director of Operations, and Dena Stroh, General Counsel, responded to questions from the Board.

6. Internal Audit update

Sam Wu, Director of Internal Audit/Enterprise Risk, provided an Internal Audit update and responded to questions from the Board.

7. EXECUTIVE SESSION – Pursuant to chapter 551, subchapter D, Texas Government Code:

   A. Section 551.074(a)(1), to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee

      1. Executive Director mid-year goal assessment
      2. Internal Auditor mid-year goal assessment

Chairman Levine called the Board into Executive Session at 4:30 p.m. and reconvened the meeting into open session at 5:30 p.m. No final action, decision, or vote with regard to any matter was taken during the Executive Session.

8. Consideration of items (if any) from Executive Session

No actions were taken under this item.

9. Recess

The meeting was called into recess at 5:30 p.m., to be reconvened at 8:00 a.m., on Saturday, July 11, 2026.

Scott Levine, Chairman

Leslie Garza, Secretary