

NORTH TEXAS TOLLWAY AUTHORITY
Minutes of the Board of Directors Meeting
December 17, 2025

A public notice of this meeting containing all items was posted at a place convenient to the public in the administrative offices of the North Texas Tollway Authority, provided to the Secretary of State, and provided to the County Clerks of Collin County, Tarrant County, Denton County, and Dallas County as required by Chapter 551 of the Texas Government Code, referred to as the "Open Meetings Act."

Minutes of the North Texas Tollway Authority Board of Directors meeting held at North Texas Tollway Authority, 5900 West Plano Parkway, Plano, Texas, at 10:00 a.m. on December 17, 2025.

CALL TO ORDER

Meeting Chairman Haddad* called the meeting to order at 10:00 a.m.

*For the meeting, Vice Chair Haddad served as Chair.

1. Establishment of Quorum

Chairman Haddad established a quorum by calling the roll.

Mojoy Haddad	Chairman (for the meeting)
George (Tex) Quesada	Director
John Mahalik	Director
Derek Baker	Director
Marcus Knight	Director
Andy Wambsganss	Director
Justin Hewlett	Director

NTTA employees attending the meeting were: James Hofmann, CEO/Executive Director; Karen Madison-Ponds, Assistant Secretary; Leslie Garza, Interim Board Secretary; Horatio Porter, CFO/Treasurer; Dena Stroh, General Counsel; Elizabeth Mow, Assistant Executive Director of Infrastructure; Jeff Dailey, Assistant Executive Director of Operations; Arturo Ballesteros, Director of Public Affairs; Sam Wu, Interim Director of Internal Audit/Enterprise Risk; Melanie Terrell, Assistant General Counsel; Corina Johnson, Director of Human Resources; Amitis Meshkani, Director of Maintenance; Eric Hemphill, Director of Traffic and Incident Management; Moses Aito, Director of Business Development and Opportunities; Danielle Thompson, Director of Procurement; Kelley McGuire, Director of Treasury and Financial Planning; Kevin Banks, Director of Customer Service; Dan Robicheaux, Director of Information Technology; Pat Louthan, Director of Business Operations; and Brian Reich, Controller.

2. Pledge of Allegiance

Chairman Haddad led Board members and meeting attendees in the Pledge of Allegiance.

3. Public comments not related to specific agenda items

No comments were made under this item.

4. Comments and announcements from the Chairman and Board Members

Chairman Haddad held a moment of silence in remembrance of Luis Avila, a team member of NTTA's Maintenance Department, who recently passed away in the line of duty.

A. Government Finance Officers Association (GFOA) recognition of budget

Director Quesada presented the Government Finance Officers Association for Excellence in Financial Reporting award to Horatio Porter, Chief Financial Officer; Kelley McGuire, Director of Treasury and Financial Planning; and Sherra McGaha, Budget and Compliance Manager.

5. Committee Chair reports

- A. Customer Service, Projects, and Operations
- B. Finance, Audit, and Administration
- C. Regional Transportation Council

There were no comments under this item.

6. Approval of the minutes from November 2025 regular board meeting

Director Knight made a motion to approve the minutes from the November 2025 regular Board meeting. Director Mahalik seconded the motion, and it was approved unanimously (Res. No. 25-189).

CONSENT ITEMS

7. Request to advertise the following:

- A. Construction services for President George Bush Turnpike continuous roadway lighting, Phase 3, from Belt Line Road to Dallas North Tollway

8. Vendor selection for the following:

- A. Investment advisory services

- B. Project Communications Consultant
9. Contract approval for the following:
- A. Lane-level toll uninterruptable power supply replacement
 - B. Automobile and equipment tires
 - C. Construction services for Dallas North Tollway and Sam Rayburn Tollway bridge joint seal project
 - D. Construction services for Dallas North Tollway southbound mainlane pavement rehabilitation
 - E. Construction services for President George Bush Turnpike mainlane Plaza 7 roof replacement
 - F. Construction services for President George Bush Turnpike pavement restriping
 - G. Construction services for President George Bush Turnpike wall rehabilitation between IH 30 and IH 20
10. Approval of the following cooperative and other exempt procurements:
- A. Advanced contact system
 - 1. Licensing and implementation
 - 2. Back-office system integration
 - 3. Project support services
 - B. NTTA website services
11. Approval of interlocal agreement with City of Dallas for employee life insurance benefits
12. 2026 annual work authorizations:
- A. Operations
 - 1. Customer service and revenue systems
 - a. Collection services
 - b. Customer service support
 - c. Skip tracing
 - d. TollTag transponder purchase
 - 2. Back-office system
 - a. Maintenance
 - b. System enhancements
 - c. Image review
 - B. Infrastructure
 - 1. General Engineering Consultant
 - 2. Program Management Consultant
 - 3. Maintenance Management Consultant
 - 4. Construction Engineering Consultant

13. Funding for retirement benefits
14. FY2026 final NTTA System Budget

Director Baker made a motion to approve consent agenda items 7 through 14, Director Hewlett seconded the motion, and it was approved unanimously (Res. Nos. 25-190 through 25-217).

BRIEFING ITEMS

15. Anticipated cooperative and exempt procurements 1st Quarter 2026

Jeff Dailey, Assistant Executive Director of Operations, presented a briefing on the anticipated cooperative and exempt procurements for the 1st Quarter 2026 and responded to questions from the Board.

16. Consolidated Monthly Performance Report

Horatio Porter, Jeff Dailey, and Elizabeth Mow, Assistant Executive Director of Infrastructure, briefed the Board on the Consolidated Monthly Performance Report, and Jeff Dailey and Corina Johnson, Director of Human Resources, responded to questions from the Board.

17. Executive Director Report

- A. Contracts, supplements, and change orders not exceeding \$300,000.00 executed in October 2025

Elizabeth Mow and Corina Johnson responded to questions from the Board.

18. EXECUTIVE SESSION – Pursuant to Chapter 551, Subchapter D, Texas Government Code:

- A. Section 551.071, to receive advice from legal counsel, and Sections 551.076 and 551.089 regarding security devices

1. Information Technology governance update

- B. Section 551.071, to receive advice from legal counsel about pending or contemplated litigation and/or settlement offers or other legal matters

1. Internal Audit update

- C. Section 551.074(a)(1), to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee

- 1. Internal Auditor

Chairman Haddad called the Board into executive session at 10:20 a.m. and reconvened the meeting into open session at 11:48 a.m. No final action, decision, or vote was taken during the executive session.

- 19. Consideration of items (if any) from executive session

No actions were taken under this item.

- 20. Adjourn

The meeting adjourned at 11:50 a.m.



Scott Levine, Chairman



Leslie Garza, Secretary