NORTH TEXAS TOLLWAY AUTHORITY Minutes of the Board of Directors Retreat February 7, 2020

A public notice of this meeting containing all items was posted at a place convenient to the public in the administrative offices of the North Texas Tollway Authority, provided to the Secretary of State, and provided to the County Clerks of Collin County, Tarrant County, Denton County, and Dallas County as required by Chapter 551 of the Texas Government Code, referred to as "The Open Meetings Act."

Minutes of the North Texas Tollway Authority Board of Directors Retreat held at the Rough Creek Lodge, 5165 County Road 2013, Glen Rose, Texas, at 10:00 a.m. on February 7, 2020.

CALL TO ORDER

Chairman Mahalik called the meeting to order at 10:01 a.m.

1. Establishment of Quorum

Chairman Mahalik established a quorum by calling the roll.

The following Board members were present in the meeting:

John Mahalik	Chairman
Jane Willard	Vice Chairwoman
Pete Kamp	Director
Tim Carter	Director
George (Tex) Quesada	Director
Marcus Knight	Director
Scott Levine	Director
Lynn Gravley	Director
*Mojy Haddad	Director

^{*} Director Haddad participated by phone.

NTTA employees attending the meeting were: James Hofmann, CEO/Executive Director; Lorelei Griffith, Secretary; Horatio Porter, CFO/Treasurer; Dena DeNooyer Stroh, General Counsel; Elizabeth Mow, Assistant Executive Director of Infrastructure; Nancy St. Pierre, Director of Public Affairs; Sabu Stephen, Assistant Executive Director of Operations; and Magdalena Brady, Director of Internal Audit.

2. Welcome and opening remarks

Chairman Mahalik expressed appreciation for attending the retreat and encouraged discussion by Board members and staff.

3. 2019 year in review

James Hofmann, CEO/Executive Director, presented on NTTA's growth and 2019 accomplishments.

4. 2020 priorities

James Hofmann, CEO/Executive Director, discussed the environment for NTTA in 2020. Horatio Porter, Chief Financial Officer; Sabu Stephen, Assistant Executive Director of Operations; Nancy St. Pierre, Director of Public Affairs; and Elizabeth Mow, Assistant Executive Director of Infrastructure presented their priorities for 2020 and responded to questions from the Board.

5. Lunch / Guest speaker

Robert Poole, Director of Transportation Policy Reason Foundation, presented on "US Tolling in an Uncertain Future" and responded to questions from the Board.

6. Strategic planning

Horatio Porter, Chief Financial Officer; Sabu Stephen, Assistant Executive Director of Operations; and Elizabeth Mow, Assistant Executive Director of Infrastructure presented scenarios for the Board regarding their vision of NTTA for 2025. The Board discussed the scenarios and asked staff questions.

7. Strategic map update

James Hofmann, CEO/Executive Director, presented staff's recommendations for edits to the strategy map and responded to questions from the Board.

8. 2020 performance metrics

Horatio Porter, Chief Financial Officer; Elizabeth Mow, Assistant Executive Director of Infrastructure; Nancy St. Pierre, Director of Public Affairs; and Sabu Stephen, Assistant Executive Director of Operations briefed the Board on performance metrics and responded to questions from the Board.

- 9. EXECUTIVE SESSION Pursuant to chapter 551, subchapter D, Texas Government Code:
 - A. Section 551.071, to receive advice from legal counsel about pending or contemplated litigation and/or settlement offers or other legal matters regarding:
 - Audit overview
 - B. Section 551.074(a)(1), to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee.
 - 1. Executive Director goals and evaluation

Chairman Mahalik called the Board into Executive Session at 3:47 p.m. and reconvened the meeting into open session at 5:20 p.m. No final action, decision, or vote with regard to any matter was taken during the Executive Session.

10. The meeting was called into recess at 5:20 p.m., to be reconvened at 8:30 a.m. on Saturday, February 8, 2020.

John Mahalik, Chairman

Lorelei Griffith, Secretary