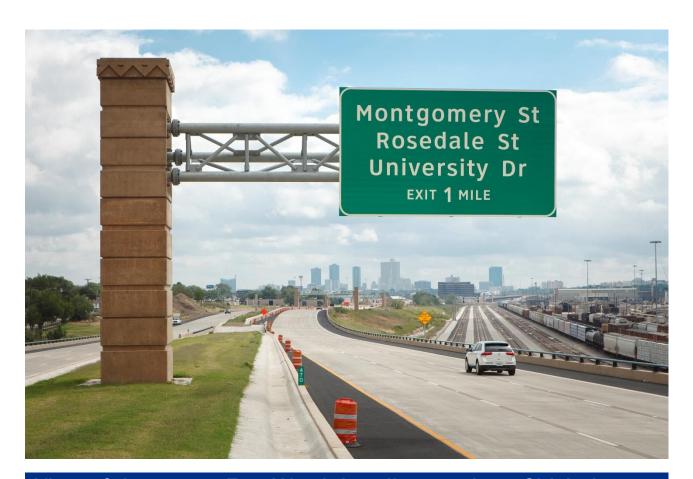


FINAL FY2018 SPECIAL PROJECTS SYSTEM BUDGET



View of downtown Fort Worth heading north on Chisholm Trail Parkway

TABLE OF CONTENTS

| NTTA Mission | 5 |
|----------------------------------------------------|----|
| NTTA Board of Directors | 5 |
| Organizational Chart | 6 |
| NTTA Officials | 7 |
| Facility Map of the North Texas Region | 8 |
| Letter of Transmittal | 9 |
| INTRODUCTION | 11 |
| FY2018 Annual Operating Budget Executive Summary | |
| BUDGET OVERVIEW | 17 |
| FY2015 – FY2018 Revenue Detail | 20 |
| Sources and Uses FY2018 to FY2017 | 22 |
| FY2018 Estimated Revenue Fund Requirements | 23 |
| FY2018 Estimated Debt Service Fund Requirements | 24 |
| FY2018 Estimated Operating Fund Requirements | 25 |
| FY2015 – FY2018 Summary of Funds | 26 |
| Department by Account Category FY2018 | 28 |
| FY2015 to FY2018 Actual vs. Budget by Department | 30 |
| Operating Fund Budget by Account FY2018 | 32 |
| All Funds Budget by Account FY2018 | 36 |
| Flow of Funds | 40 |
| DEPARTMENTAL BUDGETS | 41 |
| Operating Fund Budget Comparisons FY2018 to FY2017 | 43 |
| ADMINISTRATIVE SERVICES DEPARTMENTS | 44 |
| Accounting Department | 44 |
| Administration Department | 45 |
| Board of Directors Department | 46 |
| Cash and Debt Management Department | 47 |
| Financial Planning and Analysis Department | 48 |
| Human Resources Department | 49 |
| Internal Audit Department | 50 |
| Legal Services Department | 51 |
| Procurement and Business Diversity Department | 52 |
| Public Affairs Department | 53 |

| Shared Services Department | 54 |
|----------------------------------------------------------|-----|
| OPERATIONAL SERVICES DEPARTMENTS | 55 |
| Customer Contact Center and Collections Department | |
| Information Technology Department | 56 |
| Maintenance Department | 57 |
| Operations Department | 58 |
| Project Delivery Department | 59 |
| System and Incident Management Department | 60 |
| OTHER FUNDS | 61 |
| Construction Fund Projects | 63 |
| Major Maintenance Fund Projects or Purchases | 67 |
| Capital Expenditures Fund Projects or Purchases | 70 |
| Rate Stabilization Fund | 72 |
| APPENDICES | 73 |
| Appendix A: TIFIA Agreement | |
| Appendix B: Toll Equity Loan Agreement | 79 |
| Appendix C: Trust Agreement | 83 |
| Appendix D: Debt Policy | 106 |
| Appendix E: Major Revenue Source including C&M Estimates | 109 |
| Appendix F: TELA Project Budget Comparison | 115 |
| Appendix G: Glossary of Terms and Acronyms | 117 |

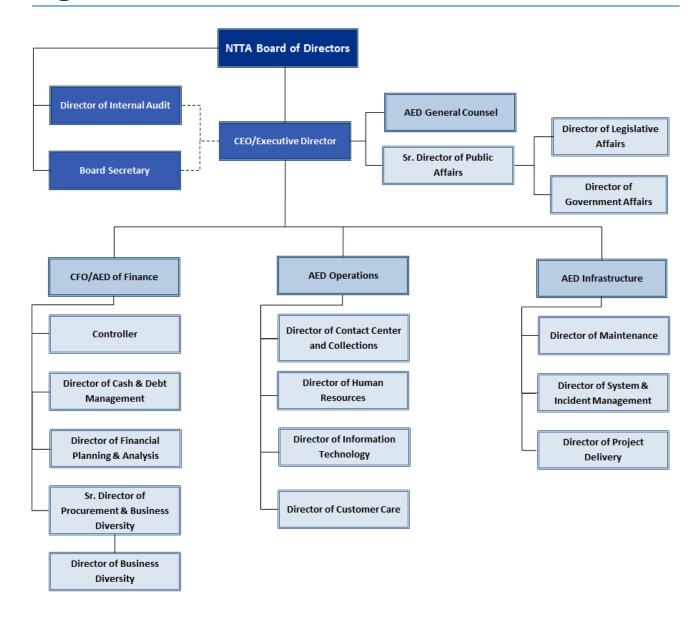
NTTA Mission

To provide a safe and reliable toll road system, increase value and mobility options for our customers, operate the Authority in a businesslike manner, protect our bondholders, and partner to meet our region's growing need for transportation infrastructure.

NTTA Board of Directors



Organizational Chart



NTTA Officials

Gerald E. Carrigan CEO/Executive Director

Lorelei Griffith Board Secretary

James Hofmann Assistant Executive Director, Operations

Elizabeth Mow, P.E. Assistant Executive Director, Infrastructure

Horatio Porter, CPA CFO/Assistant Executive Director, Finance

Dena DeNooyer Stroh Assistant Executive Director, General Counsel

David Evans Senior Director, Procurement and Business Diversity

Kimberly Jackson Senior Director, Public Affairs

Arturo Ballesteros Director, Legislative Affairs

John Bannerman Director, Customer Care

Dana Boone Director, Cash and Debt Management

Magdalena Brady Director, Internal Audit

Anthony Coleman Director, Business Diversity

Angela Hough Director, Assistant General Counsel

Eric Hemphill, P.E. Director, System and Incident Management

Robert Hurmence Director, Financial Planning & Analysis

Craig Lockett Director, Human Resources

Mark Pavageau, P.E. Director, Maintenance

Brian Reich, CPA Director, Controller

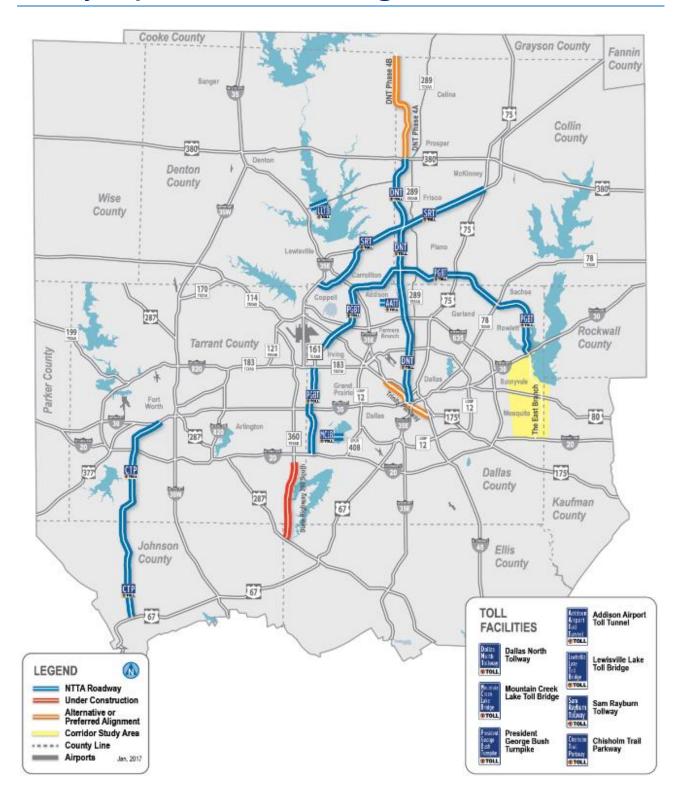
Yosvany Rodriguez Director, Contact Center & Collections

Carrie Rogers Director, Government Affairs

Sabu Stephen Director, Information Technology

Vacant Director, Project Delivery

Facility Map of the North Texas Region



Letter of Transmittal

We are pleased to submit for your review and approval the FY2018 Budget for the Special Projects System of the North Texas Tollway Authority ("NTTA" or "Authority").

The FY2018 Annual Operating Budget is required by the Transportation Infrastructure Finance and Innovation Act of 1998 ("TIFIA") Secured Loan Agreement with the United States Department of Transportation ("USDOT"). The budget fiscal year per the agreement is September 1 through August 31. The agreement requires submitting the budget for USDOT review 60 days before the start of the ensuing fiscal year.

The Toll Equity Loan Agreement ("TELA") with the Texas Department of Transportation ("TxDOT") requires submitting the budget for TxDOT review no sooner than 90 days and no later than 60 days before the start of the ensuing fiscal year.

Section 711 of the Trust Agreement for the Special Projects System requires that the Authority adopt an Annual Operating Budget prior to the beginning of each fiscal year.

The following chart provides an overview of the FY2018 Budget with a comparison to the FY2017 Budget.

| Special Projects System | | | | |
|------------------------------------|---------------|---------------|--|--|
| | FY2018 Budget | FY2017 Budget | | |
| Estimated Revenues | \$118,709,000 | \$102,478,141 | | |
| Operating Budget | \$29,307,717 | \$27,525,949 | | |
| Total Net Debt Service | \$74,599,442 | \$62,841,961 | | |
| Gross Revenue Debt Coverage | 1.59 | 1.66 | | |
| Net Revenue Debt Coverage | 1.20 | 1.18 | | |
| Major Maintenance Fund | \$3,175,412 | \$4,284,632 | | |
| Capital Expenditures Fund | \$2,214,096 | \$693,876 | | |
| Construction Fund | \$4,193,664 | \$7,414,721 | | |

If you have any questions, or need additional information, please let us know. We look forward to presenting and discussing the FY2018 Budget at the June 21, 2017 NTTA Board of Directors meeting.

Very truly yours,

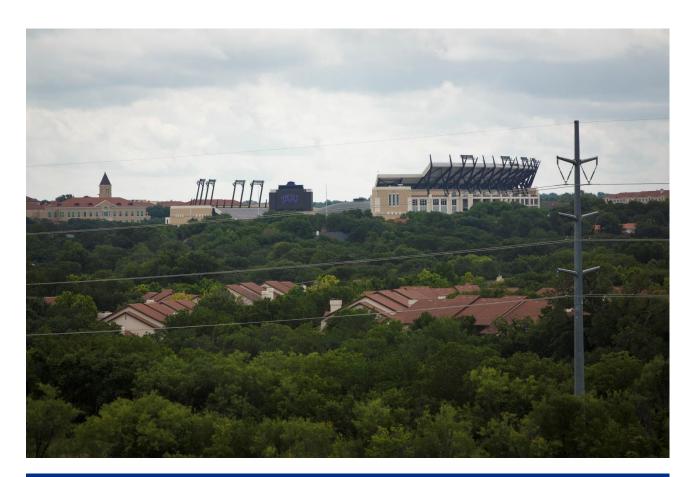
Gerald Carrigan, Executive Director

Horatio Porter, Chief Financial Officer



CTP motorists traveling the new Hulen Street Bridge

INTRODUCTION



While traveling on the CTP, motorists can easily see Texas Christian University's Amon G. Carter Stadium as well as other campus buildings

FY2018 Annual Operating Budget Executive Summary

INTRODUCTION

North Texas continues to experience strong economic growth. The unemployment rate in the area is below that of the entire United States at 4.5% with almost 117,000 new jobs added in 2015. In the same year the DFW migrant population grew by almost 80,000 and currently there are nearly 200 people a day moving to the area. The new Clearfork development along the Chisholm Trail Parkway ("CTP"), the new IKEA store opening soon near President George Bush Turnpike ("PGBT WE") and many new planned residential, retail and commercial projects along the facilities mean that growth in the region will continue. As an integral part of North Texas mobility solutions, the North Texas Tollway Authority (NTTA or Authority) continues to provide safe and reliable toll road options for millions of customers across the region.

The Special Projects System contains two of the eight NTTA toll roads. The PGBT WE, an 11.5-mile toll road constructed in partnership with the United States Department of Transportation ("USDOT") and Texas Department of Transportation ("TxDOT"). The other project is the CTP, a 27.6-mile toll road that extends from downtown Fort Worth south to Cleburne. The project was a collaboration between NTTA, TxDOT, USDOT, North Central Texas Council of Governments (NCTCOG), Tarrant and Johnson counties, the cities of Fort Worth, Burleson and Cleburne, Fort Worth and Western Railroad (FWWR) and Union Pacific Railroad (UPRR).

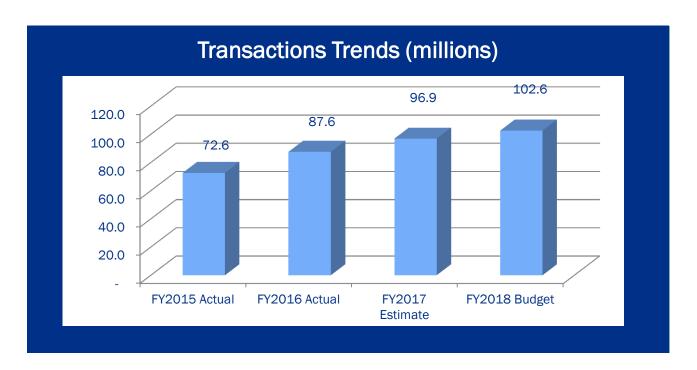
The projects are stand-alone tollways governed by their own Trust Agreement. The SPS does not have any employees. The Authority is responsible for operating and maintaining these projects, including all accounting, debt financing and administrative services. The SPS Operating Budget is an allocation of the Authority's operating costs along with some direct cost such as contracted maintenance services, utilities, police services and external audit fees. The allocation of costs is based on a percentage of overall lane miles and toll revenue transactions. (See page 43.)

The SPS 206.1 lane miles represent 19.6% of the total Authority's 1,049.3 lane miles. The Special Projects System and the NTTA System consist of revenue producing toll roads and service roads. The combined roads represent the total lane miles NTTA must maintain.

| | FY2018 Lane Miles | | | | |
|--------------------------|-----------------------|------------------|---------------------|--|--|
| | Revenue Lane Miles | Service Roads | Total Lane Miles | | |
| Special Projects System: | | | | | |
| PGBT WE | 53.5 | 52.6 | 106.1 | | |
| СТР | 100.0 | | 100.0 | | |
| Total SPS | 153.5 | 52.6 | 206.1 | | |

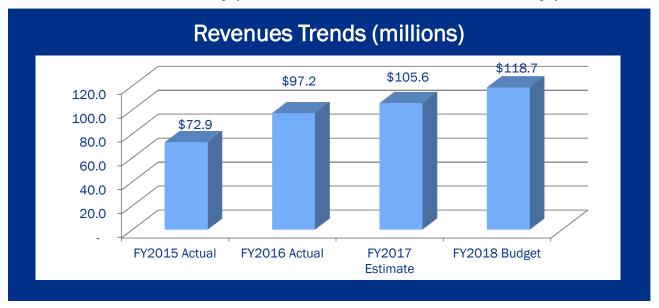
FY2018 TRANSACTIONS

The Special Projects System is still considered a new system in the ramp up phase with CTP opening to traffic in FY2014. Toll revenue transactions for SPS are projected to increase by 5.7 million, from 96.9 million estimated in FY2017 to 102.6 million in FY2018, a 5.9% increase.



FY2018 REVENUES

Total FY2018 estimated revenues are \$118.7 million. These revenues consist primarily of \$109.7 million in toll revenues, which represent 92.4% of total revenues (See C&M revenue projections on pages 110). Other income of \$9.0 million is administrative fees associated with the processing of ZipCash invoices. The FY2018 administrative fees are based on business rules where a \$10 fee is assessed for the first notice of nonpayment and a \$25 fee for the second notice of nonpayment.

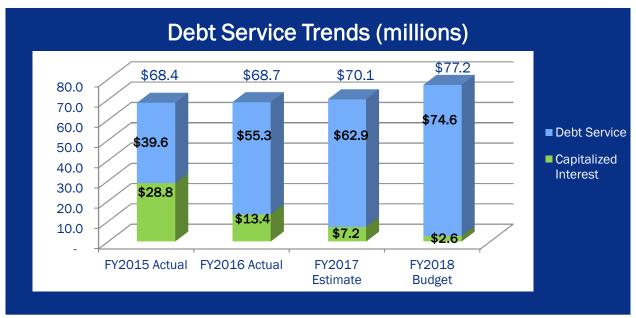


FY2018 USE OF RESERVES

Transfers from reserve balances will be used to pay \$3.2 million of major maintenance and \$2.2 million capital expenses. All transfers are in accordance with the TELA and Trust Agreements and meet the funding requirement for FY2018.

FY2018 DEBT SERVICE AND LOAN REPAYMENT

Total Debt Service for FY2018 is \$77.2 million or a 10.1% increase from \$70.1 million in FY2017. (See Outstanding Debt Summary page 107.) The debt service was structured to mirror the traffic and revenue growth of these new facilities. For comparison purposes, debt service and capitalized interest are shown for FY2015 – FY2017. As scheduled, the FY2018 budget uses the remaining balance of capitalized interest. Estimated FY2018 gross debt service coverage is 1.59 times first and second tier debt service, compared with the 1.10 times requirement of the TIFIA Loan Agreement.



FY2018 EXPENDITURES (OPERATING AND CAPITAL RELATED FUNDS)

The TIFIA secured loan agreement, the Toll Equity Loan Agreement and the Trust Agreement require the adoption of an Annual Operating Budget. (See appendix pages 75-103.)

The overall anticipated expenditures total \$38.9 million for all funds. These funds include Operating (OF), Construction (CF), Major Maintenance (MMF), and Capital Expenditures (CEF). The funds for PGBT WE and CTP are shown individually on the Summary of Funds and Fund-Estimate reports, all other reports are consolidated. The Annual Operating Budget consists of OF and MMF expenses totaling \$32.5 million. This is \$2.4 million under the TELA Project Budget of \$34.9 million. (See TELA Project Budget Comparison page 115-116.) The capital related funds are \$6.4 million.

OPERATING FUNDS (OF)

The FY2018 budget for operating expenses is \$29.3 million. This is an increase of \$1.8 million, or 6.5% over the FY2017 budget of \$27.5 million. The primary factor impacting the FY2018 budget is the increase in transactions. The SPS Operating Budget is an allocation of about \$13.1 million of the Authority's operating costs and \$16.2 million of direct cost attributed to operating and maintaining the SPS. Direct costs include contracted maintenance services, professional fees, facilities insurance, roadway customer services, utilities, police services and external audit fees. Departmental budget comparisons and explanations are on page 43.

MAJOR MAINTENANCE FUNDS (MMF)

The MMF (see pages 67-69) budget is \$3.2 million. The budget includes \$1.9 million for pavement and bridge repairs; \$0.4 million for annual inspection of all infrastructure assets; \$0.3 million for agency

overhead; and \$0.6 million for replacing toll collection equipment and vehicles. These numbers are compliant with the TELA Project Budget.

CAPITAL FUNDS

The following funds correspond directly to the Monthly Construction Cost and Capital Expenditures for Project Capacity Improvement section of the TELA Project Agreement

CONSTRUCTION FUNDS (CF)

The SPS FY2018 CF budget is \$4.2 million (see pages 63-66). It is composed of the PGBT WE Construction Fund budget of \$0.2 million and CTP Construction Fund budget of \$4.0 million. Spending has declined as construction on both projects is nearing completion. These costs are mainly associated with finishing minor construction items and landscaping. Any remaining bond proceed balances will be utilized to pay debt or for the widening of PGBT WE.

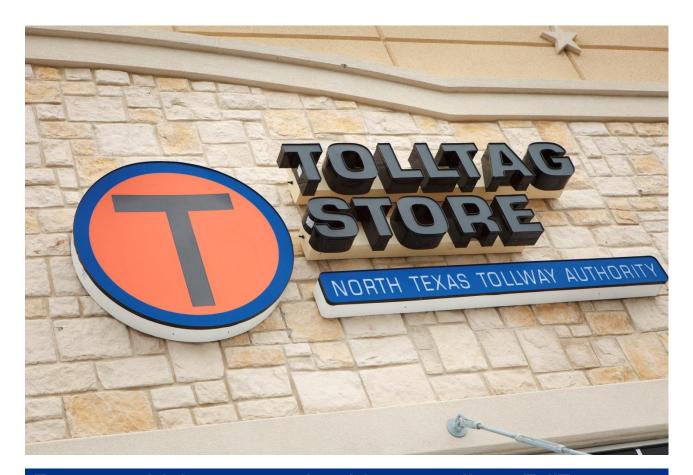
CAPITAL EXPENDITURE FUNDS (CEF)

The CEF (see pages 70-71) budget is \$2.2 million. The budget is for the planning and design of the PGBT WE widening in compliance with the TELA Project Agreement.

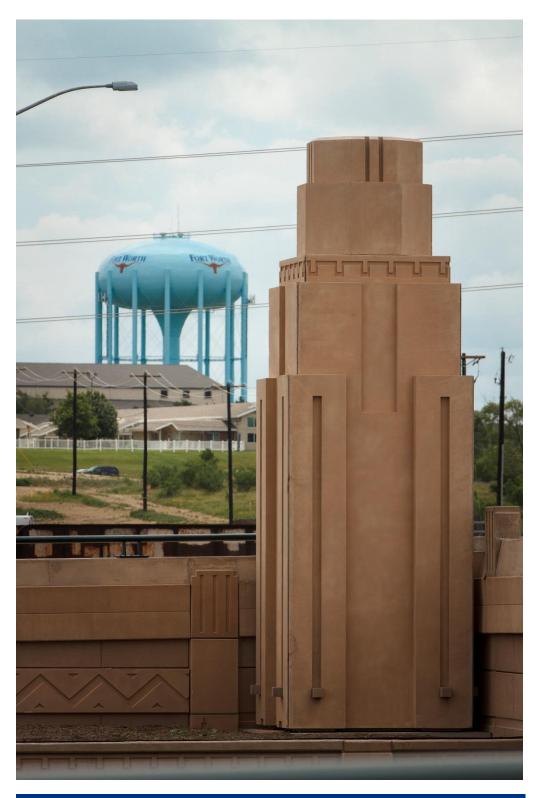
SUMMARY

The FY2018 Special Projects System Annual Operating Budget enables the Authority to respond to the growth in transactions while maintaining the levels of service. Additionally, the budget enables the Authority to operate the system in accordance with the requirements of the TELA Project Agreement. The Annual Operating Budget is \$2.4 million under the maximum \$34.9 million TELA Project Budget and it maintains a 1.59 times debt service coverage compared to TIFIA first and second tier requirement of 1.10 times.





Tarrant and Johnson counties drivers needing a TollTag can easily pick one up at the NTTA's TollTag Store in south Fort Worth (4825 Overton Ridge Blvd., Fort Worth)



One of the decorative monuments along the Chisholm Trail Parkway in south Fort Worth

FY2015 - FY2018 Revenue Detail

| | FY | 2015 Actual | FY | 2016 Actual | FY | 72017 Budget |
|----------------------------------|----|-------------|----|-------------|----|--------------|
| | | | | | | |
| Toll Revenue (1) | | | | | | |
| PGBT Western Extension (PGBT WE) | \$ | 44,167,752 | \$ | 49,341,328 | \$ | 56,058,827 |
| Chisholm Trail Parkway (CTP) | | 25,530,663 | | 39,807,955 | | 42,113,724 |
| Total Toll Revenues | | 69,698,415 | | 89,149,283 | | 98,172,551 |
| Investment Income (2) | | 13,187 | | 11,403 | | 3,000 |
| Other Income | | | | | | |
| Administrative and Late Fees | | 3,219,480 | | 8,074,926 | | 4,302,590 |
| Total Other Revenues (2) | | 3,219,480 | | 8,074,926 | | 4,302,590 |
| Total Revenues | \$ | 72,931,082 | \$ | 97,235,612 | | 102,478,141 |

⁽¹⁾ Projected FY2017 and Budget FY2018 toll revenue based on C&M Traffic and Toll Revenue Study.

⁽²⁾ FY2017 Projected and FY2018 Budget investment and other revenue estimated by staff. Based on March 2017 actuals.

| P | FY2017 Projection(1) | | FY2017 Variance Projection to Budget | | FY2018 Budget | | FY2018 case <mark>(Decreuse)</mark> Previous Year Projection | % Change |
|----|--------------------------|----|-----------------------------------------------|----|--------------------------|----|-----------------------------------------------------------------------|---------------|
| \$ | 56,461,000 41,097,000 | \$ | 402,173 (1,016,724) | \$ | 60,616,400 49,092,600 | \$ | 4,155,400 7,995,600 | 7.4% 19.5% |
| | 97,558,000 | | (614,551) | | 109,709,000 | | 12,151,000 | 12.5% |
| | 22,000 | | 19,000 | | 22,000 | | - | 0.0% |
| | 7,978,000 | | 3,675,410 | | 8,978,000 | | 1,000,000 | 12.5% |
| | 7,978,000 | | 3,675,410 | | 8,978,000 | | 1,000,000 | 12.5% |
| \$ | 105,558,000 | \$ | 3,079,859 | \$ | 118,709,000 | \$ | 13,151,000 | 12.5% |

Sources and Uses FY2018 to FY2017

| | (A) | (B) | | |
|------------------------------------|---------------|---------------|----------------|------------------|
| | FY2016 | FY2017 | FY2018 | FY2018 to FY2017 |
| | Actual | Estimate | Budget | Variance |
| Sources | | | | |
| Toll Revenue (1) | \$89,149,283 | \$97,558,000 | \$ 109,709,000 | \$ 12,151,000 |
| Investment Income | 11,403 | 22,000 | 22,000 | - |
| Other Income (2) | 8,074,926 | 7,978,000 | 8,978,000 | 1,000,000 |
| Total Revenues | 97,235,612 | \$105,558,000 | 118,709,000 | 13,151,000 |
| Transfer from other funds | | | | |
| Major Maintenance Reserve | 1,846,450 | 1,745,821 | 3,175,412 | 1,429,591 |
| Capital Expenditures Reserve | - | 693,876 | 2,214,096 | 1,520,220 |
| General | - | , - | 3,926,933 | 3,926,933 |
| Total Sources | \$ 99,082,062 | \$107,997,697 | \$128,025,441 | \$ 20,027,744 |
| Uses | | | | |
| Debt Service | | | | |
| First Tier Debt Service | 71,947,429 | \$ 69,050,929 | \$ 55,684,179 | \$ (13,366,750) |
| Second Tier Debt Service | - | 1,000,000 | 21,558,987 | 20,558,987 |
| Capitalized Interest | (13,406,777) | (7,208,968) | (2,643,724) | 4,565,244 |
| Total Net Debt Service | 58,540,652 | 62,841,961 | 74,599,442 | 11,757,481 |
| Operating Expenses | 21,580,689 | 27,233,278 | 29,307,717 | 2,074,439 |
| Major Maintenance Expenses | 1,846,450 | 1,745,821 | 3,175,412 | 1,429,591 |
| Capital Expenditures | | 693,876 | 2,214,096 | 1,520,220 |
| Deposit to Reserves | 17,114,271 | 15,482,761 | 18,728,774 | 3,246,013 |
| Total Expenses | 40,541,410 | 45,155,736 | 53,425,999 | 8,270,263 |
| Total Uses | \$ 99,082,062 | \$107,997,697 | \$128,025,441 | \$ 20,027,744 |
| 1 0tal 0363 | φ 99,002,002 | Ψ107,777,077 | Ψ14U,U4J,TT1 | Ψ 20,027,744 |
| | | | | Required |
| Gross Revenue Debt Coverage | 1.66 | 1.71 | 1.59 | 1.10 |
| Net Revenue Debt Coverage | 1.29 | 1.25 | 1.20 | 1.00 |

⁽A) FY2016 Actual from FY2016 Comprehensive Annual Financial Report.

⁽B) FY2017 Estimates based on March 2017 actual.

⁽¹⁾ FY2018 and FY2017 Toll Revenue based on C&M estimates.

⁽²⁾ Other Income includes Administrative and ZipCash Fees.

FY2018 Estimated Revenue Fund Requirements

| Revenue Fund Balance | | | | |
|-----------------------------------------------------------------------|----|---------------|--|--|
| Estimated Available Balance as of 9/1/2017 | \$ | - | | |
| Estimated FY2018 Revenues | | | | |
| Toll Revenue | | 109,709,000 | | |
| Other Revenue | | 8,978,000 | | |
| Interest Earnings | | 22,000 | | |
| Total Estimated FY2018 Revenues | | 118,709,000 | | |
| Required Transfers per Trust Agreement (Sept. 2017 through Aug. 2018) | | | | |
| Debt Service Fund | | (74,599,442) | | |
| Operating Fund | | (29,307,717) | | |
| Reserve Funds | | (14,801,841) | | |
| Total Estimated FY2018 Transfers | | (118,709,000) | | |
| Estimated Available Balance as of 8/31/2018 | \$ | - | | |
| | | | | |

| General Fund Balance | | |
|-----------------------------------------------------------------------|----|-------------|
| Estimated Available Balance as of 9/1/2017 | \$ | 40,069,779 |
| Estimated Interest Earnings | | 92,161 |
| Required Transfers per Trust Agreement (Sept. 2017 through Aug. 2018) | | |
| Major Maintenance Reserve Fund (978,667) | | |
| Capital Expenditures Reserve Fund (1,868,128) | _ | |
| Total Estimated FY2018 Transfers | •' | (2,846,795) |
| Estimated Available Balance as of 8/31/2018 | \$ | 37,315,145 |
| | | |

FY2018 Estimated Debt Service Fund Requirements

| Debt Service Fund Balance | | | | | |
|-----------------------------------------------------------------------|----|--------------|--|--|--|
| Debt Service Fund Available Balance as of 9/1/2017 | \$ | - | | | |
| Debt Service Payments (Sept. 2017 through Aug. 2018) | | | | | |
| First Tier Debt Service | | (55,684,179) | | | |
| Second Tier Debt Service | | (21,558,987) | | | |
| Third Tier Debt Service | | - | | | |
| Total Debt Service Payments | | (77,243,166) | | | |
| Required Transfers per Trust Agreement (Sept. 2017 through Aug. 2018) | | | | | |
| First Tier Capitalized Interest Account | \$ | 2,643,724 | | | |
| Revenue Fund | | 74,599,442 | | | |
| Funding from Construction Fund | | - | | | |
| Capital Expenditures Reserve Fund | | - | | | |
| Major Maintenance Reserve Fund | | - | | | |
| Total Estimated FY2018 Transfers | | 77,243,166 | | | |
| Estimated Available Balance as of 8/31/2018 | \$ | - | | | |
| | | | | | |

| First Tier Capitalized Interest Account Balance | |
|----------------------------------------------------------------------------------------------|-----------------|
| Estimated Available Balance as of 9/1/2017 | \$ 2,643,724 |
| Required Transfer per Trust Agreement (Sept. 2017 through Aug. 2018) First Tier Debt Service | (2,643,724) |
| Estimated Available Balance as of 8/31/2018 | \$ - |
| | |

| Rate Stabilization Fund Balance | | |
|-----------------------------------------------------------------------|----------|-------------|
| Estimated Available Balance as of 9/1/2017 | \$ | 136,700,662 |
| Estimated Interest Earnings | | 1,300,000 |
| Required Transfers per Trust Agreement (Sept. 2017 through Aug. 2018) | | |
| Revenue Fund | | 7,255,816 |
| Estimated Available Balance as of 8/31/2018 | \$ | 145,256,478 |
| | <u> </u> | |

FY2018 Estimated Operating Fund Requirements

| Operating Fund Balance | | |
|-----------------------------------------------------------------------|----|--------------|
| Estimated Balance at 9/1/2017 | \$ | 4,884,621 |
| Estimated Expenditures from FY2018 Operating Budget | | |
| (Sept. 2017 through Aug. 2018): | | |
| PGBT WE Operating Cost | | (12,855,941) |
| CTP Operating Cost | | (16,451,776) |
| Total Operating Cost | | (29,307,717) |
| Required Transfers per Trust Agreement (Sept. 2017 through Aug. 2018) | | |
| Revenue Fund | | 29,307,717 |
| Major Maintenance Fund | | - |
| Capital Expenditures Reserve Fund | | - |
| General Fund | | - |
| Total Estimated FY2018 Transfers | | 29,307,717 |
| Estimated Operating Fund Balance as of 8/31/2018 | \$ | 4,884,621 |
| | | |
| Required Balance per Trust Agreement (1/6 of FY2018 Operating Budget) | \$ | 4,884,621 |
| operating budgety | Ψ | 1,001,021 |

| Major Maintenance Fund Balance | | | | | | | | |
|-----------------------------------------------------------------|-------------|----|-------------|--|--|--|--|--|
| Major Maintenance Fund Available Balance as of 9/1/2017 | \$ | - | | | | | | |
| Estimated Cost (Sept. 2017 through Aug. 2018) | | | | | | | | |
| Pavement and Bridge Maintenance | (1,815,850) | | | | | | | |
| Annual Inspection | (369,472) | | | | | | | |
| Roadway IT Systems and Equipment | (476,896) | | | | | | | |
| Roadway Safety Service (trucks) | (167,793) | | | | | | | |
| Agency Overhead Cost | (345,401) | _ | | | | | | |
| Total Estimated FY2018 Major Maintenance Cost | | | (3,175,412) | | | | | |
| Estimated Transfer Required from Major Maintenance Reserve Fund | | | 3,175,412 | | | | | |
| Estimated Available Balance as of 8/31/2018 | | \$ | - | | | | | |

FY2015 - FY2018 Summary of Funds

| FUND |] | FY2015 |
|--------------------------------------------------|----|------------|
| President George Bush Turnpike Western Extension | | |
| Operating Fund (1)(2) | \$ | 12,461,390 |
| Construction Fund (2) | | 3,051,109 |
| Major Maintenance Fund (2) | | 663,268 |
| Capital Expenditures Fund (2) | | - |
| Total PGBTWE Budgets | \$ | 16,175,767 |
| Chisholm Trail Parkway | | |
| Operating Fund (1)(2) | \$ | 13,329,125 |
| Construction Fund (2) | | 44,350,319 |
| Major Maintenance Fund (2) | | 653,348 |
| Capital Expenditures Fund (2) | | |
| Total CTP Budgets | \$ | 58,332,792 |
| Combined Projects Funds | | |
| Operating Fund (1)(2) | \$ | 25,790,515 |
| Construction Fund (2) | | 47,401,428 |
| Major Maintenance Fund (2) | | 1,316,616 |
| Capital Expenditures Fund (2) | | - |
| Total Special Projects System Budgets | \$ | 74,508,559 |

⁽¹⁾ FY2018 detail by account on pages 32-35.

⁽²⁾ FY2018 detail by account for all funds combined on pages 36-39.

⁽³⁾ Variance explanations on page 43.

⁽⁴⁾ Decrease due to construction on projects coming to completion.

⁽⁵⁾ Change mainly due to the planned scheduling of projects (see page 67).

⁽⁶⁾ Planning and design for PGBT WE widening in accordance with TELA Project Agreement.

| | FY2016 | | FY2017 | | FY2018 | Increase (Decrease) FY2018 to FY2017 | |
|----|------------|----|------------|----|------------|-----------------------------------------|----------|
| | | | | | | | |
| \$ | 10,460,111 | \$ | 11,773,528 | \$ | 12,855,941 | 1,082,413 | (3) |
| | 677,697 | | 272,125 | | 177,843 | (94,282) | (4) |
| | 2,067,426 | | 3,163,424 | | 2,494,897 | (668,527) | (5) |
| | 0 | | 693,876 | | 2,214,096 | 1,520,220 | (6) |
| \$ | 13,205,234 | \$ | 15,902,953 | \$ | 17,742,777 | 1,839,824 | _ |
| \$ | 13,227,595 | \$ | 15,752,421 | \$ | 16,451,776 | 699,355 | (3) |
| | 8,695,225 | | 7,142,596 | | 4,015,821 | (3,126,775) | (4) |
| | 751,729 | | 1,121,208 | | 680,515 | (440,693) | (5) |
| \$ | 22,674,549 | \$ | 24,016,225 | \$ | 21,148,112 | (2,868,113) | <u> </u> |
| \$ | 23,687,706 | \$ | 27,525,949 | \$ | 29,307,717 | 1,781,768 | (3) |
| * | 9,372,922 | • | 7,414,721 | • | 4,193,664 | (3,221,057) | (4) |
| | 2,819,155 | | 4,284,632 | | 3,175,412 | (1,109,220) | (5) |
| | 0 | | 693,876 | | 2,214,096 | 1,520,220 | (6) |
| \$ | 35,879,782 | \$ | 39,919,178 | \$ | 38,890,889 | (1,028,289) | _ |

Department by Account Category FY2018

| Department | Salaries & Benefits | Services | Materials & Supplies | Equipment | Construction | Total |
|---------------------------------------|------------------------|--------------|-------------------------|-----------|--------------|--------------|
| Department | Bellelits | Services | Supplies | Expense | Construction | Total |
| Administrative Services: | | | | | | |
| Accounting | \$338,237 | \$2,109 | \$2,403 | \$0 | \$0 | \$342,749 |
| Administration | 77,121 | 1,493 | 8,365 | 0 | 0 | 86,979 |
| Board | 14,582 | 2,117 | 9,245 | 0 | 0 | 25,944 |
| Cash and Debt Management | 81,934 | 165,412 | 613 | 0 | 0 | 247,959 |
| Financial Planning & Analysis | 109,182 | 701,282 | 494 | 0 | 0 | 810,958 |
| Human Resources | 199,967 | 52,293 | 16,397 | 0 | 0 | 268,657 |
| Internal Audit | 137,673 | 78,994 | 1,418 | 0 | 0 | 218,085 |
| Legal Services | 114,737 | 579,747 | 14,582 | 0 | 0 | 709,066 |
| Procurement and Business Diversity | 206,317 | 3,528 | 24,215 | 0 | 0 | 234,060 |
| Public Affairs | 305,552 | 1,086,786 | 301,615 | 0 | 0 | 1,693,953 |
| Shared Services | 1,568,717 | 0 | 11,874 | 18,437 | 0 | 1,599,028 |
| Total Administrative Services | 3,154,019 | 2,673,761 | 391,221 | 18,437 | 0 | 6,237,438 |
| Operational Services: | | | | | | |
| Customer Contact Center & Collections | 1,458,760 | 3,508,226 | 2,225,738 | 5,537 | 0 | 7,198,261 |
| Information Technology | 949,401 | 2,346,958 | 29,100 | 0 | 476,896 | 3,802,355 |
| Maintenance | 129,814 | 7,003,615 | 800,721 | 0 | 0 | 7,934,150 |
| Operations | 110,852 | 4,783 | 2,037 | 0 | 0 | 117,672 |
| Project Delivery | 625,624 | 495,755 | 991 | 0 | 7,408,904 | 8,531,274 |
| System & Incident Mgmt. | 1,349,516 | 3,508,179 | 44,251 | 167,793 | 0 | 5,069,739 |
| Total Operational Services | 4,623,967 | 16,867,516 | 3,102,838 | 173,330 | 7,885,800 | 32,653,451 |
| Grand Totals | \$7,777,986 | \$19,541,277 | \$3,494,059 | \$191,767 | \$7,885,800 | \$38,890,889 |
| | 20.0% | 50.2% | 9.0% | 0.5% | 20.3% | 100.0% |

Categories:

Salaries & Benefits - All employee related expenses: salaries; retirement; insurance; reimbursable expenses.

Services - Consulting and professional fees; police services; outside maintenance services; utilities.

Materials & Supplies - TollTags, office supplies and expenses; roadway maintenance supplies.

Equipment Expense - Roadway customer service trucks and equipment; copiers and postage machines.

Construction - All construction related expenses: Roadway construction; engineering and administrative costs; right-of-way; utility relocations.



PGBT WE Landscape

FY2015 to FY2018 Actual vs. Budget by Department

| | FY2015 Actual | FY2016 Actual |
|-----------------------------------------------|---------------|---------------|
| | 112010110000 | 112010110000 |
| Toll Revenue (1) | \$ 69,698,415 | \$ 89,149,283 |
| Investment Income | 1,328 | 11,403 |
| Other Income | 3,219,480 | 8,074,926 |
| Total Revenues | \$ 72,919,223 | \$ 97,235,612 |
| ADMINISTRATIVE SERVICES (2) | | |
| Accounting (3) | <u>_</u> | _ |
| Administration | 98,964 | 70,808 |
| Board | 36,913 | 23,027 |
| Cash and Debt Management (3) | - | 23,027 |
| Finance (3) | 1,479,226 | 1,165,035 |
| Finance (3) Financial Planning & Analysis (3) | - | 1,103,033 |
| Human Resources | 312,992 | 234,443 |
| Internal Audit | 159,473 | 190,730 |
| Legal Services | 504,997 | 405,126 |
| Procurement and Business Diversity (3) | - | - |
| Public Affairs | 1,734,914 | 1,586,832 |
| Shared Services | 1,150,714 | 851,263 |
| Strategy and Innovation | ,, - | 103,978 |
| Subtotal | 5,478,193 | 4,631,242 |
| ODED ATION ALCEDVICES (2) | | |
| OPERATIONAL SERVICES (2) | 4 424 546 | 4 (1 (000 |
| Contact Center and Collections | 4,424,546 | 4,616,090 |
| Information Technology | 1,597,271 | 2,001,992 |
| Maintenance | 7,134,295 | 5,633,315 |
| Operations | 111,904 | 95,515 |
| Project Delivery | 36,329 | 45,008 |
| System & Incident Management Subtotal | 2,878,299 | 4,557,527 |
| Subtotal | 16,182,644 | 16,949,447 |
| Total Expenses | \$ 21,660,837 | \$ 21,580,689 |

⁽¹⁾ FY2017 and FY2018 Budget toll revenue per C&M Traffic and Toll Revenue Estimate. See Appendices page 110.

⁽²⁾ FY2017 and FY2018 expenses estimated by staff.

⁽³⁾ All departments within Finance presented combined through FY2016.

| FY2017 Budget | FY2018 Budget | FY2018 Increase <mark>(Decrease)</mark> to FY2017 Budget |
|---------------|----------------|----------------------------------------------------------------|
| \$ 98,172,551 | \$ 109,709,000 | \$ 11,536,449 |
| 3,000 | 22,000 | 19,000 |
| 4,302,590 | 8,978,000 | 4,675,410 |
| \$102,478,141 | \$ 118,709,000 | \$ 16,230,859 |
| | | |
| | | |
| 298,588 | 299,507 | 919 |
| 83,859 | 81,124 | (2,735) |
| 26,668 | 24,709 | (1,959) |
| 214,227 | 219,814 | 5,587 |
| - | - | - |
| 399,460 | 796,635 | 397,175 |
| 289,929 | 268,657 | (21,272) |
| 195,025 | 218,085 | 23,060 |
| 446,196 | 449,891 | 3,695 |
| 205,965 | 216,021 | 10,056 |
| 1,640,746 | 1,655,700 | 14,954 |
| 1,257,604 | 1,492,628 | 235,024 |
| | <u>-</u> | |
| 5,058,267 | 5,722,771 | 664,504 |
| | | |
| 6,696,494 | 7,198,261 | 501,767 |
| 3,086,768 | 3,198,651 | 111,883 |
| 7,708,838 | 7,934,150 | 225,312 |
| 128,765 | 117,672 | (11,093) |
| 147,251 | 234,266 | 87,015 |
| 4,699,566 | 4,901,946 | 202,380 |
| 22,467,682 | 23,584,946 | 1,117,264 |
| \$ 27,525,949 | \$ 29,307,717 | \$ 1,781,768 |

Operating Fund Budget by Account FY2018

| | | | | | Financial |
|-----------------------------------------------------------------|------------|----------------|----------|---------------|------------|
| | | | | Cash and Debt | Planning & |
| Account | Accounting | Administration | Board | Management | Analysis |
| Salaries and Wages-Direct - (511101) | \$261,645 | \$64,558 | \$11,881 | \$47,373 | \$84,105 |
| Salaries and Wages-Internship - (511202) | 0 | 0 | 0 | 0 | 0 |
| Salaries and Wage-Overtime - (511301) | 142 | 0 | 0 | 0 | 0 |
| Group Insurance - (512101) | 0 | 0 | 0 | 0 | 0 |
| Retirement Contributions - (512401) | 32,370 | 6,667 | 1,466 | 5,735 | 10,365 |
| Retirement ContrInternship - (512402) | 0 | 0 | 0 | 0 | 0 |
| Tuition Reimbursement - (512501) | 0 | 0 | 0 | 0 | 0 |
| Unemployment Insurance - (512601) | 0 | 0 | 0 | 0 | 0 |
| Worker's Comp Ins - (512701) | 0 | 0 | 0 | 0 | 0 |
| Salaries & Benefits | 294,157 | 71,225 | 13,347 | 53,108 | 94,470 |
| Meeting Expense - (521101) | 358 | 370 | 8,585 | 0 | 0 |
| Consulting/Professional - (521201) | 151 | 500 | 0 | 78,275 | 160,500 |
| Legal Fees - (521202) | 0 | 0 | 0 | 0 | 0 |
| Auditing Fees - (521203) | 0 | 0 | 0 | 0 | 0 |
| Trustee Fees - (521204) | 0 | 0 | 0 | 50,000 | 0 |
| Rating Agency Fees - (521205) | 0 | 0 | 0 | 25,000 | 0 |
| Traffic Engineering Fees - (521207) | 0 | 0 | 0 | 0 | 540,000 |
| Police Services (DPS) - (521208) | 0 | 0 | 0 | 0 | 0 |
| Armored Car Services - (521209) | 0 | 0 | 0 | 0 | 0 |
| Outside Maintenance Services - (521212) | 0 | 0 | 0 | 0 | 0 |
| Repairs and Maintenance - (522201) | 0 | 0 | 0 | 0 | 0 |
| Landscaping - (522202) | 0 | 0 | 0 | 0 | 0 |
| Rentals - Land - (522301) | 0 | 0 | 0 | 0 | 0 |
| Insurance Expense - Other - (523101) | 0 | 0 | 0 | 0 | 0 |
| Postage - (523201) | 0 | 0 | 0 | 0 | 0 |
| Telecommunications - (523202) | 0 | 0 | 0 | 0 | 0 |
| Recruitment - (523301) | 0 | 0 | 0 | 0 | 0 |
| Magazine and Newspaper - (523302) | 0 | 0 | 0 | 386 | 0 |
| Television & Radio - (523303) | - | 0 | 0 | 0 | 0 |
| Promotional Expenses - (523304) | 41 | 50 | 0 | 0 | 0 |
| Printing and Photographic - (523401) | 0 | 0 | 0 | 0 | 0 |
| Maps & Pamphlets - (523402) Employee Appreciation - (523305) | 0 | 0 | 0 | 0 | 0 |
| Temporary Contract Labor - (523851) | 0 | 0 | 0 | 0 | 0 |
| Freight and Express - (531105) | 76 | 30 | 215 | 66 | 27 |
| Water - (531211) | 0 | 0 | 0 | 0 | 0 |
| Electricity - (531231) | 0 | 0 | 0 | 0 | 0 |
| Software - (531251) | 0 | 0 | 0 | 0 | 0 |
| Uniforms - (531701) | 0 | 0 | 0 | 0 | 0 |
| Services | 626 | 950 | 8,800 | 153,727 | 700,527 |
| Travel - (523501) | 1,862 | 993 | 2,117 | 763 | 700,327 |
| Dues & Subscriptions - (523601) | 685 | 7,821 | 2,117 | 441 | 111 |
| Education and Training - (523701) | 838 | 41 | 0 | 681 | 389 |
| Licenses - (523801) | 96 | 0 | 0 | 0 | 0 |
| Liability Claims - (523902) | 0 | 0 | 0 | 0 | 0 |
| Office Supplies - (531101) | 1,243 | 94 | 445 | 106 | 356 |
| Other Materials and Supplies - (531102) | 0 | 0 | 0 | 0 | 0 |
| Books & Periodicals - (531401) | 0 | 0 | 0 | 0 | 0 |
| Inven for resale (toll tags) - (531501) | 0 | 0 | 0 | 0 | 0 |
| Bank Charges - (573001) | 0 | 0 | 0 | 10,988 | 0 |
| Credit Card Fees - (573002) | 0 | 0 | 0 | 10,500 | 0 |
| Materials & Supplies | 4,724 | 8,949 | 2,562 | 12,979 | 1,638 |
| Rentals - Equipment - (522302) | 0 | 0,545 | 0 | 0 | 0 |
| Equipment Expense | 0 | 0 | 0 | 0 | 0 |
| Totals | \$299,507 | \$81,124 | \$24,709 | \$219,814 | \$796,635 |
| | , | | | , | , |

| | | | | Procurement | |
|------------------------------------------|-----------|-----------|-----------|--------------|-------------|
| | Human | Internal | Legal | and Business | Public |
| Account | Resources | Audit | Services | Diversity | Affairs |
| Salaries and Wages-Direct - (511101) | \$156,536 | \$121,009 | \$93,488 | \$164,606 | \$236,868 |
| Salaries and Wages-Internship - (511202) | 5,416 | 0 | 0 | 0 | 0 |
| Salaries and Wage-Overtime - (511301) | 324 | 0 | 0 | 411 | 408 |
| Group Insurance - (512101) | 0 | 0 | 0 | 0 | 0 |
| Retirement Contributions - (512401) | 19,787 | 14,879 | 11,600 | 20,319 | 29,561 |
| Retirement ContrInternship - (512402) | 681 | 0 | 0 | 0 | 0 |
| Tuition Reimbursement - (512501) | 4,507 | 0 | 0 | 0 | 0 |
| Unemployment Insurance - (512601) | 0 | 0 | 0 | 0 | 0 |
| Worker's Comp Ins - (512701) | 0 | 0 | 0 | 0 | 0 |
| Salaries & Benefits | 187,251 | 135,888 | 105,088 | 185,336 | 266,837 |
| Meeting Expense - (521101) | 1,099 | 87 | 0 | 296 | 1,941 |
| Consulting/Professional - (521201) | 26,211 | 6,876 | 0 | 272 | 158,997 |
| Legal Fees - (521202) | 0 | 0 | 328,249 | 0 | 0 |
| Auditing Fees - (521203) | 0 | 70,100 | 0 | 0 | 0 |
| Trustee Fees - (521204) | 0 | 0 | 0 | 0 | 0 |
| Rating Agency Fees - (521205) | 0 | 0 | 0 | 0 | 0 |
| Traffic Engineering Fees - (521207) | 0 | 0 | 0 | 0 | 0 |
| Police Services (DPS) - (521208) | 0 | 0 | 0 | 0 | 0 |
| Armored Car Services - (521209) | 0 | 0 | 0 | 0 | 0 |
| Outside Maintenance Services - (521212) | 0 | 0 | 0 | 0 | 0 |
| Repairs and Maintenance - (522201) | 0 | 0 | 0 | 0 | 0 |
| Landscaping - (522202) | 0 | 0 | 0 | 0 | 0 |
| Rentals - Land - (522301) | 0 | 0 | 0 | 0 | 0 |
| Insurance Expense - Other - (523101) | 0 | 0 | 0 | 0 | 0 |
| Postage - (523201) | 0 | 13 | 0 | 0 | 0 |
| Telecommunications - (523202) | 0 | 0 | 0 | 0 | 0 |
| Recruitment - (523301) | 23,343 | 0 | 0 | 0 | 0 |
| Magazine and Newspaper - (523302) | 0 | 53 | 0 | 830 | 486,360 |
| Television & Radio - (523303) | 0 | 0 | 0 | 0 | 436,360 |
| Promotional Expenses - (523304) | 10,926 | 0 | 0 | 10,100 | 263,560 |
| Printing and Photographic - (523401) | 0 | 0 | 0 | 150 | 1,129 |
| Maps & Pamphlets - (523402) | 0 | 0 | 0 | 0 | 31,049 |
| Employee Appreciation - (523305) | 0 | 0 | 0 | 0 | 226 |
| Temporary Contract Labor - (523851) | 1,962 | 0 | 0 | 0 | 0 |
| Freight and Express - (531105) | 90 | 23 | 66 | 25 | 52 |
| Water - (531211) | 0 | 0 | 0 | 0 | 0 |
| Electricity - (531231) | 0 | 0 | 0 | 0 | 0 |
| Software - (531651) | 0 | 0 | 0 | 0 | 0 |
| Uniforms - (531701) | 0 | 0 | 0 | 0 | 255 |
| Services | 63,631 | 77,152 | 328,315 | 11,673 | 1,379,929 |
| Travel - (523501) | 777 | 1,857 | 1,498 | 1,993 | 5,069 |
| Dues & Subscriptions - (523601) | 3,536 | 679 | 8,283 | 12,984 | 1,991 |
| Education and Training - (523701) | 12,716 | 1,785 | 474 | 2,942 | 462 |
| Licenses - (523801) | 0 | 108 | 0 | 433 | 0 |
| Liability Claims - (523902) | 0 | 0 | 0 | 0 | 0 |
| Office Supplies - (531101) | 746 | 407 | 6,233 | 660 | 1,044 |
| Other Materials and Supplies - (531102) | 0 | 0 | 0 | 0 | 368 |
| Books & Periodicals - (531401) | 0 | 209 | 0 | 0 | 0 |
| Inven for resale (toll tags) - (531501) | 0 | 0 | 0 | 0 | 0 |
| Bank Charges - (573001) | 0 | 0 | 0 | 0 | 0 |
| Credit Card Fees - (573002) | 0 | 0 | 0 | 0 | 0 |
| Materials & Supplies | 17,775 | 5,045 | 16,488 | 19,012 | 8,934 |
| Rentals - Equipment - (522302) | 0 | 0 | 0 | 0 | 0 |
| Equipment Expense | 0 | 0 | 0 | 0 | 0 |
| Totals | \$268,657 | \$218,085 | \$449,891 | \$216,021 | \$1,655,700 |

| | Shared | Collections and | | Information | | |
|--------------------------------------------------|----------------------------|------------------|---------------|-----------------|-------------|----------------|
| Account | Services | Toll Enforcement | & Collections | | Maintenance | |
| Salaries and Wages-Direct - (511101) | \$0 | \$0 | \$1,262,753 | \$647,579 | \$115,524 | \$98,453 |
| Salaries and Wages-Internship - (511202) | 0 | 0 | 22.000 | 0.562 | 0 | 0 |
| Salaries and Wage-Overtime - (511301) | 1 265 611 | 0 | 32,888 | 9,562 | 0 | 0 |
| Group Insurance - (512101) | 1,365,611 | 0 | 150.160 | 0 | 0 | 11.007 |
| Retirement Contributions - (512401) | 0 | 0 | 158,168 | 77,387 | 14,290 | 11,987 |
| Retirement ContrInternship - (512402) | 0 | 0 | 0 | 0 | 0 | 0 |
| Tuition Reimbursement - (512501) | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment Insurance - (512601) | 33,710 | 0 | 0 | 0 | 0 | 0 |
| Worker's Comp Ins - (512701) Salaries & Benefits | 62,996 1,462,317 | 0 | 1,453,809 | 73 4,528 | 129,814 | 110,440 |
| Meeting Expense - (521101) | 1,402,317 | 0 | 2,099 | 734,320 | 129,014 | 163 |
| Consulting/Professional - (521201) | 0 | 0 | 1,020,365 | 9,736 | 200,000 | 606 |
| Legal Fees - (521202) | 0 | 0 | 1,020,303 | 0,730 | 200,000 | 000 |
| Auditing Fees - (521203) | 0 | 0 | 0 | 0 | 0 | 0 |
| Trustee Fees - (521204) | 0 | 0 | 0 | 0 | 0 | 0 |
| Rating Agency Fees - (521205) | 0 | 0 | 0 | 0 | 0 | 0 |
| Traffic Engineering Fees - (521207) | 0 | 0 | 0 | 0 | 0 | 0 |
| Police Services (DPS) - (521208) | 0 | 0 | 0 | 0 | 0 | 0 |
| Armored Car Services - (521209) | 0 | 0 | 2,022 | 0 | 0 | 0 |
| Outside Maintenance Services - (521212) | 0 | 0 | 0 | 1,342,883 | 5,350,792 | 0 |
| Repairs and Maintenance - (522201) | 0 | 0 | 0 | 0 | 340,000 | 0 |
| Landscaping - (522202) | 0 | 0 | 0 | 0 | 66,420 | 0 |
| Rentals - Land - (522301) | 0 | 0 | 3,511 | 0 | 459,557 | 0 |
| Insurance Expense - Other - (523101) | 0 | 0 | 0,011 | 0 | 0 | 0 |
| Postage - (523201) | 0 | 0 | 1,108,078 | 0 | 0 | 0 |
| Telecommunications - (523202) | 0 | 0 | 0 | 432,432 | 0 | 0 |
| Recruitment - (523301) | 0 | 0 | 0 | 0 | 0 | 0 |
| Magazine and Newspaper - (523302) | 0 | 0 | 540 | 0 | 0 | 0 |
| Television & Radio - (523303) | 0 | 0 | 0 | 0 | 0 | 0 |
| Promotional Expenses - (523304) | 0 | 0 | 0 | 0 | 0 | 0 |
| Printing and Photographic - (523401) | 0 | 0 | 0 | 0 | 0 | 0 |
| Maps & Pamphlets - (523402) | 0 | 0 | 0 | 0 | 0 | 0 |
| Employee Appreciation - (523305) | 0 | 0 | 0 | 0 | 0 | 0 |
| Temporary Contract Labor - (523851) | 0 | 0 | 618,929 | 0 | 0 | 0 |
| Freight and Express - (531105) | 0 | 0 | 110 | 0 | 0 | 25 |
| Water - (531211) | 0 | 0 | 0 | 0 | 122,590 | 0 |
| Electricity - (531231) | 0 | 0 | 0 | 0 | 464,256 | 0 |
| Software - (531651) | 0 | 0 | 0 | 637,101 | 0 | 0 |
| Uniforms - (531701) | 0 | 0 | 1,639 | 0 | 0 | 0 |
| Services | 0 | 0 | 2,757,293 | 2,422,160 | 7,003,615 | 794 |
| Travel - (523501) | 0 | 0 | 1,477 | 2,364 | 0 | 4,177 |
| Dues & Subscriptions - (523601) | 173 | 0 | 342 | 576 | 0 | 1,709 |
| Education and Training - (523701) | 0 | 0 | 4,951 | 10,507 | 0 | 412 |
| Licenses - (523801) | 0 | 0 | 0 | 0 | 0 | 0 |
| Liability Claims - (523902) | 0 | 0 | 0 | 0 | 0 | 0 |
| Office Supplies - (531101) | 11,701 | 0 | 20,495 | 18,976 | 0 | 140 |
| Other Materials and Supplies - (531102) | 0 | 0 | 0 | 9,540 | 800,721 | 0 |
| Books & Periodicals - (531401) | 0 | 0 | 0 | 0 | 0 | 0 |
| Inven for resale (toll tags) - (531501) | 0 | 0 | 1,092,975 | 0 | 0 | 0 |
| Bank Charges - (573001) | 0 | 0 | 82,427 | 0 | 0 | 0 |
| Credit Card Fees - (573002) | 0 | 0 | 1,778,955 | 0 | 0 | 0 |
| Materials & Supplies | 11,874 | 0 | 2,981,622 | 41,963 | 800,721 | 6,438 |
| Rentals - Equipment - (522302) | 18,437 | 0 | 5,537 | 0 | 0 | 0 |
| Equipment Expense | 18,437 | 0 | 5,537 | 0 | 0 | 0 |
| Totals | \$1,492,628 | \$0 | \$7,198,261 | \$3,198,651 | \$7,934,150 | \$117,672 |

| | | | | | Increase or | Increase |
|------------------------------------------------------------------------------|-------------|----------------|----------------|----------------|---------------|----------------|
| | Project | System & | FY2018 | FY2017 | (Decrease) | or |
| Account | Delivery | Incident Mgmt. | Budget | Budget | | (Decrease) |
| Salaries and Wages-Direct - (511101) | \$201,750 | \$1,188,890 | \$4,757,018 | \$4,700,429 | \$56,589 | 1.2% |
| Salaries and Wages-Internship - (511202) | 0 | 0 | 5,416 | 3,593 | 1,823 | 50.7% |
| Salaries and Wage-Overtime - (511301) | 31 | 3,764 | 47,530 | 72,751 | (25,221) | (34.7)% |
| Group Insurance - (512101) | 0 | 152 506 | 1,365,611 | 1,142,196 | 223,415 | 19.6% |
| Retirement Contributions - (512401) Retirement ContrInternship - (512402) | 24,294 0 | 152,586 0 | 591,461 681 | 562,272 476 | 29,189 205 | 5.2% 43.1% |
| Tuition Reimbursement - (512501) | 0 | 0 | 4,507 | 4,087 | 420 | 10.3% |
| Unemployment Insurance - (512601) | 0 | 0 | 33,710 | 24,277 | 9,433 | 38.9% |
| Worker's Comp Ins - (512701) | 0 | 0 | 62,996 | 68,605 | (5,609) | (8.2)% |
| Salaries & Benefits | 226,075 | 1,345,240 | 6,868,930 | 6,578,686 | 290,244 | 4.4% |
| Meeting Expense - (521101) | 6 | 4 | 15,016 | 16,133 | (1,117) | (6.9)% |
| Consulting/Professional - (521201) | 4,431 | 6,212 | 1,673,132 | 2,025,652 | (352,520) | (17.4)% |
| Legal Fees - (521202) | 0 | 0 | 328,249 | 313,911 | 14,338 | 4.6% |
| Auditing Fees - (521203) | 0 | 0 | 70,100 | 70,100 | 0 | 0.0% |
| Trustee Fees - (521204) | 0 | 0 | 50,000 | 50,000 | 0 | 0.0% |
| Rating Agency Fees - (521205) | 0 | 0 | 25,000 | 25,000 | 0 | 0.0% |
| Traffic Engineering Fees - (521207) | 0 | 0 | 540,000 | 140,000 | 400,000 | 285.7% |
| Police Services (DPS) - (521208) | 0 | 3,163,666 | 3,163,666 | 2,951,985 | 211,681 | 7.2% |
| Armored Car Services - (521209) | 0 | 0 | 2,022 | 1,250 | 772 | 61.8% |
| Outside Maintenance Services - (521212) | 0 | 725 | 6,694,400 | 6,462,273 | 232,127 | 3.6% |
| Repairs and Maintenance - (522201) | 0 | 0 | 340,000 | 345,455 | (5,455) | (1.6)% |
| Landscaping - (522202) | 0 | 0 | 66,420 | 64,642 | 1,778 | 2.8% |
| Rentals - Land - (522301) | 0 | 0 | 463,068 | 435,287 | 27,781 | 6.4% |
| Insurance Expense - Other - (523101) | 0 | 333,611 | 333,611 | 322,627 | 10,984 | 3.4% |
| Postage - (523201) | 0 | 419 | 1,108,510 | 946,838 | 161,672 | 17.1% |
| Telecommunications - (523202) | 0 | 0 | 432,432 | 438,785 | (6,353) | (1.4)% |
| Recruitment - (523301) | 0 | 0 | 23,343 | 24,644 | (1,301) | (5.3)% |
| Magazine and Newspaper - (523302) | 0 | 0 | 488,169 | 488,149 | 20 | 0.0% |
| Television & Radio - (523303) | 0 | 0 | 436,360 | 436,360 | 0 | 0.0% |
| Promotional Expenses - (523304) | 0 | 1,068 | 285,745 | 279,470 | 6,275 | 2.2% |
| Printing and Photographic - (523401) | 0 | 0 | 1,279 | 565 30,930 | 714 119 | 126.4% |
| Maps & Pamphlets - (523402) Employee Appreciation - (523305) | 0 | 0 | 31,049 226 | 30,930 0 | 226 | 0.4% 100.0% |
| Temporary Contract Labor - (523851) | 0 | 0 | 620,891 | 252,319 | 368,572 | 146.1% |
| Freight and Express - (531105) | 65 | 42 | 912 | 232,319 727 | 185 | 25.4% |
| Water - (531211) | 0 | 0 | 122,590 | 122,590 | 0 | 0.0% |
| Electricity - (531231) | 0 | 0 | 464,256 | 448,550 | 15,706 | 3.5% |
| Software - (531651) | 0 | 0 | 637,101 | 608,086 | 29,015 | 4.8% |
| Uniforms - (531701) | 0 | 30,019 | 31,913 | 30,737 | 1,176 | 3.8% |
| Services | 4,502 | 3,535,766 | 18,449,460 | 17,333,065 | 1,116,395 | 6.4% |
| Travel - (523501) | 1,849 | 2,268 | 29,846 | 18,916 | 10,930 | 57.8% |
| Dues & Subscriptions - (523601) | 654 | 787 | 40,772 | 37,209 | 3,563 | 9.6% |
| Education and Training - (523701) | 918 | 4,276 | 41,392 | 23,637 | 17,755 | 75.1% |
| Licenses - (523801) | 2 | 0 | 639 | 60 | 579 | 965.0% |
| Liability Claims - (523902) | 0 | 1,697 | 1,697 | 294 | 1,403 | 477.2% |
| Office Supplies - (531101) | 266 | 1,584 | 64,496 | 47,555 | 16,941 | 35.6% |
| Other Materials and Supplies - (531102) | 0 | 10,328 | 820,957 | 679,117 | 141,840 | 20.9% |
| Books & Periodicals - (531401) | 0 | 0 | 209 | 10 | 199 | 1,990.0% |
| Inven for resale (toll tags) - (531501) | 0 | 0 | 1,092,975 | 1,079,154 | 13,821 | 1.3% |
| Bank Charges - (573001) | 0 | 0 | 93,415 | 39,509 | 53,906 | 136.4% |
| Credit Card Fees - (573002) | 0 | 0 | 1,778,955 | 1,674,178 | 104,777 | 6.3% |
| Materials & Supplies | 3,689 | 20,940 | 3,965,353 | 3,599,639 | 365,714 | 10.2% |
| Rentals - Equipment - (522302) | 0 | 0 | 23,974 | 14,559 | 9,415 | 64.7% |
| Equipment Expense | 0 | 0 | 23,974 | 14,559 | 9,415 | 64.7% |
| Totals | \$234,266 | \$4,901,946 | \$29,307,717 | \$27,525,949 | \$1,781,768 | 6.5% |

All Funds Budget by Account FY2018

| | | | | | Financial |
|---------------------------------------------------------------------|------------|----------------------------|--------------------------|------------------------|------------------------|
| Aggaint | Assounting | Administration | Doowd | Cash and Debt | Planning & Analysis |
| Account Salaries and Wages-Direct - (511101) | \$299,909 | Administration \$69,844 | Board \$12,973 | Management \$72,279 | \$96,761 |
| Salaries and Wages-Internship - (511202) | 0 | 0 | 0 | 0 | 0 |
| Salaries and Wage-Overtime - (511301) | 159 | 0 | 0 | 0 | 0 |
| Group Insurance - (512101) | 0 | 0 | 0 | 0 | 0 |
| Retirement Contributions - (512401) | 37,331 | 7,236 | 1,609 | 8,974 | 12,032 |
| Retirement ContrInternship - (512402) | 0 | 0 | 0 | 0 | 0 |
| Tuition Reimbursement - (512501) | 0 | 0 | 0 | 0 | 0 |
| Unemployment Insurance - (512601) | 0 | 0 | 0 | 0 | 0 |
| Worker's Comp Ins - (512701) | 0 | 0 | 0 | 0 | 0 |
| Meeting Expense - (521101) | 358 | 370 | 8,585 | 0 | 0 |
| Consulting/Professional - (521201) | 151 | 500 | 0 | 78,275 | 160,500 |
| Legal Fees - (521202) | 0 | 0 | 0 | 0 | 0 |
| Auditing Fees - (521203) | 0 | 0 | 0 | 0 | 0 |
| Trustee Fees - (521204) | 0 | 0 | 0 | 50,000 | 0 |
| Rating Agency Fees - (521205) | 0 | 0 | 0 | 25,000 | 0 540,000 |
| Traffic Engineering Fees - (521207) | 0 | 0 | 0 | 0 | 540,000 |
| Police Services (DPS) - (521208) Armored Car Services - (521209) | 0 | 0 | 0 | 0 | 0 |
| Outside Maintenance Services - (521212) | 0 | 0 | 0 | 0 | 0 |
| General Engineering - (521213) | 0 | 0 | 0 | 0 | 0 |
| Consulting/Profess Serv Tech - (521301) | 0 | 0 | 0 | 0 | 0 |
| Repairs and Maintenance - (522201) | 0 | 0 | 0 | 0 | 0 |
| Landscaping - (522202) | 0 | 0 | 0 | 0 | 0 |
| Pavement Markings - (522204) | 0 | 0 | 0 | 0 | 0 |
| Pavement & Shoulders - (522205) | 0 | 0 | 0 | 0 | 0 |
| Rentals - Land - (522301) | 0 | 0 | 0 | 0 | 0 |
| Rentals - Equipment - (522302) | 0 | 0 | 0 | 0 | 0 |
| Insurance Expense - Other - (523101) | 0 | 0 | 0 | 0 | 0 |
| Postage - (523201) | 0 | 0 | 0 | 0 | 0 |
| Telecommunications - (523202) | 0 | 0 | 0 | 0 | 0 |
| Recruitment - (523301) | 0 | 0 | 0 | 0 | 0 |
| Magazine and Newspaper - (523302) | 0 | 0 | 0 | 386 | 0 |
| Television & Radio - (523303) | 0 | 0 | 0 | 0 | 0 |
| Promotional Expenses - (523304) | 41 | 50 | 0 | 0 | 0 |
| Employee Appreciation - (523305) | 0 | 0 | 0 | 0 | 0 |
| Printing and Photographic - (523401) | 0 | 0 | 0 | 0 | 0 |
| Maps & Pamphlets - (523402) | 0 | 0 | 0 | 0 | 0 |
| Travel - (523501) | 1,862 | 993 | 2,117 | 763 | 782 |
| Dues & Subscriptions - (523601) | 685 838 | 7,821 | 0 | 441 | 111 389 |
| Education and Training - (523701) Licenses - (523801) | 96 | 41 0 | 0 | 681 0 | 0 |
| Temporary Contract Labor - (523851) | 0 | 0 | 0 | 0 | 0 |
| Liability Claims - (523902) | 0 | 0 | 0 | 0 | 0 |
| Office Supplies - (531101) | 1,243 | 94 | 445 | 106 | 356 |
| Other Materials and Supplies - (531102) | 0 | 0 | 0 | 0 | 0 |
| Freight and Express - (531105) | 76 | 30 | 215 | 66 | 27 |
| Water - (531211) | 0 | 0 | 0 | 0 | 0 |
| Electricity - (531231) | 0 | 0 | 0 | 0 | 0 |
| Books & Periodicals - (531401) | 0 | 0 | 0 | 0 | 0 |
| Inven for resale(toll tags) - (531501) | 0 | 0 | 0 | 0 | 0 |
| Vehicles - (531621) | 0 | 0 | 0 | 0 | 0 |
| Software - (531651) | 0 | 0 | 0 | 0 | 0 |
| Uniforms - (531701) | 0 | 0 | 0 | 0 | 0 |
| Infrastructure Rdway/Hwy/Bridg - (541401) | 0 | 0 | 0 | 0 | 0 |
| Infrastructure - Other - (541403) | 0 | 0 | 0 | 0 | 0 |
| Bank Charges - (573001) | 0 | 0 | 0 | 10,988 | 0 |
| Credit Card Fees - (573002) | 0 | 0 | 0 | 0 | 0 |
| Right-of-Way (06) | 0 | 0 | 0 | 0 | 0 |
| Administration (01) | 0 | 0 | 0 | 0 | 0 |
| Planning (02) | 0 | 0 | 0 | 0 | 0 |
| Design (03) Construction (04) | 0 | 0 | 0 | 0 | 0 |
| Totals | \$342,749 | \$86,979 | \$25,944 | \$247,959 | \$810,958 |
| | ψυ 12)/ TJ | Ψ00,777 | Ψ=U,7-T | Ψ= 11,737 | ψ 010,730 |

| Procurement | | | | | |
|------------------------------------------------------------------------|-------------|--------------|--------------|--------------|--------------|
| | Human | Internal | Legal | and Business | Public |
| Account | Resources | Audit | Services | Diversity | Affairs |
| Salaries and Wages-Direct - (511101) | \$156,536 | \$121,009 | \$101,616 | \$180,531 | \$270,682 |
| Salaries and Wages-Internship - (511202) | 5,416 | 0 | 0 | | 0 |
| Salaries and Wage-Overtime - (511301) Group Insurance - (512101) | 324 0 | 0 | 0 | 448 0 | 438 0 |
| Retirement Contributions - (512401) | 19,787 | 14,879 | 12,647 | 22,396 | 33,970 |
| Retirement ContrInternship - (512402) | 681 | 0 | 0 | 0 | 0 |
| Tuition Reimbursement - (512501) | 4,507 | 0 | 0 | 0 | 0 |
| Unemployment Insurance - (512601) | 0 | 0 | 0 | 0 | 0 |
| Worker's Comp Ins - (512701) | 0 | 0 | 0 | 0 | 0 |
| Meeting Expense - (521101) | 1,099 | 87 | 0 | 296 | 1,941 |
| Consulting/Professional - (521201) Legal Fees - (521202) | 26,211 0 | 6,876 0 | 0 578,249 | 272 0 | 158,997 |
| Auditing Fees - (521202) | 0 | 70,100 | 376,249 | 0 | 0 |
| Trustee Fees - (521204) | 0 | 0,100 | 0 | 0 | 0 |
| Rating Agency Fees - (521205) | 0 | 0 | 0 | 0 | 0 |
| Traffic Engineering Fees - (521207) | 0 | 0 | 0 | 0 | 0 |
| Police Services (DPS) - (521208) | 0 | 0 | 0 | 0 | 0 |
| Armored Car Services - (521209) | 0 | 0 | 0 | 0 | 0 |
| Outside Maintenance Services - (521212) | 0 | 0 | 0 | 0 | 0 |
| General Engineering - (521213) Consulting/Profess Serv Tech - (521301) | 0 | 0 | 0 | 0 | 0 |
| Repairs and Maintenance - (522201) | 0 0 | 0 | 0 | 0 | 0 |
| Landscaping - (522202) | 0 | 0 | 0 | 0 | 0 |
| Pavement Markings - (522204) | 0 | 0 | 0 | 0 | 0 |
| Pavement & Shoulders - (522205) | 0 | 0 | 0 | 0 | 0 |
| Rentals - Land - (522301) | 0 | 0 | 0 | 0 | 0 |
| Rentals - Equipment - (522302) | 0 | 0 | 0 | 0 | 0 |
| Insurance Expense - Other - (523101) | 0 | 0 | 0 | 0 | 0 |
| Postage - (523201) | 0 | 13 | 0 | 0 | 0 |
| Telecommunications - (523202) | 0 23,343 | 0 | 0 | 0 | 0 |
| Recruitment - (523301) Magazine and Newspaper - (523302) | 23,343 | 53 | 0 | 830 | 486,360 |
| Television & Radio - (523303) | 0 | 0 | 0 | 0 | 436,360 |
| Promotional Expenses - (523304) | 10,926 | 0 | 0 | 10,100 | 263,560 |
| Employee Appreciation - (523305) | 0 | 0 | 0 | 0 | 226 |
| Printing and Photographic - (523401) | 0 | 0 | 0 | 150 | 1,129 |
| Maps & Pamphlets - (523402) | 0 | 0 | 0 | 0 | 31,049 |
| Travel - (523501) | 777 | 1,857 | 1,498 | 1,993 | 5,069 |
| Dues & Subscriptions - (523601) Education and Training - (523701) | 3,536 | 679 | 8,283 474 | 12,984 | 1,991 462 |
| Licenses - (523801) | 12,716 0 | 1,785 108 | 0 | 2,942 433 | 0 |
| Temporary Contract Labor - (523851) | 1,962 | 0 | 0 | 0 | 0 |
| Liability Claims - (523902) | 0 | 0 | 0 | 0 | 0 |
| Office Supplies - (531101) | 746 | 407 | 6,233 | 660 | 1,044 |
| Other Materials and Supplies - (531102) | 0 | 0 | 0 | | 368 |
| Freight and Express - (531105) | 90 | 23 | 66 | 25 | 52 |
| Water - (531211) | 0 | 0 | 0 | | 0 |
| Electricity - (531231) Books & Periodicals - (531401) | 0 0 | 0 | 0 | 0 | 0 |
| Inven for resale(toll tags) - (531501) | 0 | 209 0 | 0 | | 0 |
| Vehicles - (531621) | 0 | 0 | 0 | 0 | 0 |
| Software - (531651) | 0 | 0 | 0 | | 0 |
| Uniforms - (531701) | 0 | 0 | 0 | | 255 |
| Infrastructure Rdway/Hwy/Bridg - (541401) | 0 | 0 | 0 | 0 | 0 |
| Infrastructure - Other - (541403) | 0 | 0 | 0 | | 0 |
| Bank Charges - (573001) | 0 | 0 | 0 | | 0 |
| Credit Card Fees - (573002) | 0 | 0 | 0 | | 0 |
| Right-of-Way (06) Administration (01) | 0 0 | 0 | 0 | | 0 |
| Planning (02) | 0 | 0 | 0 | | 0 |
| Design (03) | 0 | 0 | 0 | 0 | 0 |
| Construction (04) | 0 | 0 | 0 | 0 | 0 |
| Totals | \$268,657 | \$218,085 | \$709,066 | \$234,060 | \$1,693,953 |

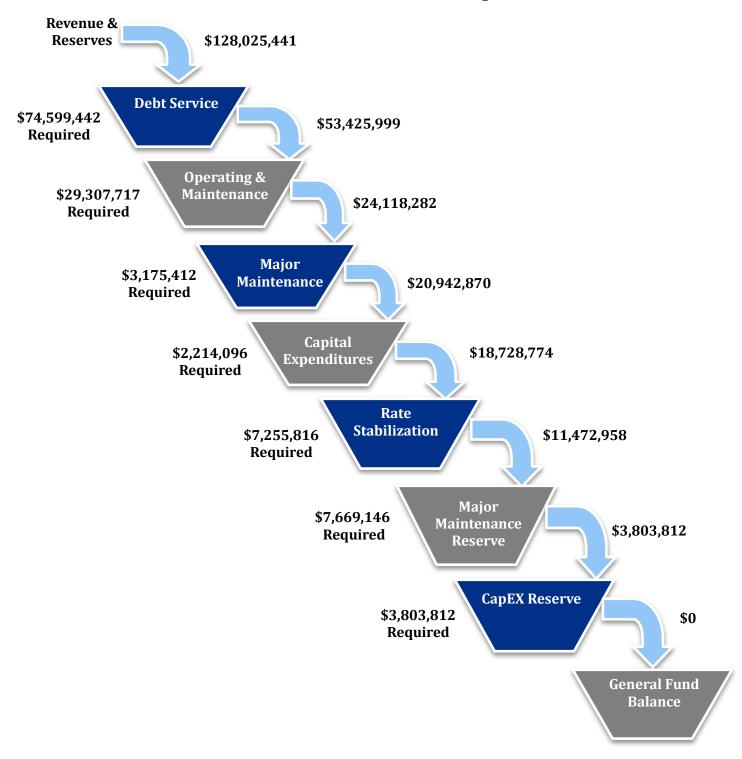
| | | Collections | | | | |
|-------------------------------------------|-------------|-------------|----------------|-------------|-------------|------------|
| | Shared | | Contact Center | Information | | |
| Account | | Enforcement | & Collections | | Maintenance | Operations |
| Salaries and Wages-Direct - (511101) | \$0 | \$0 | \$1,262,753 | \$758,558 | \$115,524 | \$98,453 |
| Salaries and Wages-Internship - (511202) | 0 | 0 | 0 | 0 | 0 | 0 |
| Salaries and Wage-Overtime - (511301) | 0 | 0 | 32,888 | 10,912 | 0 | 0 |
| Group Insurance - (512101) | 1,472,011 | 0 | 0 | 0 | 0 | 0 |
| Retirement Contributions - (512401) | 0 | 0 | 158,168 | 91,866 | 14,290 | 11,987 |
| Retirement ContrInternship - (512402) | 0 | 0 | 0 | 0 | 0 | 0 |
| Tuition Reimbursement - (512501) | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment Insurance - (512601) | 33,710 | 0 | 0 | 0 | 0 | 0 |
| Worker's Comp Ins - (512701) | 62,996 | 0 | 0 | 0 | 0 | 0 |
| Meeting Expense - (521101) | 0 | 0 | 2,099 | 8 | 0 | 163 |
| Consulting/Professional - (521201) | 0 | 0 | 1,020,365 | 9,736 | 200,000 | 606 |
| Legal Fees - (521202) | 0 | 0 | 0 | 0 | 0 | 0 |
| Auditing Fees - (521203) | 0 | 0 | 0 | 0 | 0 | 0 |
| Trustee Fees - (521204) | 0 | 0 | 0 | 0 | 0 | 0 |
| Rating Agency Fees - (521205) | 0 | 0 | 0 | 0 | 0 | 0 |
| Traffic Engineering Fees - (521207) | 0 | 0 | 0 | 0 | 0 | 0 |
| Police Services (DPS) - (521208) | 0 | 0 | 0 | 0 | 0 | 0 |
| Armored Car Services - (521209) | 0 | 0 | 2,022 | 0 | 0 | 0 |
| Outside Maintenance Services - (521212) | 0 | 0 | 0 | 1,342,883 | 5,350,792 | 0 |
| General Engineering - (521213) | 0 | 0 | 0 | 0 | 0 | 0 |
| Consulting/Profess Serv Tech - (521301) | 0 | 0 | 0 | 0 | 0 | 0 |
| Repairs and Maintenance - (522201) | 0 | 0 | 0 | 0 | 340,000 | 0 |
| Landscaping - (522202) | 0 | 0 | 0 | 0 | 66,420 | 0 |
| Pavement Markings - (522204) | 0 | 0 | 0 | 0 | 0 | 0 |
| Pavement & Shoulders - (522205) | 0 | 0 | 0 | 0 | 0 | 0 |
| Rentals - Land - (522301) | 0 | 0 | 3,511 | 0 | 459,557 | 0 |
| Rentals - Equipment - (522302) | 18,437 | 0 | 5,537 | 0 | 0 | 0 |
| Insurance Expense - Other - (523101) | 0 | 0 | 0 | 0 | 0 | 0 |
| Postage - (523201) | 0 | 0 | 1,108,078 | 0 | 0 | 0 |
| Telecommunications - (523202) | 0 | 0 | 0 | 432,432 | 0 | 0 |
| Recruitment - (523301) | 0 | 0 | 0 | 0 | 0 | 0 |
| Magazine and Newspaper - (523302) | 0 | 0 | 540 | 0 | 0 | 0 |
| Television & Radio - (523303) | 0 | 0 | 0 | 0 | 0 | 0 |
| Promotional Expenses - (523304) | 0 | 0 | 0 | 0 | 0 | 0 |
| Employee Appreciation - (523305) | 0 | 0 | 0 | 0 | 0 | 0 |
| Printing and Photographic - (523401) | 0 | 0 | 0 | 0 | 0 | 0 |
| Maps & Pamphlets - (523402) | 0 | 0 | 0 | 0 | 0 | 0 |
| Travel - (523501) | 0 | 0 | 1,477 | 2,364 | 0 | 4,177 |
| Dues & Subscriptions - (523601) | 173 | 0 | 342 | 576 | 0 | 1,709 |
| Education and Training - (523701) | 0 | 0 | 4,951 | 10,507 | 0 | 412 |
| Licenses - (523801) | 0 | 0 | 0 | 0 | 0 | 0 |
| Temporary Contract Labor - (523851) | 0 | 0 | 618,929 | 0 | 0 | 0 |
| Liability Claims - (523902) | 0 | 0 | 0 | 0 | 0 | 0 |
| Office Supplies - (531101) | 11,701 | 0 | 20,495 | 18,976 | 0 | 140 |
| Other Materials and Supplies - (531102) | 0 | 0 | 0 | 9,540 | 800,721 | 0 |
| Freight and Express - (531105) | 0 | 0 | 110 | 0 | 0 | 25 |
| Water - (531211) | 0 | 0 | 0 | 0 | 122,590 | 0 |
| Electricity - (531231) | 0 | 0 | 0 | 0 | 464,256 | 0 |
| Books & Periodicals - (531401) | 0 | 0 | 0 | 0 | 0 | 0 |
| Inven for resale(toll tags) - (531501) | 0 | 0 | 1,092,975 | 0 | 0 | 0 |
| Vehicles - (531621) | 0 | 0 | 0 | 0 | 0 | 0 |
| Software - (531651) | 0 | 0 | 0 | 637,101 | 0 | 0 |
| Uniforms - (531701) | 0 | 0 | 1,639 | 0 | 0 | 0 |
| Infrastructure Rdway/Hwy/Bridg - (541401) | 0 | 0 | 0 | 0 | 0 | 0 |
| Infrastructure - Other - (541403) | 0 | 0 | 0 | 476,896 | 0 | 0 |
| Bank Charges - (573001) | 0 | 0 | 82,427 | 0 | 0 | 0 |
| Credit Card Fees - (573002) | 0 | 0 | 1,778,955 | 0 | 0 | 0 |
| Right-of-Way (06) | 0 | 0 | 0 | 0 | 0 | 0 |
| Administration (01) | 0 | 0 | 0 | 0 | 0 | 0 |
| Planning (02) | 0 | 0 | 0 | 0 | 0 | 0 |
| Design (03) | 0 | 0 | 0 | 0 | 0 | 0 |
| Construction (04) | 0 | 0 | 0 | 0 | 0 | 0 |
| Totals | \$1,599,028 | \$0 | \$7,198,261 | \$3,802,355 | \$7,934,150 | \$117,672 |

| | | | | | Increase or | Increase |
|--------------------------------------------------------------------|-------------|-----------------|----------------------|----------------------|----------------------|------------------|
| | Project | System & | FY2018 | FY2017 | (Decrease) | or |
| Account | | Incident Mgmt. | Budget | Budget | Amount | (Decrease) |
| Salaries and Wages-Direct - (511101) | \$555,018 | \$1,188,890 | \$5,361,336 | \$5,553,401 | (\$192,065) | (3.5)% |
| Salaries and Wages-Internship - (511202) | 0 | 0 | 5,416 | 3,593 | 1,823 | 50.7% |
| Salaries and Wage-Overtime - (511301) | 31 | 3,764 | 48,964 | 72,916 | (23,952) | (32.8)% |
| Group Insurance - (512101) Retirement Contributions - (512401) | 0 69,657 | 0 152,586 | 1,472,011 669,415 | 1,320,250 669,424 | 151,761 (9) | 11.5% (0.0)% |
| Retirement Contributions - (512401) | 09,057 | 152,566 | 681 | 476 | 205 | 43.1% |
| Tuition Reimbursement - (512501) | 0 | 0 | 4,507 | 4,087 | 420 | 10.3% |
| Unemployment Insurance - (512601) | 0 | 0 | 33,710 | 24,277 | 9,433 | 38.9% |
| Worker's Comp Ins - (512701) | 0 | 0 | 62,996 | 68,605 | (5,609) | (8.2)% |
| Meeting Expense - (521101) | 6 | 4 | 15,016 | 16,133 | (1,117) | (6.9)% |
| Consulting/Professional - (521201) | 4,431 | 6,212 | 1,673,132 | 2,025,652 | (352,520) | (17.4)% |
| Legal Fees - (521202) | 0 | 0 | 578,249 | 563,911 | 14,338 | 2.5% |
| Auditing Fees - (521203) | 0 | 0 | 70,100 | 70,100 | 0 | 0.0% |
| Trustee Fees - (521204) | 0 | 0 | 50,000 | 50,000 | 0 | 0.0% |
| Rating Agency Fees - (521205) | 0 | 0 | 25,000 | 25,000 | 0 | 0.0% |
| Traffic Engineering Fees - (521207) | 0 | 0 | 540,000 | 264,757 | 275,243 | 104.0% |
| Police Services (DPS) - (521208) | 0 | 3,163,666 | 3,163,666 | 2,951,985 | 211,681 | 7.2% |
| Armored Car Services - (521209) | 0 | 0 | 2,022 | 1,250 | 772 | 61.8% |
| Outside Maintenance Services - (521212) | 0 | 725 | 6,694,400 | 6,462,273 | 232,127 | 3.6% |
| General Engineering - (521213) | 120,000 | 0 | 120,000 | 110,000 | 10,000 | 9.1% |
| Consulting/Profess Serv Tech - (521301) | 369,473 | 0 | 369,473 | 720,163 | (350,690) | (48.7)% |
| Repairs and Maintenance - (522201) | 0 | 0 | 340,000 | 345,455 | (5,455) | (1.6)% |
| Landscaping - (522202) Pavement Markings - (522204) | 0 | 0 | 66,420 0 | 64,642 1,016,000 | 1,778 (1,016,000) | 2.8% (100.0)% |
| Pavement & Shoulders - (522204) | 810,000 | 0 | 810,000 | 1,568,114 | (758,114) | (48.3)% |
| Rentals - Land - (522301) | 010,000 | 0 | 463,068 | 435,287 | 27,781 | 6.4% |
| Rentals - Equipment - (522302) | 0 | 0 | 23,974 | 14,559 | 9,415 | 64.7% |
| Insurance Expense - Other - (523101) | 0 | 333,611 | 333,611 | 322,627 | 10,984 | 3.4% |
| Postage - (523201) | 0 | 419 | 1,108,510 | 946,838 | 161,672 | 17.1% |
| Telecommunications - (523202) | 0 | 0 | 432,432 | 438,785 | (6,353) | (1.4)% |
| Recruitment - (523301) | 0 | 0 | 23,343 | 24,644 | (1,301) | (5.3)% |
| Magazine and Newspaper - (523302) | 0 | 0 | 488,169 | 488,149 | 20 | 0.0% |
| Television & Radio - (523303) | 0 | 0 | 436,360 | 436,360 | 0 | 0.0% |
| Promotional Expenses - (523304) | 0 | 1,068 | 285,745 | 279,470 | 6,275 | 2.2% |
| Employee Appreciation - (523305) | 0 | 0 | 226 | 0 | 226 | 100.0% |
| Printing and Photographic - (523401) | 0 | 0 | 1,279 | 565 | 714 | 126.4% |
| Maps & Pamphlets - (523402) | 0 | 0 | 31,049 | 30,930 | 119 | 0.4% |
| Travel - (523501) | 1,849 | 2,268 | 29,846 | 18,916 | 10,930 | 57.8% |
| Dues & Subscriptions - (523601) | 654 | 787 | 40,772 | 37,209 | 3,563 | 9.6% |
| Education and Training - (523701) | 918 | 4,276 | 41,392 | 23,637 | 17,755 | 75.1% |
| Licenses - (523801) | 2 | 0 | 639 | 60 | 579 | 965.0% |
| Temporary Contract Labor - (523851) | 0 | 0 | 620,891 | 252,319 | 368,572 | 146.1% |
| Liability Claims - (523902) | 0 | 1,697 | 1,697 | 294 | 1,403 | 477.2% |
| Office Supplies - (531101) Other Materials and Supplies - (531102) | 266 0 | 1,584 10,328 | 64,496 820,957 | 47,553 679,117 | 16,943 141,840 | 35.6% 20.9% |
| Freight and Express - (531105) | 65 | 10,328 | 912 | 727 | 185 | 25.4% |
| Water - (531211) | 0 | 0 | 122,590 | 122,590 | 0 | 0.0% |
| Electricity - (531231) | 0 | 0 | 464,256 | 448,550 | 15,706 | 3.5% |
| Books & Periodicals - (531401) | 0 | 0 | 209 | 10,330 | 199 | 1,990.0% |
| Inven for resale(toll tags) - (531501) | 0 | 0 | 1,092,975 | 1,079,154 | 13,821 | 1.3% |
| Vehicles - (531621) | 0 | 167,793 | 167,793 | 0 | 167,793 | 100.0% |
| Software - (531651) | 0 | 0 | 637,101 | 608,086 | 29,015 | 4.8% |
| Uniforms - (531701) | 0 | 30,019 | 31,913 | 30,737 | 1,176 | 3.8% |
| Infrastructure Rdway/Hwy/Bridg - (541401) | 843,096 | 0 | 843,096 | 0 | 843,096 | 100.0% |
| Infrastructure - Other - (541403) | 0 | 0 | 476,896 | 385,821 | 91,075 | 23.6% |
| Bank Charges - (573001) | 0 | 0 | 93,415 | 39,509 | 53,906 | 136.4% |
| Credit Card Fees - (573002) | 0 | 0 | 1,778,955 | 1,674,178 | 104,777 | 6.3% |
| Right-of-Way (06) | 500,000 | 0 | 500,000 | 45,000 | 455,000 | 1,011.1% |
| Administration (01) | 781,228 | 0 | 781,228 | 715,006 | 66,222 | 9.3% |
| Planning (02) | 542,803 | 0 | 542,803 | 482,727 | 60,076 | 12.4% |
| Design (03) | 1,406,777 | 0 | 1,406,777 | 40,000 | 1,366,777 | 3,416.9% |
| Construction (04) | 2,525,000 | 0 | 2,525,000 | 5,797,300 | (3,272,300) | (56.4)% |
| Totals | \$8,531,274 | \$5,069,739 | \$38,890,889 | \$39,919,178 | (\$1,028,290) | (2.6)% |

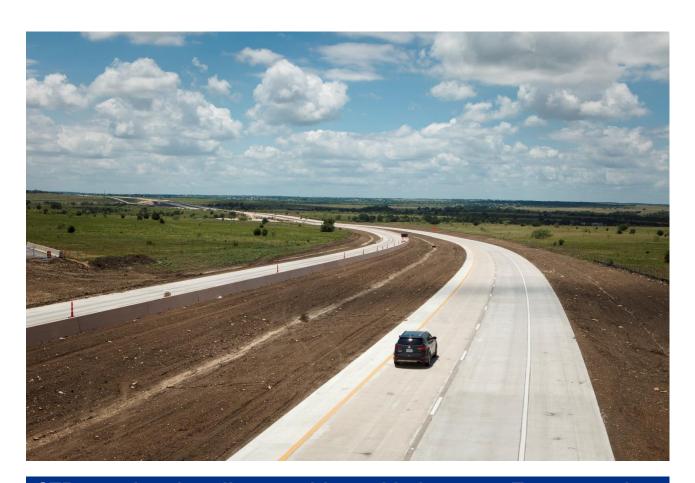
Flow of Funds

SPECIAL PROJECTS SYSTEM TRUST AGREEMENT

The following graph shows the distribution of the FY2018 projected revenue and transfers from reserves to the various funds in accordance with the TELA and Trust Agreements.







CTP travelers heading southbound in between Tarrant and Johnson counties

Operating Fund Budget Comparisons FY2018 to FY2017

| | FY | 2018 Budget | | Varian | ce |
|--------------------------------------|-----------------|--------------|--------------|-------------|--------|
| Department | Allocated Costs | Direct Costs | Total | Amount (1) | % |
| Administrative Services: | | | | | |
| Accounting | \$299,507 | | \$299,507 | \$919 | 0.3% |
| Administration | 81,124 | | 81,124 | (2,735) | (3.3%) |
| Board | 24,709 | | 24,709 | (1,959) | (7.3%) |
| Cash and Debt Management | 66,539 | 153,275 | 219,814 | 5,587 | 2.6% |
| Financial Planning & Analysis (2) | 96,135 | 700,500 | 796,635 | 397,175 | 99.4% |
| Human Resources | 268,657 | | 268,657 | (21,272) | (7.3%) |
| Internal Audit | 147,985 | 70,100 | 218,085 | 23,060 | 11.8% |
| Legal Services | 449,891 | | 449,891 | 3,695 | 0.8% |
| Procurement and Business Diversity | 216,021 | | 216,021 | 10,056 | 4.9% |
| Public Affairs | 344,560 | 1,311,140 | 1,655,700 | 14,954 | 0.9% |
| Shared Services (3) | 1,492,628 | | 1,492,628 | 235,024 | 18.7% |
| Total Administrative Services | 3,487,756 | 2,235,015 | 5,722,771 | 664,504 | 13.1% |
| Operational Services: | | | | | |
| Contact Center & Collections(4) | 7,198,261 | | 7,198,261 | 501,767 | 7.5% |
| Information Technology (5) | 1,423,336 | 1,775,315 | 3,198,651 | 111,883 | 3.6% |
| Maintenance (6) | 136,903 | 7,797,247 | 7,934,150 | 225,312 | 2.9% |
| Operations | 117,672 | | 117,672 | (11,093) | (8.6%) |
| Project Delivery | 234,266 | | 234,266 | 87,015 | 59.1% |
| System & Incident Mgmt. (7) | 554,490 | 4,347,456 | 4,901,946 | 202,380 | 4.3% |
| Total Operational Services | 9,664,928 | 13,920,018 | 23,584,946 | 1,117,264 | 5.0% |
| Grand Totals | \$13,152,684 | \$16,155,033 | \$29,307,717 | \$1,781,768 | 6.5% |

FY2018 Operating Fund Budget - comprised of allocated and direct costs. The allocation is based on the total Agency's operations and maintenance cost times percent of the system's lane miles or transactions. The SPS lane miles are 206.1 or 19.6% of all NTTA lane miles . All departments are allocated on the lane mile basis, except for Contact Center & Collection and Information Technology. These two departments are allocated on percent of all NTTA transactions of 960.4 million. SPS transactions are 102.6 million or 10.7%.

Direct Costs:

- Cash and Debt Management \$78,275 Consulting; \$75,000 for Trustee & Rating agency fees.
- Financial Planning & Analysis \$150,000 for Financial Advisor, \$10,500 for Consulting and \$540,000 Traffic and
- Internal Audit \$70,100 Independent Auditors fees.
- Public Affairs \$1.3 million for advertising and promotional fees.
- Information Technology \$1.8 million for toll collection & intelligent transportation system maintenance.
- Maintenance \$7.2 million for total routine maintenance of the system; \$586,846 utilities.
- System & Incident Mgmt. \$3.2 million for police services; \$0.9 million roadway customer service; and \$359,893 for facilities insurance

Variance Explanations:

- (1) The net \$1.8 million increase in the operating budget for all departments is mainly due to the increase in transactions and safety services.
- (2) Financial Planning and Analysis variance is due to a traffic and revenue study done every two years.
- (3) Shared Service variance is due to increase in group insurance.
- (4) The Collections & Toll Enforcement and the Contact Center have been combined into the Contact Center & Collections. The increased \$0.5 million is due to the additional transaction and collection efforts.
- (5) IT increased \$0.1 million to maintain toll collection and intelligent transportation systems.
- (6) Maintenance increased \$0.2 million mainly due to \$0.1 million for snow and ice materials and \$0.1 million for lane
- (7) System & Incident Management increased \$0.2 million due to safety services.

ADMINISTRATIVE SERVICES DEPARTMENTS

Accounting Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Vari | ance |
|---------------------------------------|-----------|-----------|---------|---------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$262,642 | \$261,645 | (\$997) | (0.4)% |
| Salaries and Wage-Overtime - (511301) | 144 | 142 | (2) | (1.4)% |
| Retirement Contributions - (512401) | 32,204 | 32,370 | 166 | 0.5% |
| Meeting Expense - (521101) | 183 | 358 | 175 | 95.6% |
| Consulting/Professional - (521201) | 106 | 151 | 45 | 42.5% |
| Promotional Expenses - (523304) | 13 | 41 | 28 | 215.4% |
| Travel - (523501) | 1,636 | 1,862 | 226 | 13.8% |
| Dues & Subscriptions - (523601) | 849 | 685 | (164) | (19.3)% |
| Education and Training - (523701) | 277 | 838 | 561 | 202.5% |
| Licenses - (523801) | 34 | 96 | 62 | 182.4% |
| Office Supplies - (531101) | 475 | 1,243 | 768 | 161.7% |
| Freight and Express - (531105) | 25 | 76 | 51 | 204.0% |
| Total Expenses | \$298,588 | \$299,507 | \$919 | 0.3% |

| | PGBT WE | PGBT WE | PGBT WE | PGBT WE | | | | | Total |
|---------------------------------------|-----------|---------|----------|---------|-----------|---------|---------|------------|-----------|
| Account | 0F | Const. | MMF | CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Budget |
| Salaries and Wages-Direct - (511101) | \$125,224 | \$0 | \$4,991 | \$0 | \$136,421 | \$8,318 | \$0 | \$24,955 | \$299,909 |
| Salaries and Wage-Overtime - (511301) | 68 | 0 | 2 | 0 | 74 | 4 | 0 | 11 | 159 |
| Retirement Contributions - (512401) | 15,492 | 0 | 647 | 0 | 16,878 | 1,079 | 0 | 3,235 | 37,331 |
| Meeting Expense - (521101) | 171 | 0 | 0 | 0 | 187 | 0 | 0 | 0 | 358 |
| Consulting/Professional - (521201) | 72 | 0 | 0 | 0 | 79 | 0 | 0 | 0 | 151 |
| Promotional Expenses - (523304) | 20 | 0 | 0 | 0 | 21 | 0 | 0 | 0 | 41 |
| Travel - (523501) | 891 | 0 | 0 | 0 | 971 | 0 | 0 | 0 | 1,862 |
| Dues & Subscriptions - (523601) | 328 | 0 | 0 | 0 | 357 | 0 | 0 | 0 | 685 |
| Education and Training - (523701) | 401 | 0 | 0 | 0 | 437 | 0 | 0 | 0 | 838 |
| Licenses - (523801) | 46 | 0 | 0 | 0 | 50 | 0 | 0 | 0 | 96 |
| Office Supplies - (531101) | 595 | 0 | 0 | 0 | 648 | 0 | 0 | 0 | 1,243 |
| Freight and Express - (531105) | 36 | 0 | 0 | 0 | 40 | 0 | 0 | 0 | 76 |
| FY2018 Totals | \$143,344 | \$0 | \$5,640 | \$0 | \$156,163 | \$9,401 | \$0 | \$28,201 | \$342,749 |
| FY2017 Totals | \$155,375 | \$5,401 | \$18,003 | \$9,002 | \$143,213 | \$9,002 | \$0 | \$55,809 | \$395,805 |

Administration Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Varia | ance |
|--------------------------------------|----------|----------|-----------|---------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$66,990 | \$64,558 | (\$2,432) | (3.6)% |
| Retirement Contributions - (512401) | 6,695 | 6,667 | (28) | (0.4)% |
| Meeting Expense - (521101) | 419 | 370 | (49) | (11.7)% |
| Consulting/Professional - (521201) | 413 | 500 | 87 | 21.1% |
| Promotional Expenses - (523304) | 44 | 50 | 6 | 13.6% |
| Travel - (523501) | 1,038 | 993 | (45) | (4.3)% |
| Dues & Subscriptions - (523601) | 8,260 | 7,821 | (439) | (5.3)% |
| Education and Training - (523701) | 0 | 41 | 41 | 100.0% |
| Office Supplies - (531101) | 0 | 94 | 94 | 100.0% |
| Freight and Express - (531105) | 0 | 30 | 30 | 100.0% |
| Total Expenses | \$83,859 | \$81,124 | (\$2,735) | (3.3)% |

| | PGBT WE | PGBT WE | PGBT WE | PGBT WE | | | | | Total |
|--------------------------------------|----------|---------|---------|---------|----------|---------|---------|------------|----------|
| Account | 0F | Const. | MMF | CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Budget |
| Salaries and Wages-Direct - (511101) | \$30,898 | \$0 | \$1,220 | \$0 | \$33,660 | \$2,033 | \$0 | \$2,033 | \$69,844 |
| Retirement Contributions - (512401) | 3,191 | 0 | 131 | 0 | 3,476 | 219 | 0 | 219 | 7,236 |
| Meeting Expense - (521101) | 177 | 0 | 0 | 0 | 193 | 0 | 0 | 0 | 370 |
| Consulting/Professional - (521201) | 250 | 0 | 0 | 0 | 250 | 0 | 0 | 0 | 500 |
| Promotional Expenses - (523304) | 25 | 0 | 0 | 0 | 25 | 0 | 0 | 0 | 50 |
| Travel - (523501) | 528 | 0 | 0 | 0 | 465 | 0 | 0 | 0 | 993 |
| Dues & Subscriptions - (523601) | 3,743 | 0 | 0 | 0 | 4,078 | 0 | 0 | 0 | 7,821 |
| Education and Training - (523701) | 38 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 41 |
| Office Supplies - (531101) | 45 | 0 | 0 | 0 | 49 | 0 | 0 | 0 | 94 |
| Freight and Express - (531105) | 14 | 0 | 0 | 0 | 16 | 0 | 0 | 0 | 30 |
| FY2018 Totals | \$38,909 | \$0 | \$1,351 | \$0 | \$42,215 | \$2,252 | \$0 | \$2,252 | \$86,979 |
| FY2017 Totals | \$43,637 | \$0 | \$4,446 | \$4,446 | \$40,222 | \$0 | \$0 | \$4,446 | \$97,197 |

Board of Directors Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Variance | |
|--------------------------------------|----------|----------|-----------|---------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$11,475 | \$11,881 | \$406 | 3.5% |
| Retirement Contributions - (512401) | 1,333 | 1,466 | 133 | 10.0% |
| Meeting Expense - (521101) | 11,277 | 8,585 | (2,692) | (23.9)% |
| Travel - (523501) | 1,689 | 2,117 | 428 | 25.3% |
| Office Supplies - (531101) | 519 | 445 | (74) | (14.3)% |
| Freight and Express - (531105) | 375 | 215 | (160) | (42.7)% |
| Total Expenses | \$26,668 | \$24,709 | (\$1,959) | (7.3)% |

| Account | PGBT WE OF | PGBT WE Const. | PGBT WE MMF | PGBT WE CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Total Budget |
|--------------------------------------|---------------|-------------------|----------------|----------------|----------|---------|---------|------------|-----------------|
| Salaries and Wages-Direct - (511101) | \$5,686 | \$0 | \$252 | \$0 | \$6,195 | \$420 | \$0 | \$420 | \$12,973 |
| Retirement Contributions - (512401) | 702 | 0 | 33 | 0 | 764 | 55 | 0 | 55 | 1,609 |
| Meeting Expense - (521101) | 4,109 | 0 | 0 | 0 | 4,476 | 0 | 0 | 0 | 8,585 |
| Travel - (523501) | 1,013 | 0 | 0 | 0 | 1,104 | 0 | 0 | 0 | 2,117 |
| Office Supplies - (531101) | 213 | 0 | 0 | 0 | 232 | 0 | 0 | 0 | 445 |
| Freight and Express - (531105) | 103 | 0 | 0 | 0 | 112 | 0 | 0 | 0 | 215 |
| FY2018 Totals | \$11,826 | \$0 | \$285 | \$0 | \$12,883 | \$475 | \$0 | \$475 | \$25,944 |
| FY2017 Totals | \$13,877 | \$0 | \$912 | \$912 | \$12,791 | \$0 | \$0 | \$912 | \$29,404 |

Cash and Debt Management Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Vari | ance |
|--------------------------------------|-----------|-----------|-----------|---------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$48,796 | \$47,373 | (\$1,423) | (2.9)% |
| Retirement Contributions - (512401) | 5,723 | 5,735 | 12 | 0.2% |
| Consulting/Professional - (521201) | 78,275 | 78,275 | 0 | 0.0% |
| Trustee Fees - (521204) | 50,000 | 50,000 | 0 | 0.0% |
| Rating Agency Fees - (521205) | 25,000 | 25,000 | 0 | 0.0% |
| Magazine and Newspaper - (523302) | 1,467 | 386 | (1,081) | (73.7)% |
| Travel - (523501) | 878 | 763 | (115) | (13.1)% |
| Dues & Subscriptions - (523601) | 437 | 441 | 4 | 0.9% |
| Education and Training - (523701) | 325 | 681 | 356 | 109.5% |
| Office Supplies - (531101) | 106 | 106 | 0 | 0.0% |
| Freight and Express - (531105) | 110 | 66 | (44) | (40.0)% |
| Bank Charges - (573001) | 3,110 | 10,988 | 7,878 | 253.3% |
| Total Expenses | \$214,227 | \$219,814 | \$5,587 | 2.6% |

| | PGBT WE | PGBT WE | PGBT WE | PGBT WE | | | | | Total |
|--------------------------------------|-----------|----------|---------|---------|----------|---------|---------|------------|-----------|
| Account | 0F | Const. | MMF | CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Budget |
| Salaries and Wages-Direct - (511101) | \$22,673 | \$0 | \$1,189 | \$0 | \$24,700 | \$1,920 | \$0 | \$21,797 | \$72,279 |
| Retirement Contributions - (512401) | 2,745 | 0 | 155 | 0 | 2,990 | 242 | 0 | 2,842 | 8,974 |
| Consulting/Professional - (521201) | 77,075 | 0 | 0 | 0 | 1,200 | 0 | 0 | 0 | 78,275 |
| Trustee Fees - (521204) | 30,000 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 50,000 |
| Rating Agency Fees - (521205) | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 25,000 |
| Magazine and Newspaper - (523302) | 185 | 0 | 0 | 0 | 201 | 0 | 0 | 0 | 386 |
| Travel - (523501) | 365 | 0 | 0 | 0 | 398 | 0 | 0 | 0 | 763 |
| Dues & Subscriptions - (523601) | 211 | 0 | 0 | 0 | 230 | 0 | 0 | 0 | 441 |
| Education and Training - (523701) | 326 | 0 | 0 | 0 | 355 | 0 | 0 | 0 | 681 |
| Office Supplies - (531101) | 51 | 0 | 0 | 0 | 55 | 0 | 0 | 0 | 106 |
| Freight and Express - (531105) | 32 | 0 | 0 | 0 | 34 | 0 | 0 | 0 | 66 |
| Bank Charges - (573001) | 5,259 | 0 | 0 | 0 | 5,729 | 0 | 0 | 0 | 10,988 |
| FY2018 Totals | \$138,922 | \$0 | \$1,344 | \$0 | \$80,892 | \$2,162 | \$0 | \$24,639 | \$247,959 |
| FY2017 Totals | \$138,791 | \$51,449 | \$4,323 | \$2,162 | \$75,436 | \$2,162 | \$0 | \$51,449 | \$325,772 |

Financial Planning and Analysis Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Vari | ance |
|--------------------------------------|-----------|-----------|-----------|---------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$88,264 | \$84,105 | (\$4,159) | (4.7)% |
| Retirement Contributions - (512401) | 10,346 | 10,365 | 19 | 0.2% |
| Consulting/Professional - (521201) | 160,500 | 160,500 | 0 | 0.0% |
| Traffic Engineering Fees - (521207) | 140,000 | 540,000 | 400,000 | 285.7% |
| Travel - (523501) | 0 | 782 | 782 | 100.0% |
| Dues & Subscriptions - (523601) | 88 | 111 | 23 | 26.1% |
| Education and Training - (523701) | 88 | 389 | 301 | 342.0% |
| Office Supplies - (531101) | 169 | 356 | 187 | 110.7% |
| Freight and Express - (531105) | 5 | 27 | 22 | 440.0% |
| Total Expenses | \$399,460 | \$796,635 | \$397,175 | 99.4% |

| Account | PGBT WE OF | PGBT WE Const. | PGBT WE MMF | PGBT WE CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Total Budget |
|--------------------------------------|---------------|-------------------|----------------|----------------|-----------|---------|---------|------------|-----------------|
| Salaries and Wages-Direct - (511101) | \$40,253 | \$0 | \$1,739 | \$0 | \$43,852 | \$2,803 | \$0 | \$8,114 | \$96,761 |
| Retirement Contributions - (512401) | 4,961 | 0 | 229 | 0 | 5,404 | 369 | 0 | 1,069 | 12,032 |
| Consulting/Professional - (521201) | 80,250 | 0 | 0 | 0 | 80,250 | 0 | 0 | 0 | 160,500 |
| Traffic Engineering Fees - (521207) | 245,500 | 0 | 0 | 0 | 294,500 | 0 | 0 | 0 | 540,000 |
| Travel - (523501) | 374 | 0 | 0 | 0 | 408 | 0 | 0 | 0 | 782 |
| Dues & Subscriptions - (523601) | 53 | 0 | 0 | 0 | 58 | 0 | 0 | 0 | 111 |
| Education and Training - (523701) | 186 | 0 | 0 | 0 | 203 | 0 | 0 | 0 | 389 |
| Office Supplies - (531101) | 170 | 0 | 0 | 0 | 186 | 0 | 0 | 0 | 356 |
| Freight and Express - (531105) | 13 | 0 | 0 | 0 | 14 | 0 | 0 | 0 | 27 |
| FY2018 Totals | \$371,760 | \$0 | \$1,968 | \$0 | \$424,875 | \$3,172 | \$0 | \$9,183 | \$810,958 |
| FY2017 Totals | \$201,747 | \$6,310 | \$6,310 | \$3,155 | \$197,713 | \$3,155 | \$0 | \$18,930 | \$437,320 |

Human Resources Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Vari | ance |
|------------------------------------------|-----------|-----------|------------|----------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$159,002 | \$156,536 | (\$2,466) | (1.6)% |
| Salaries and Wages-Internship - (511202) | 3,593 | 5,416 | 1,823 | 50.7% |
| Salaries and Wage-Overtime - (511301) | 104 | 324 | 220 | 211.5% |
| Retirement Contributions - (512401) | 18,576 | 19,787 | 1,211 | 6.5% |
| Retirement ContrInternship - (512402) | 476 | 681 | 205 | 43.1% |
| Tuition Reimbursement - (512501) | 4,087 | 4,507 | 420 | 10.3% |
| Meeting Expense - (521101) | 675 | 1,099 | 424 | 62.8% |
| Consulting/Professional - (521201) | 46,742 | 26,211 | (20,531) | (43.9)% |
| Recruitment - (523301) | 24,644 | 23,343 | (1,301) | (5.3)% |
| Magazine and Newspaper - (523302) | 2 | 0 | (2) | (100.0)% |
| Promotional Expenses - (523304) | 6,320 | 10,926 | 4,606 | 72.9% |
| Travel - (523501) | 260 | 777 | 517 | 198.8% |
| Dues & Subscriptions - (523601) | 3,390 | 3,536 | 146 | 4.3% |
| Education and Training - (523701) | 12,661 | 12,716 | 55 | 0.4% |
| Temporary Contract Labor - (523851) | 8,336 | 1,962 | (6,374) | (76.5)% |
| Office Supplies - (531101) | 1,040 | 746 | (294) | (28.3)% |
| Freight and Express - (531105) | 21 | 90 | 69 | 328.6% |
| Total Expenses | \$289,929 | \$268,657 | (\$21,272) | (7.3)% |

| | PGBT WE | PGBT WE | PGBT WE | PGBT WE | | | | | Total |
|------------------------------------------|-----------|---------|---------|---------|-----------|---------|---------|------------|-----------|
| Account | OF | Const. | MMF | CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Budget |
| Salaries and Wages-Direct - (511101) | \$74,919 | \$0 | \$0 | \$0 | \$81,617 | \$0 | \$0 | \$0 | \$156,536 |
| Salaries and Wages-Internship - (511202) | 2,592 | 0 | 0 | 0 | 2,824 | 0 | 0 | 0 | 5,416 |
| Salaries and Wage-Overtime - (511301) | 155 | 0 | 0 | 0 | 169 | 0 | 0 | 0 | 324 |
| Retirement Contributions - (512401) | 9,470 | 0 | 0 | 0 | 10,317 | 0 | 0 | 0 | 19,787 |
| Retirement ContrInternship - (512402) | 326 | 0 | 0 | 0 | 355 | 0 | 0 | 0 | 681 |
| Tuition Reimbursement - (512501) | 2,157 | 0 | 0 | 0 | 2,350 | 0 | 0 | 0 | 4,507 |
| Meeting Expense - (521101) | 526 | 0 | 0 | 0 | 573 | 0 | 0 | 0 | 1,099 |
| Consulting/Professional - (521201) | 12,545 | 0 | 0 | 0 | 13,666 | 0 | 0 | 0 | 26,211 |
| Recruitment - (523301) | 11,172 | 0 | 0 | 0 | 12,171 | 0 | 0 | 0 | 23,343 |
| Promotional Expenses - (523304) | 5,229 | 0 | 0 | 0 | 5,697 | 0 | 0 | 0 | 10,926 |
| Travel - (523501) | 372 | 0 | 0 | 0 | 405 | 0 | 0 | 0 | 777 |
| Dues & Subscriptions - (523601) | 1,692 | 0 | 0 | 0 | 1,844 | 0 | 0 | 0 | 3,536 |
| Education and Training - (523701) | 6,086 | 0 | 0 | 0 | 6,630 | 0 | 0 | 0 | 12,716 |
| Temporary Contract Labor - (523851) | 939 | 0 | 0 | 0 | 1,023 | 0 | 0 | 0 | 1,962 |
| Office Supplies - (531101) | 357 | 0 | 0 | 0 | 389 | 0 | 0 | 0 | 746 |
| Freight and Express - (531105) | 43 | 0 | 0 | 0 | 47 | 0 | 0 | 0 | 90 |
| FY2018 Totals | \$128,580 | \$0 | \$0 | \$0 | \$140,077 | \$0 | \$0 | \$0 | \$268,657 |
| FY2017 Totals | \$150,869 | \$0 | \$0 | \$0 | \$139,060 | \$0 | \$0 | \$0 | \$289,929 |

Internal Audit Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Vari | ance |
|--------------------------------------|-----------|-----------|----------|----------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$107,785 | \$121,009 | \$13,224 | 12.3% |
| Retirement Contributions - (512401) | 12,799 | 14,879 | 2,080 | 16.3% |
| Meeting Expense - (521101) | 15 | 87 | 72 | 480.0% |
| Consulting/Professional - (521201) | 2,753 | 6,876 | 4,123 | 149.8% |
| Auditing Fees - (521203) | 70,100 | 70,100 | 0 | 0.0% |
| Postage - (523201) | 0 | 13 | 13 | 100.0% |
| Magazine and Newspaper - (523302) | 12 | 53 | 41 | 341.7% |
| Travel - (523501) | 127 | 1,857 | 1,730 | 1,362.2% |
| Dues & Subscriptions - (523601) | 442 | 679 | 237 | 53.6% |
| Education and Training - (523701) | 803 | 1,785 | 982 | 122.3% |
| Licenses - (523801) | 19 | 108 | 89 | 468.4% |
| Office Supplies - (531101) | 160 | 407 | 247 | 154.4% |
| Freight and Express - (531105) | 0 | 23 | 23 | 100.0% |
| Books & Periodicals - (531401) | 10 | 209 | 199 | 1,990.0% |
| Total Expenses | \$195,025 | \$218,085 | \$23,060 | 11.8% |

| Account | PGBT WE OF | PGBT WE Const. | PGBT WE MMF | PGBT WE CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Total Budget |
|--------------------------------------|---------------|-------------------|----------------|----------------|-----------|---------|---------|------------|-----------------|
| Salaries and Wages-Direct - (511101) | \$57,915 | \$0 | \$0 | \$0 | \$63,094 | \$0 | \$0 | | \$121,009 |
| Retirement Contributions - (512401) | 7,121 | 0 | 0 | 0 | 7,758 | 0 | 0 | 0 | 14,879 |
| Meeting Expense - (521101) | 42 | 0 | 0 | 0 | 45 | 0 | 0 | 0 | 87 |
| Consulting/Professional - (521201) | 3,291 | 0 | 0 | 0 | 3,585 | 0 | 0 | 0 | 6,876 |
| Auditing Fees - (521203) | 38,600 | 0 | 0 | 0 | 31,500 | 0 | 0 | 0 | 70,100 |
| Postage - (523201) | 6 | 0 | 0 | 0 | 7 | 0 | 0 | 0 | 13 |
| Magazine and Newspaper - (523302) | 25 | 0 | 0 | 0 | 28 | 0 | 0 | 0 | 53 |
| Travel - (523501) | 889 | 0 | 0 | 0 | 968 | 0 | 0 | 0 | 1,857 |
| Dues & Subscriptions - (523601) | 325 | 0 | 0 | 0 | 354 | 0 | 0 | 0 | 679 |
| Education and Training - (523701) | 854 | 0 | 0 | 0 | 931 | 0 | 0 | 0 | 1,785 |
| Licenses - (523801) | 52 | 0 | 0 | 0 | 56 | 0 | 0 | 0 | 108 |
| Office Supplies - (531101) | 195 | 0 | 0 | 0 | 212 | 0 | 0 | 0 | 407 |
| Freight and Express - (531105) | 11 | 0 | 0 | 0 | 12 | 0 | 0 | 0 | 23 |
| Books & Periodicals - (531401) | 100 | 0 | 0 | 0 | 109 | 0 | 0 | 0 | 209 |
| FY2018 Totals | \$109,426 | \$0 | \$0 | \$0 | \$108,659 | \$0 | \$0 | \$0 | \$218,085 |
| FY2017 Totals | \$103,314 | \$0 | \$0 | \$0 | \$91,711 | \$0 | \$0 | \$0 | \$195,025 |

Legal Services Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Vari | ance |
|--------------------------------------|-----------|-----------|------------|---------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$104,770 | \$93,488 | (\$11,282) | (10.8)% |
| Retirement Contributions - (512401) | 11,959 | 11,600 | (359) | (3.0)% |
| Legal Fees - (521202) | 313,911 | 328,249 | 14,338 | 4.6% |
| Travel - (523501) | 348 | 1,498 | 1,150 | 330.5% |
| Dues & Subscriptions - (523601) | 9,446 | 8,283 | (1,163) | (12.3)% |
| Education and Training - (523701) | 312 | 474 | 162 | 51.9% |
| Office Supplies - (531101) | 5,434 | 6,233 | 799 | 14.7% |
| Freight and Express - (531105) | 16 | 66 | 50 | 312.5% |
| Total Expenses | \$446,196 | \$449,891 | \$3,695 | 0.8% |

| Account | PGBT WE OF | PGBT WE Const. | PGBT WE MMF | PGBT WE CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Total Budget |
|--------------------------------------|---------------|-------------------|----------------|----------------|-----------|---------|---------|------------|-----------------|
| Salaries and Wages-Direct - (511101) | \$44,744 | \$0 | \$0 | \$0 | \$48,744 | \$0 | \$0 | \$8,128 | \$101,616 |
| Retirement Contributions - (512401) | 5,552 | 0 | 0 | 0 | 6,048 | 0 | 0 | 1,047 | 12,647 |
| Legal Fees - (521202) | 157,101 | 0 | 0 | 0 | 171,148 | 0 | 0 | 250,000 | 578,249 |
| Travel - (523501) | 717 | 0 | 0 | 0 | 781 | 0 | 0 | 0 | 1,498 |
| Dues & Subscriptions - (523601) | 3,964 | 0 | 0 | 0 | 4,319 | 0 | 0 | 0 | 8,283 |
| Education and Training - (523701) | 227 | 0 | 0 | 0 | 247 | 0 | 0 | 0 | 474 |
| Office Supplies - (531101) | 2,983 | 0 | 0 | 0 | 3,250 | 0 | 0 | 0 | 6,233 |
| Freight and Express - (531105) | 32 | 0 | 0 | 0 | 34 | 0 | 0 | 0 | 66 |
| FY2018 Totals | \$215,320 | \$0 | \$0 | \$0 | \$234,571 | \$0 | \$0 | \$259,175 | \$709,066 |
| FY2017 Totals | \$232,185 | \$0 | \$0 | \$0 | \$214,011 | \$0 | \$0 | \$259,151 | \$705,347 |

Procurement and Business Diversity Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Varia | ance |
|---------------------------------------|-----------|-----------|----------|---------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$163,841 | \$164,606 | \$765 | 0.5% |
| Salaries and Wage-Overtime - (511301) | 753 | 411 | (342) | (45.4)% |
| Retirement Contributions - (512401) | 19,131 | 20,319 | 1,188 | 6.2% |
| Meeting Expense - (521101) | 623 | 296 | (327) | (52.5)% |
| Consulting/Professional - (521201) | 0 | 272 | 272 | 100.0% |
| Magazine and Newspaper - (523302) | 237 | 830 | 593 | 250.2% |
| Promotional Expenses - (523304) | 10,412 | 10,100 | (312) | (3.0)% |
| Printing and Photographic - (523401) | 0 | 150 | 150 | 100.0% |
| Travel - (523501) | 575 | 1,993 | 1,418 | 246.6% |
| Dues & Subscriptions - (523601) | 9,470 | 12,984 | 3,514 | 37.1% |
| Education and Training - (523701) | 294 | 2,942 | 2,648 | 900.7% |
| Licenses - (523801) | 0 | 433 | 433 | 100.0% |
| Office Supplies - (531101) | 586 | 660 | 74 | 12.6% |
| Freight and Express - (531105) | 43 | 25 | (18) | (41.9)% |
| Total Expenses | \$205,965 | \$216,021 | \$10,056 | 4.9% |

| | PGBT WE | PGBT WE | PGBT WE | PGBT WE | | | | | Total |
|---------------------------------------|-----------|---------|----------|---------|-----------|---------|---------|------------|-----------|
| Account | OF | Const. | MMF | CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Budget |
| Salaries and Wages-Direct - (511101) | \$78,781 | \$0 | \$3,675 | \$0 | \$85,825 | \$6,125 | \$0 | \$6,125 | \$180,531 |
| Salaries and Wage-Overtime - (511301) | 197 | 0 | 9 | 0 | 214 | 14 | 0 | 14 | 448 |
| Retirement Contributions - (512401) | 9,725 | 0 | 479 | 0 | 10,594 | 799 | 0 | 799 | 22,396 |
| Meeting Expense - (521101) | 142 | 0 | 0 | 0 | 154 | 0 | 0 | 0 | 296 |
| Consulting/Professional - (521201) | 130 | 0 | 0 | 0 | 142 | 0 | 0 | 0 | 272 |
| Magazine and Newspaper - (523302) | 397 | 0 | 0 | 0 | 433 | 0 | 0 | 0 | 830 |
| Promotional Expenses - (523304) | 4,834 | 0 | 0 | 0 | 5,266 | 0 | 0 | 0 | 10,100 |
| Printing and Photographic - (523401) | 72 | 0 | 0 | 0 | 78 | 0 | 0 | 0 | 150 |
| Travel - (523501) | 954 | 0 | 0 | 0 | 1,039 | 0 | 0 | 0 | 1,993 |
| Dues & Subscriptions - (523601) | 6,214 | 0 | 0 | 0 | 6,770 | 0 | 0 | 0 | 12,984 |
| Education and Training - (523701) | 1,408 | 0 | 0 | 0 | 1,534 | 0 | 0 | 0 | 2,942 |
| Licenses - (523801) | 207 | 0 | 0 | 0 | 226 | 0 | 0 | 0 | 433 |
| Office Supplies - (531101) | 316 | 0 | 0 | 0 | 344 | 0 | 0 | 0 | 660 |
| Freight and Express - (531105) | 12 | 0 | 0 | 0 | 13 | 0 | 0 | 0 | 25 |
| FY2018 Totals | \$103,389 | \$0 | \$4,163 | \$0 | \$112,632 | \$6,938 | \$0 | \$6,938 | \$234,060 |
| FY2017 Totals | \$107,176 | \$0 | \$13,994 | \$6,997 | \$98,789 | \$0 | \$0 | \$13,994 | \$240,950 |

Public Affairs Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Vari | ance |
|-----------------------------------------|-------------|-------------|----------|---------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$233,940 | \$236,868 | \$2,928 | 1.3% |
| Salaries and Wage-Overtime - (511301) | 0 | 408 | 408 | 100.0% |
| Retirement Contributions - (512401) | 26,881 | 29,561 | 2,680 | 10.0% |
| Meeting Expense - (521101) | 1,222 | 1,941 | 719 | 58.8% |
| Consulting/Professional - (521201) | 154,815 | 158,997 | 4,182 | 2.7% |
| Magazine and Newspaper - (523302) | 486,360 | 486,360 | 0 | 0.0% |
| Television & Radio - (523303) | 436,360 | 436,360 | 0 | 0.0% |
| Promotional Expenses - (523304) | 262,183 | 263,560 | 1,377 | 0.5% |
| Employee Appreciation - (523305) | 0 | 226 | 226 | 100.0% |
| Printing and Photographic - (523401) | 565 | 1,129 | 564 | 99.8% |
| Maps & Pamphlets - (523402) | 30,930 | 31,049 | 119 | 0.4% |
| Travel - (523501) | 4,868 | 5,069 | 201 | 4.1% |
| Dues & Subscriptions - (523601) | 1,621 | 1,991 | 370 | 22.8% |
| Education and Training - (523701) | 600 | 462 | (138) | (23.0)% |
| Office Supplies - (531101) | 291 | 1,044 | 753 | 258.8% |
| Other Materials and Supplies - (531102) | 58 | 368 | 310 | 534.5% |
| Freight and Express - (531105) | 52 | 52 | 0 | 0.0% |
| Uniforms - (531701) | 0 | 255 | 255 | 100.0% |
| Total Expenses | \$1,640,746 | \$1,655,700 | \$14,954 | 0.9% |

| | PGBT WE | PGBT WE | PGBT WE | PGBT WE | | | | | Total |
|-----------------------------------------|-----------|---------|---------|---------|-------------|---------|---------|------------|-------------|
| Account | OF | Const. | MMF | CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Budget |
| Salaries and Wages-Direct - (511101) | \$113,366 | \$0 | \$0 | \$0 | \$123,502 | \$0 | \$0 | \$33,814 | \$270,682 |
| Salaries and Wage-Overtime - (511301) | 195 | 0 | 0 | 0 | 213 | 0 | 0 | 30 | 438 |
| Retirement Contributions - (512401) | 14,148 | 0 | 0 | 0 | 15,413 | 0 | 0 | 4,409 | 33,970 |
| Meeting Expense - (521101) | 929 | 0 | 0 | 0 | 1,012 | 0 | 0 | 0 | 1,941 |
| Consulting/Professional - (521201) | 36,933 | 0 | 0 | 0 | 122,064 | 0 | 0 | 0 | 158,997 |
| Magazine and Newspaper - (523302) | 153,360 | 0 | 0 | 0 | 333,000 | 0 | 0 | 0 | 486,360 |
| Television & Radio - (523303) | 153,360 | 0 | 0 | 0 | 283,000 | 0 | 0 | 0 | 436,360 |
| Promotional Expenses - (523304) | 11,704 | 0 | 0 | 0 | 251,856 | 0 | 0 | 0 | 263,560 |
| Employee Appreciation - (523305) | 108 | 0 | 0 | 0 | 118 | 0 | 0 | 0 | 226 |
| Printing and Photographic - (523401) | 540 | 0 | 0 | 0 | 589 | 0 | 0 | 0 | 1,129 |
| Maps & Pamphlets - (523402) | 10,982 | 0 | 0 | 0 | 20,067 | 0 | 0 | 0 | 31,049 |
| Travel - (523501) | 2,426 | 0 | 0 | 0 | 2,643 | 0 | 0 | 0 | 5,069 |
| Dues & Subscriptions - (523601) | 953 | 0 | 0 | 0 | 1,038 | 0 | 0 | 0 | 1,991 |
| Education and Training - (523701) | 221 | 0 | 0 | 0 | 241 | 0 | 0 | 0 | 462 |
| Office Supplies - (531101) | 500 | 0 | 0 | 0 | 544 | 0 | 0 | 0 | 1,044 |
| Other Materials and Supplies - (531102) | 176 | 0 | 0 | 0 | 192 | 0 | 0 | 0 | 368 |
| Freight and Express - (531105) | 25 | 0 | 0 | 0 | 27 | 0 | 0 | 0 | 52 |
| Uniforms - (531701) | 122 | 0 | 0 | 0 | 133 | 0 | 0 | 0 | 255 |
| FY2018 Totals | \$500,048 | \$0 | \$0 | \$0 | \$1,155,652 | \$0 | \$0 | \$38,253 | \$1,693,953 |
| FY2017 Totals | \$506,656 | \$0 | \$0 | \$0 | \$1,134,090 | \$0 | \$0 | \$78,523 | \$1,719,269 |

Shared Services Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Variance | | |
|-----------------------------------|-------------|-------------|-----------|---------|--|
| Account | Budget | Budget | Amount | Percent | |
| Group Insurance - (512101) | 1,142,196 | 1,365,611 | 223,415 | 19.6% | |
| Unemployment Insurance - (512601) | 24,277 | 33,710 | 9,433 | 38.9% | |
| Worker's Comp Ins - (512701) | 68,605 | 62,996 | (5,609) | (8.2)% | |
| Rentals - Equipment - (522302) | 12,660 | 18,437 | 5,777 | 45.6% | |
| Dues & Subscriptions - (523601) | 171 | 173 | 2 | 1.2% | |
| Office Supplies - (531101) | 9,695 | 11,701 | 2,006 | 20.7% | |
| Total Expenses | \$1,257,604 | \$1,492,628 | \$235,024 | 18.7% | |

| Account | PGBT WE OF | PGBT WE Const. | PGBT WE MMF | PGBT WE CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Total Budget |
|-----------------------------------|---------------|-------------------|----------------|----------------|-----------|----------|---------|------------|-----------------|
| Group Insurance - (512101) | \$735,675 | \$0 | \$21,261 | \$10,402 | \$629,936 | \$20,803 | \$0 | \$53,934 | \$1,472,011 |
| Unemployment Insurance - (512601) | 16,134 | 0 | 0 | 0 | 17,576 | 0 | 0 | 0 | 33,710 |
| Worker's Comp Ins - (512701) | 30,150 | 0 | 0 | 0 | 32,846 | 0 | 0 | 0 | 62,996 |
| Rentals - Equipment - (522302) | 8,824 | 0 | 0 | 0 | 9,613 | 0 | 0 | 0 | 18,437 |
| Dues & Subscriptions - (523601) | 83 | 0 | 0 | 0 | 90 | 0 | 0 | 0 | 173 |
| Office Supplies - (531101) | 5,600 | 0 | 0 | 0 | 6,101 | 0 | 0 | 0 | 11,701 |
| FY2018 Totals | \$796,466 | \$0 | \$21,261 | \$10,402 | \$696,162 | \$20,803 | \$0 | \$53,934 | \$1,599,028 |
| FY2017 Totals | \$688,931 | \$9,892 | \$29,676 | \$19,784 | \$568,673 | \$19,784 | \$0 | \$98,918 | \$1,435,658 |

OPERATIONAL SERVICES DEPARTMENTS

Contact Center and Collections Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Vari | ance |
|----------------------------------------|-------------|-------------|------------|----------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$1,294,664 | \$1,262,753 | (\$31,911) | (2.5)% |
| Salaries and Wage-Overtime - (511301) | 66,091 | 32,888 | (33,203) | (50.2)% |
| Retirement Contributions - (512401) | 156,739 | 158,168 | 1,429 | 0.9% |
| Meeting Expense - (521101) | 1,365 | 2,099 | 734 | 53.8% |
| Consulting/Professional - (521201) | 1,180,324 | 1,020,365 | (159,959) | (13.6)% |
| Armored Car Services - (521209) | 1,250 | 2,022 | 772 | 61.8% |
| Rentals - Land - (522301) | 0 | 3,511 | 3,511 | 100.0% |
| Rentals - Euipment - (522302) | 1,899 | 5,537 | 3,638 | 191.6% |
| Postage - (523201) | 946,606 | 1,108,078 | 161,472 | 17.1% |
| Magazine and Newspaper - (523302) | 71 | 540 | 469 | 660.6% |
| Travel - (523501) | 118 | 1,477 | 1,359 | 1,151.7% |
| Dues & Subscriptions - (523601) | 41 | 342 | 301 | 734.1% |
| Education and Training - (523701) | 1,650 | 4,951 | 3,301 | 200.1% |
| Temporary Contract Labor - (523851) | 243,983 | 618,929 | 374,946 | 153.7% |
| Office Supplies - (531101) | 10,951 | 20,495 | 9,544 | 87.2% |
| Freight and Express - (531105) | 30 | 110 | 80 | 266.7% |
| Inven for resale(toll tags) - (531501) | 1,079,154 | 1,092,975 | 13,821 | 1.3% |
| Uniforms - (531701) | 981 | 1,639 | 658 | 67.1% |
| Bank Charges - (573001) | 36,399 | 82,427 | 46,028 | 126.5% |
| Credit Card Fees - (573002) | 1,674,178 | 1,778,955 | 104,777 | 6.3% |
| Total Expenses | \$6,696,494 | \$7,198,261 | \$501,767 | 7.5% |

| | PGBT WE | PGBT WE | PGBT WE | PGBT WE | | | | | Total |
|----------------------------------------|-------------|---------|---------|---------|-------------|---------|---------|------------|-------------|
| Account | OF | Const. | MMF | CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Budget |
| Salaries and Wages-Direct - (511101) | \$836,946 | \$0 | \$0 | \$0 | \$425,807 | \$0 | \$0 | \$0 | \$1,262,753 |
| Salaries and Wage-Overtime - (511301) | 21,798 | 0 | 0 | 0 | 11,090 | 0 | 0 | 0 | 32,888 |
| Retirement Contributions - (512401) | 104,833 | 0 | 0 | 0 | 53,335 | 0 | 0 | 0 | 158,168 |
| Meeting Expense - (521101) | 1,391 | 0 | 0 | 0 | 708 | 0 | 0 | 0 | 2,099 |
| Consulting/Professional - (521201) | 676,294 | 0 | 0 | 0 | 344,071 | 0 | 0 | 0 | 1,020,365 |
| Armored Car Services - (521209) | 1,340 | 0 | 0 | 0 | 682 | 0 | 0 | 0 | 2,022 |
| Rentals - Land - (522301) | 2,327 | 0 | 0 | 0 | 1,184 | 0 | 0 | 0 | 3,511 |
| Rentals - Equipment - (522302) | 3,670 | 0 | 0 | 0 | 1,867 | 0 | 0 | 0 | 5,537 |
| Postage - (523201) | 734,429 | 0 | 0 | 0 | 373,649 | 0 | 0 | 0 | 1,108,078 |
| Magazine and Newspaper - (523302) | 358 | 0 | 0 | 0 | 182 | 0 | 0 | 0 | 540 |
| Travel - (523501) | 979 | 0 | 0 | 0 | 498 | 0 | 0 | 0 | 1,477 |
| Dues & Subscriptions - (523601) | 227 | 0 | 0 | 0 | 115 | 0 | 0 | 0 | 342 |
| Education and Training - (523701) | 3,281 | 0 | 0 | 0 | 1,670 | 0 | 0 | 0 | 4,951 |
| Temporary Contract Labor - (523851) | 410,223 | 0 | 0 | 0 | 208,706 | 0 | 0 | 0 | 618,929 |
| Office Supplies - (531101) | 13,584 | 0 | 0 | 0 | 6,911 | 0 | 0 | 0 | 20,495 |
| Freight and Express - (531105) | 73 | 0 | 0 | 0 | 37 | 0 | 0 | 0 | 110 |
| Inven for resale(toll tags) - (531501) | 724,419 | 0 | 0 | 0 | 368,556 | 0 | 0 | 0 | 1,092,975 |
| Uniforms - (531701) | 1,086 | 0 | 0 | 0 | 553 | 0 | 0 | 0 | 1,639 |
| Bank Charges - (573001) | 54,632 | 0 | 0 | 0 | 27,795 | 0 | 0 | 0 | 82,427 |
| Credit Card Fees - (573002) | 1,179,083 | 0 | 0 | 0 | 599,872 | 0 | 0 | 0 | 1,778,955 |
| FY2018 Totals | \$4,770,973 | \$0 | \$0 | \$0 | \$2,427,288 | \$0 | \$0 | \$0 | \$7,198,261 |
| FY2017 Totals | \$4,429,201 | \$0 | \$0 | \$0 | \$2,267,293 | \$0 | \$0 | \$0 | \$6,696,494 |

Information Technology Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Vari | ance |
|-----------------------------------------|-------------|-------------|-----------|----------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$587,754 | \$647,579 | \$59,825 | 10.2% |
| Salaries and Wage-Overtime - (511301) | 3,834 | 9,562 | 5,728 | 149.4% |
| Retirement Contributions - (512401) | 67,722 | 77,387 | 9,665 | 14.3% |
| Meeting Expense - (521101) | 80 | 8 | (72) | (90.0)% |
| Consulting/Professional - (521201) | 6,551 | 9,736 | 3,185 | 48.6% |
| Outside Maintenance Services - (521212) | 1,342,883 | 1,342,883 | 0 | 0.0% |
| Telecommunications - (523202) | 438,785 | 432,432 | (6,353) | (1.4)% |
| Promotional Expenses - (523304) | 6 | 0 | (6) | (100.0)% |
| Travel - (523501) | 2,047 | 2,364 | 317 | 15.5% |
| Dues & Subscriptions - (523601) | 369 | 576 | 207 | 56.1% |
| Education and Training - (523701) | 4,188 | 10,507 | 6,319 | 150.9% |
| Office Supplies - (531101) | 16,471 | 18,976 | 2,505 | 15.2% |
| Other Materials and Supplies - (531102) | 7,992 | 9,540 | 1,548 | 19.4% |
| Software - (531651) | 608,086 | 637,101 | 29,015 | 4.8% |
| Total Expenses | \$3,086,768 | \$3,198,651 | \$111,883 | 3.6% |

| | PGBT WE | PGBT WE | PGBT WE | PGBT WE | | | | | Total |
|-----------------------------------------|-------------|---------|-----------|---------|-------------|---------|---------|------------|-------------|
| Account | OF | Const. | MMF | CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Budget |
| Salaries and Wages-Direct - (511101) | \$473,467 | \$0 | \$110,979 | \$0 | \$174,112 | \$0 | \$0 | \$0 | \$758,558 |
| Salaries and Wage-Overtime - (511301) | 6,338 | 0 | 1,350 | 0 | 3,224 | 0 | 0 | 0 | 10,912 |
| Retirement Contributions - (512401) | 58,442 | 0 | 14,479 | 0 | 18,945 | 0 | 0 | 0 | 91,866 |
| Meeting Expense - (521101) | 5 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 8 |
| Consulting/Professional - (521201) | 6,453 | 0 | 0 | 0 | 3,283 | 0 | 0 | 0 | 9,736 |
| Outside Maintenance Services - (521212) | 357,619 | 0 | 0 | 0 | 985,264 | 0 | 0 | 0 | 1,342,883 |
| Telecommunications - (523202) | 82,432 | 0 | 0 | 0 | 350,000 | 0 | 0 | 0 | 432,432 |
| Travel - (523501) | 1,567 | 0 | 0 | 0 | 797 | 0 | 0 | 0 | 2,364 |
| Dues & Subscriptions - (523601) | 382 | 0 | 0 | 0 | 194 | 0 | 0 | 0 | 576 |
| Education and Training - (523701) | 6,964 | 0 | 0 | 0 | 3,543 | 0 | 0 | 0 | 10,507 |
| Office Supplies - (531101) | 12,577 | 0 | 0 | 0 | 6,399 | 0 | 0 | 0 | 18,976 |
| Other Materials and Supplies - (531102) | 6,323 | 0 | 0 | 0 | 3,217 | 0 | 0 | 0 | 9,540 |
| Software - (531651) | 421,974 | 0 | 0 | 0 | 215,127 | 0 | 0 | 0 | 637,101 |
| Infrastructure - Other - (541403) | 0 | 0 | 476,896 | 0 | 0 | 0 | 0 | 0 | 476,896 |
| FY2018 Totals | \$1,434,543 | \$0 | \$603,704 | \$0 | \$1,764,108 | \$0 | \$0 | \$0 | \$3,802,355 |
| FY2017 Totals | \$1,287,036 | \$0 | \$385,821 | \$0 | \$1,799,732 | \$0 | \$0 | \$0 | \$3,472,589 |

Maintenance Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Varia | ince |
|-----------------------------------------|-------------|-------------|-----------|---------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$113,032 | \$115,524 | \$2,492 | 2.2% |
| Retirement Contributions - (512401) | 13,452 | 14,290 | 838 | 6.2% |
| Consulting/Professional - (521201) | 387,078 | 200,000 | (187,078) | (48.3)% |
| Outside Maintenance Services - (521212) | 5,119,088 | 5,350,792 | 231,704 | 4.5% |
| Repairs and Maintenance - (522201) | 345,455 | 340,000 | (5,455) | (1.6)% |
| Landscaping - (522202) | 64,642 | 66,420 | 1,778 | 2.8% |
| Rentals - Land - (522301) | 435,287 | 459,557 | 24,270 | 5.6% |
| Other Materials and Supplies - (531102) | 659,664 | 800,721 | 141,057 | 21.4% |
| Water - (531211) | 122,590 | 122,590 | 0 | 0.0% |
| Electricity - (531231) | 448,550 | 464,256 | 15,706 | 3.5% |
| Total Expenses | \$7,708,838 | \$7,934,150 | \$225,312 | 2.9% |

| | PGBT WE | PGBT WE | PGBT WE | PGBT WE | | | | | Total |
|-----------------------------------------|-------------|---------|---------|---------|-------------|---------|---------|------------|-------------|
| Account | OF | Const. | MMF | CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Budget |
| Salaries and Wages-Direct - (511101) | \$55,290 | \$0 | \$0 | \$0 | \$60,234 | \$0 | \$0 | \$0 | \$115,524 |
| Retirement Contributions - (512401) | 6,839 | 0 | 0 | 0 | 7,451 | 0 | 0 | 0 | 14,290 |
| Consulting/Professional - (521201) | 150,000 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 200,000 |
| Outside Maintenance Services - (521212) | 1,859,140 | 0 | 0 | 0 | 3,491,652 | 0 | 0 | 0 | 5,350,792 |
| Repairs and Maintenance - (522201) | 170,000 | 0 | 0 | 0 | 170,000 | 0 | 0 | 0 | 340,000 |
| Landscaping - (522202) | 66,420 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,420 |
| Rentals - Land - (522301) | 0 | 0 | 0 | 0 | 459,557 | 0 | 0 | 0 | 459,557 |
| Other Materials and Supplies - (531102) | 291,773 | 0 | 0 | 0 | 508,948 | 0 | 0 | 0 | 800,721 |
| Water - (531211) | 46,900 | 0 | 0 | 0 | 75,690 | 0 | 0 | 0 | 122,590 |
| Electricity - (531231) | 177,595 | 0 | 0 | 0 | 286,661 | 0 | 0 | 0 | 464,256 |
| FY2018 Totals | \$2,823,957 | \$0 | \$0 | \$0 | \$5,110,193 | \$0 | \$0 | \$0 | \$7,934,150 |
| FY2017 Totals | \$2,538,056 | \$0 | \$0 | \$0 | \$5,170,782 | \$0 | \$0 | \$0 | \$7,708,838 |

Operations Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Vari | ance |
|--------------------------------------|-----------|-----------|------------|---------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$105,325 | \$98,453 | (\$6,872) | (6.5)% |
| Retirement Contributions - (512401) | 12,270 | 11,987 | (283) | (2.3)% |
| Meeting Expense - (521101) | 210 | 163 | (47) | (22.4)% |
| Consulting/Professional - (521201) | 6,225 | 606 | (5,619) | (90.3)% |
| Travel - (523501) | 2,515 | 4,177 | 1,662 | 66.1% |
| Dues & Subscriptions - (523601) | 1,830 | 1,709 | (121) | (6.6)% |
| Education and Training - (523701) | 282 | 412 | 130 | 46.1% |
| Office Supplies - (531101) | 102 | 140 | 38 | 37.3% |
| Freight and Express - (531105) | 6 | 25 | 19 | 316.7% |
| Total Expenses | \$128,765 | \$117,672 | (\$11,093) | (8.6)% |

| | PGBT WE | PGBT WE | PGBT WE | PGBT WE | | | | | Total |
|--------------------------------------|----------|---------|---------|---------|----------|---------|---------|------------|-----------|
| Account | 0F | Const. | MMF | CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Budget |
| Salaries and Wages-Direct - (511101) | \$47,120 | \$0 | \$0 | \$0 | \$51,333 | \$0 | \$0 | \$0 | \$98,453 |
| Retirement Contributions - (512401) | 5,737 | 0 | 0 | 0 | 6,250 | 0 | 0 | 0 | 11,987 |
| Meeting Expense - (521101) | 78 | 0 | 0 | 0 | 85 | 0 | 0 | 0 | 163 |
| Consulting/Professional - (521201) | 402 | 0 | 0 | 0 | 204 | 0 | 0 | 0 | 606 |
| Travel - (523501) | 1,999 | 0 | 0 | 0 | 2,178 | 0 | 0 | 0 | 4,177 |
| Dues & Subscriptions - (523601) | 818 | 0 | 0 | 0 | 891 | 0 | 0 | 0 | 1,709 |
| Education and Training - (523701) | 197 | 0 | 0 | 0 | 215 | 0 | 0 | 0 | 412 |
| Office Supplies - (531101) | 67 | 0 | 0 | 0 | 73 | 0 | 0 | 0 | 140 |
| Freight and Express - (531105) | 12 | 0 | 0 | 0 | 13 | 0 | 0 | 0 | 25 |
| FY2018 Totals | \$56,430 | \$0 | \$0 | \$0 | \$61,242 | \$0 | \$0 | \$0 | \$117,672 |
| FY2017 Totals | \$67,883 | \$0 | \$0 | \$0 | \$60,882 | \$0 | \$0 | \$0 | \$128,765 |

Project Delivery Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Vari | ance |
|---------------------------------------|-----------|-----------|----------|---------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$129,126 | \$201,750 | \$72,624 | 56.2% |
| Salaries and Wage-Overtime - (511301) | 205 | 31 | (174) | (84.9)% |
| Retirement Contributions - (512401) | 14,553 | 24,294 | 9,741 | 66.9% |
| Meeting Expense - (521101) | 42 | 6 | (36) | (85.7)% |
| Consulting/Professional - (521201) | 0 | 4,431 | 4,431 | 100.0% |
| Travel - (523501) | 2,091 | 1,849 | (242) | (11.6)% |
| Dues & Subscriptions - (523601) | 431 | 654 | 223 | 51.7% |
| Education and Training - (523701) | 571 | 918 | 347 | 60.8% |
| Licenses - (523801) | 7 | 2 | (5) | (71.4)% |
| Office Supplies - (531101) | 194 | 266 | 72 | 37.1% |
| Freight and Express - (531105) | 31 | 65 | 34 | 109.7% |
| Total Expenses | \$147,251 | \$234,266 | \$87,015 | 59.1% |

| | PGBT WE | PGBT WE | PGBT WE | PGBT WE | | | | | Total |
|-------------------------------------------|-----------|-----------|-------------|-------------|-----------|-------------|---------|-------------|--------------|
| Account | 0F | Const. | MMF | CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Budget |
| Salaries and Wages-Direct - (511101) | \$96,558 | \$13,766 | \$79,448 | \$80,088 | \$105,192 | \$80,088 | \$0 | \$99,878 | \$555,018 |
| Salaries and Wage-Overtime - (511301) | 15 | 0 | 0 | 0 | 16 | 0 | 0 | 0 | 31 |
| Retirement Contributions - (512401) | 11,627 | 1,777 | 10,256 | 10,098 | 12,667 | 10,339 | 0 | 12,893 | 69,657 |
| Meeting Expense - (521101) | 3 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 6 |
| Consulting/Professional - (521201) | 2,121 | 0 | 0 | 0 | 2,310 | 0 | 0 | 0 | 4,431 |
| General Engineering - (521213) | 0 | 0 | 85,000 | 0 | 0 | 35,000 | 0 | 0 | 120,000 |
| Consulting/Profess Serv Tech - (521301) | 0 | 0 | 153,376 | 0 | 0 | 216,097 | 0 | 0 | 369,473 |
| Pavement & Shoulders - (522205) | 0 | 0 | 810,000 | 0 | 0 | 0 | 0 | 0 | 810,000 |
| Travel - (523501) | 885 | 0 | 0 | 0 | 964 | 0 | 0 | 0 | 1,849 |
| Dues & Subscriptions - (523601) | 313 | 0 | 0 | 0 | 341 | 0 | 0 | 0 | 654 |
| Education and Training - (523701) | 439 | 0 | 0 | 0 | 479 | 0 | 0 | 0 | 918 |
| Licenses - (523801) | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 2 |
| Office Supplies - (531101) | 127 | 0 | 0 | 0 | 139 | 0 | 0 | 0 | 266 |
| Freight and Express - (531105) | 31 | 0 | 0 | 0 | 34 | 0 | 0 | 0 | 65 |
| Infrastructure Rdway/Hwy/Bridg - (541401) | 0 | 0 | 630,914 | 0 | 0 | 212,182 | 0 | 0 | 843,096 |
| Right-of-Way (06) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 |
| Administration (01) | 0 | 137,300 | 0 | 253,928 | 0 | 0 | 0 | 390,000 | 781,228 |
| Planning (02) | 0 | 0 | 0 | 542,803 | 0 | 0 | 0 | 0 | 542,803 |
| Design (03) | 0 | 0 | 0 | 1,316,777 | 0 | 0 | 0 | 90,000 | 1,406,777 |
| Construction (04) | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 2,500,000 | 2,525,000 |
| FY2018 Totals | \$112,120 | \$177,843 | \$1,768,994 | \$2,203,694 | \$122,146 | \$553,706 | \$0 | \$3,592,771 | \$8,531,274 |
| FY2017 Totals | \$76,625 | \$199,073 | \$2,699,939 | \$647,419 | \$70,626 | \$1,087,106 | \$0 | \$6,560,464 | \$11,341,252 |

System and Incident Management Department

DEPARTMENTAL FY2018 SPECIAL PROJECTS SYSTEM OPERATING BUDGET

| | FY2017 | FY2018 | Varia | nnce |
|-----------------------------------------|-------------|-------------|------------|---------|
| Account | Budget | Budget | Amount | Percent |
| Salaries and Wages-Direct - (511101) | \$1,223,023 | \$1,188,890 | (\$34,133) | (2.8)% |
| Salaries and Wage-Overtime - (511301) | 1,620 | 3,764 | 2,144 | 132.3% |
| Retirement Contributions - (512401) | 151,889 | 152,586 | 697 | 0.5% |
| Meeting Expense - (521101) | 22 | 4 | (18) | (81.8)% |
| Consulting/Professional - (521201) | 1,870 | 6,212 | 4,342 | 232.2% |
| Police Services (DPS) - (521208) | 2,951,985 | 3,163,666 | 211,681 | 7.2% |
| Outside Maintenance Services - (521212) | 302 | 725 | 423 | 140.1% |
| Insurance Expense - Other - (523101) | 322,627 | 333,611 | 10,984 | 3.4% |
| Postage - (523201) | 232 | 419 | 187 | 80.6% |
| Promotional Expenses - (523304) | 492 | 1,068 | 576 | 117.1% |
| Travel - (523501) | 726 | 2,268 | 1,542 | 212.4% |
| Dues & Subscriptions - (523601) | 364 | 787 | 423 | 116.2% |
| Education and Training - (523701) | 1,586 | 4,276 | 2,690 | 169.6% |
| Liability Claims - (523902) | 294 | 1,697 | 1,403 | 477.2% |
| Office Supplies - (531101) | 1,362 | 1,584 | 222 | 16.3% |
| Other Materials and Supplies - (531102) | 11,403 | 10,328 | (1,075) | (9.4)% |
| Freight and Express - (531105) | 13 | 42 | 29 | 223.1% |
| Uniforms - (531701) | 29,756 | 30,019 | 263 | 0.9% |
| Total Expenses | \$4,699,566 | \$4,901,946 | \$202,380 | 4.3% |

| | PGBT WE | PGBT WE | PGBT WE | PGBT WE | | | | | Total |
|-----------------------------------------|-------------|---------|----------|---------|-------------|----------|---------|------------|-------------|
| Account | OF | Const. | MMF | CEF | CTP OF | CTP MMF | CTP CEF | CTP Const. | Budget |
| Salaries and Wages-Direct - (511101) | \$484,813 | \$0 | \$0 | \$0 | \$704,077 | \$0 | \$0 | \$0 | \$1,188,890 |
| Salaries and Wage-Overtime - (511301) | 1,802 | 0 | 0 | 0 | 1,962 | 0 | 0 | 0 | 3,764 |
| Retirement Contributions - (512401) | 65,869 | 0 | 0 | 0 | 86,717 | 0 | 0 | 0 | 152,586 |
| Meeting Expense - (521101) | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 4 |
| Consulting/Professional - (521201) | 2,973 | 0 | 0 | 0 | 3,239 | 0 | 0 | 0 | 6,212 |
| Police Services (DPS) - (521208) | 347,391 | 0 | 0 | 0 | 2,816,275 | 0 | 0 | 0 | 3,163,666 |
| Outside Maintenance Services - (521212) | 347 | 0 | 0 | 0 | 378 | 0 | 0 | 0 | 725 |
| Insurance Expense - Other - (523101) | 171,775 | 0 | 0 | 0 | 161,836 | 0 | 0 | 0 | 333,611 |
| Postage - (523201) | 200 | 0 | 0 | 0 | 219 | 0 | 0 | 0 | 419 |
| Promotional Expenses - (523304) | 511 | 0 | 0 | 0 | 557 | 0 | 0 | 0 | 1,068 |
| Travel - (523501) | 1,085 | 0 | 0 | 0 | 1,183 | 0 | 0 | 0 | 2,268 |
| Dues & Subscriptions - (523601) | 377 | 0 | 0 | 0 | 410 | 0 | 0 | 0 | 787 |
| Education and Training - (523701) | 2,046 | 0 | 0 | 0 | 2,230 | 0 | 0 | 0 | 4,276 |
| Liability Claims - (523902) | 812 | 0 | 0 | 0 | 885 | 0 | 0 | 0 | 1,697 |
| Office Supplies - (531101) | 758 | 0 | 0 | 0 | 826 | 0 | 0 | 0 | 1,584 |
| Other Materials and Supplies - (531102) | 4,943 | 0 | 0 | 0 | 5,385 | 0 | 0 | 0 | 10,328 |
| Freight and Express - (531105) | 20 | 0 | 0 | 0 | 22 | 0 | 0 | 0 | 42 |
| Vehicles - (531621) | 0 | 0 | 86,187 | 0 | 0 | 81,606 | 0 | 0 | 167,793 |
| Uniforms - (531701) | 14,204 | 0 | 0 | 0 | 15,815 | 0 | 0 | 0 | 30,019 |
| FY2018 Totals | \$1,099,928 | \$0 | \$86,187 | \$0 | \$3,802,018 | \$81,606 | \$0 | \$0 | \$5,069,739 |
| FY2017 Totals | \$1,032,169 | \$0 | \$0 | \$0 | \$3,667,397 | \$0 | \$0 | \$0 | \$4,699,566 |

OTHER FUNDS

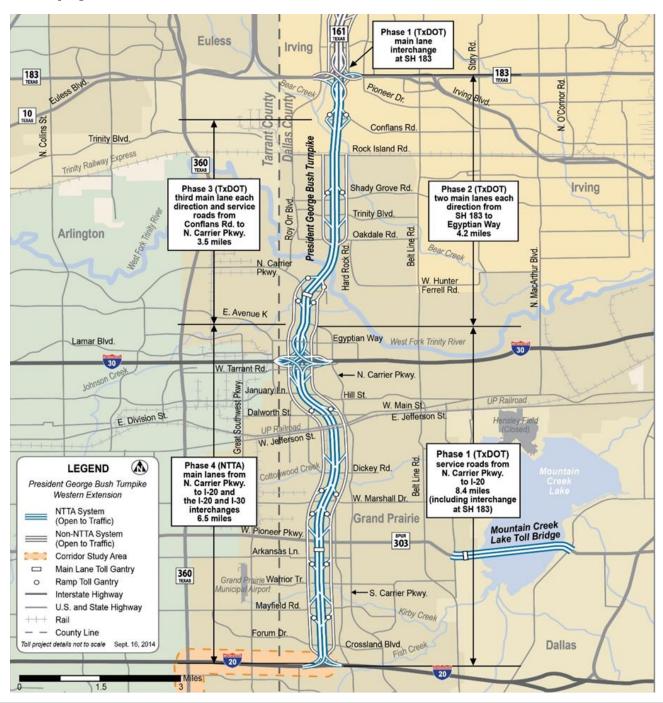


So long Tarrant County; hello Johnson County as drivers head south on the CTP

Construction Fund Projects

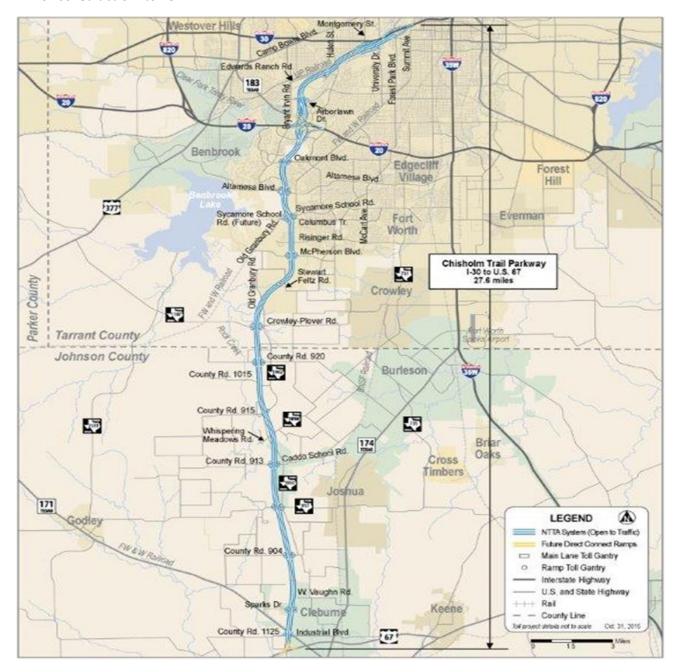
PRESIDENT GEORGE BUSH TURNPIKE WESTERN EXTENSION

The PGBT WE project was initiated by TxDOT in May 1969. TxDOT conducted the initial corridor studies, processed the Environmental Impact Statement and obtained the right of way for the project. The project is an approximately 11.5-mile link in the growing loop around Dallas. TxDOT constructed the first three Phases with Phase 1 and 2 opening in FY2009; Phase 3 in FY2010; Phase 4 was constructed by NTTA and opened in 2012. The FY2018 Budget includes \$0.2 million to close out minor landscaping items on PGBT WE.



CHISHOLM TRAIL PARKWAY

CTP is a 27.6-mile, limited-access toll road in Tarrant and Johnson Counties that extends from the Fort Worth central business district to southwest Fort Worth, continuing south to Cleburne. The project opened to traffic in May 2014. The FY2018 Budget includes \$4.0 million mainly for landscaping and minor construction items.



Estimated Special Projects System Expenditures for FY2018

| Total Estimated Construction Cost | \$ | 4,193,664 |
|---------------------------------------------------------------|-----------|-----------|
| Other cost: Professional Fees, Legal Fees, Allocated Salaries | <u>\$</u> | 551,364 |
| Chisholm Trail Parkway Construction | \$ | 3,480,000 |
| PGBT Western Extension Construction | \$ | 162,300 |

CONSTRUCTION FUND BUDGET COMPARISONS FY2018 TO FY2017

| | FY2017 | FY2018 | Varian | ice |
|-----------------------------------|-------------|-------------|---------------|---------|
| Department | Budget | Budget | Amount | Percent |
| Administrative Services: | | | | |
| Accounting | \$61,210 | \$28,201 | (\$33,009) | (53.9)% |
| Administration | 4,446 | 2,252 | (2,194) | (49.3)% |
| Board | 912 | 475 | (437) | (47.9)% |
| Cash and Debt Management | 102,898 | 24,639 | (78,259) | (76.1)% |
| Financial Planning & Analysis | 25,240 | 9,183 | (16,057) | (63.6)% |
| Legal Services | 259,151 | 259,175 | 24 | 0.0% |
| Procurement and Business Diversi | 13,994 | 6,938 | (7,056) | (50.4)% |
| Public Affairs | 78,523 | 38,253 | (40,270) | (51.3)% |
| Shared Services | 108,810 | 53,934 | (54,876) | (50.4)% |
| Total Administrative Services | 655,184 | 423,050 | (232,134) | (35.4)% |
| Operational Services: | | | | |
| Project Delivery | 6,759,537 | 3,770,614 | (2,988,923) | (44.2)% |
| Total Operational Services | 6,759,537 | 3,770,614 | (2,988,923) | (44.2)% |
| Grand Totals | \$7,414,721 | \$4,193,664 | (\$3,221,057) | (43.4)% |

ESTIMATED CONSTRUCTION FUND REQUIREMENTS FY2017

| Construction Fund Bala | nce | |
|-------------------------------------------------------------|-------------|------------------|
| Special Projects System Construction Fund Available Balance | 9/1/2017 | \$ 33,623,631 |
| Estimated Construction Cost (Sept. 2017 through Aug. 2018) | | |
| PGBT Western Extension Construction | (162,300) | |
| CTP Construction | (3,480,000) | |
| Other: Salaries, Professional Fees, Audit Fees, Legal Fees | (551,364) | |
| Total Estimated FY2018 Construction Cost | | (4,193,664) |
| Transfer to Pay Debt Service | | 0 |
| Special Projects System Construction Fund Available Balance | 8/31/2018 | \$ 29,429,967 |

CONSTRUCTION FUND ESTIMATE FY2018

| Department | Account | |
|------------------------------------|---------------------------------------|-------------|
| Administration | Salaries and Wages-Direct - (511101) | 2,033 |
| | Retirement Contributions - (512401) | 219 |
| | Administration Total | 2,252 |
| Board | Salaries and Wages-Direct - (511101) | 420 |
| | Retirement Contributions - (512401) | 55 |
| | Board Total | 475 |
| Cash and Debt Management | Salaries and Wages-Direct - (511101) | 21,797 |
| | Retirement Contributions - (512401) | 2,842 |
| | Cash and Debt Management Total | 24,639 |
| Accounting | Salaries and Wages-Direct - (511101) | 24,955 |
| | Salaries and Wage-Overtime - (511301) | 11 |
| | Retirement Contributions - (512401) | 3,235 |
| | Accounting Total | 28,201 |
| Financial Planning & Analysis | Salaries and Wages-Direct - (511101) | 8,114 |
| | Retirement Contributions - (512401) | 1,069 |
| | Financial Planning & Analysis Total | 9,183 |
| Legal Services | Salaries and Wages-Direct - (511101) | 8,128 |
| | Retirement Contributions - (512401) | 1,023 |
| | Legal Fees - (521202) | 250,000 |
| | Legal Services Total | 259,151 |
| Procurement and Business Diversity | · , | 6,125 |
| | Salaries and Wage-Overtime - (511301) | 14 |
| | Retirement Contributions - (512401) | 799 |
| | Procurement and Business Diversity | 6,938 |
| Public Affairs | Salaries and Wages-Direct - (511101) | 33,814 |
| | Salaries and Wage-Overtime - (511301) | 30 |
| | Retirement Contributions - (512401) | 4,409 |
| | Public Affairs Total | 38,253 |
| Shared Services | Group Insurance - (512101) | 41,607 |
| | Shared Services Total | 41,607 |
| Project Delivery - (20510) | Salaries and Wages-Direct - (511101) | 113,644 |
| | Retirement Contributions - (512401) | 27,021 |
| | Right-of-Way (06) | 500,000 |
| | Administration (01) | 527,300 |
| | Design (03) | 90,000 |
| | Construction (04) | 2,525,000 |
| | Project Delivery - (20510) Total | 3,782,965 |
| Total | | \$4,193,664 |

Major Maintenance Fund Projects or Purchases

The Major Maintenance Fund was created to account for maintenance expenditures that do not occur on an annual or more frequent basis and for capital replacements. In other words, it is for the renewal and replacement of capital assets. The following is the cost for FY2018, which are in compliance with the TELA Project Budget.

| Annual Inspection - Required by GASB 34 Modified Approach | \$369,472 |
|-----------------------------------------------------------|-------------|
| Pavement and Bridge Maintenance | 1,815,850 |
| Roadway Safety Service – Trucks and Equipment | 167,793 |
| Roadway Toll Collection System and Equipment | 476,897 |
| Agency Overhead Cost | 345,400 |
| Total FY2018 MMF Budget | \$3,175,412 |

MAJOR MAINTENANCE FUND BUDGET COMPARISONS FY2018 TO FY2017

| | FY2017 | FY2018 | Vari | ance |
|------------------------------------|-------------|-------------|---------------|---------|
| Department | Budget | Budget | Amount | Percent |
| Administrative Services: | | | | |
| Accounting | \$27,004 | \$15,041 | (\$11,963) | (44.3)% |
| Administration | 4,446 | 3,603 | (843) | (19.0)% |
| Board | 912 | 760 | (152) | (16.7)% |
| Cash and Debt Management | 6,485 | 3,506 | (2,979) | (45.9)% |
| Financial Planning & Analysis | 9,465 | 5,140 | (4,325) | (45.7)% |
| Procurement and Business Diversity | 13,994 | 11,101 | (2,893) | (20.7)% |
| Shared Services | 49,460 | 42,064 | (7,396) | (15.0)% |
| Total Administrative Services | 111,766 | 81,215 | (30,551) | (27.3)% |
| Operational Services: | | | | |
| Information Technology | 385,821 | 603,704 | 217,883 | 56.5% |
| Project Delivery | 3,787,045 | 2,322,700 | (1,464,345) | (38.7)% |
| System & Incident Mgmt. | 0 | 167,793 | 167,793 | 100.0% |
| Total Operational Services | 4,172,866 | 3,094,197 | (1,078,669) | (25.8)% |
| Grand Totals | \$4,284,632 | \$3,175,412 | (\$1,109,220) | (25.9)% |

The \$1.1 million net decrease is due to the normal scheduling of projects in accordance with the TELA Project Budget.

The System & Incident Management budget increased by \$167,793 due to two trucks and equipment scheduled for replacement in FY2018.

ESTIMATED MAJOR MAINTENANCE FUND REQUIREMENTS FY2018

| Major Maintenance Fund Balan | ce | | |
|-----------------------------------------------------------------|-------------|----|-------------|
| Major Maintenance Fund Available Balance as of 9/1/2017 | | \$ | - |
| Estimated Cost (Sept. 2017 through Aug. 2018) | | | |
| Pavement and Bridge Maintenance | (1,815,850) | | |
| Annual Inspection | (369,472) | | |
| Roadway IT Systems and Equipment | (476,896) | | |
| Roadway Safety Service (trucks) | (167,793) | | |
| Agency Overhead Cost | (345,401) | - | |
| Total Estimated FY2018 Major Maintenance Cost | | | (3,175,412) |
| Estimated Transfer Required from Major Maintenance Reserve Fund | | | 3,175,412 |
| Estimated Available Balance as of 8/31/2018 | | \$ | - |

| Major Maintenance Reserve Fund Bal | ance | |
|-----------------------------------------------------------------------|-------------|------------------|
| Estimated Available Balance as of 9/1/2017 | | \$ 18,597,522 |
| Estimated Interest Earnings | | 42,774 |
| Required Transfers per Trust Agreement (Sept. 2017 through Aug. 2018) | | |
| Major Maintenance Fund | (3,175,412) | |
| Revenue Fund | 7,546,026 | |
| General Fund | 978,667 | |
| Total Estimated FY2018 Transfers | _ | 5,349,281 |
| Estimated Available Balance as of 8/31/2018 | | \$ 23,989,577 |
| | - | |

| Major Maintenance Reserve Fund Requirements (Next 5 Years) | | | | | | | |
|------------------------------------------------------------|---------------|---------------|---------------|---------------|--|--|--|
| FY2019 | FY2020 | FY2021 | FY2022 | FY2023 | | | |
| \$ 16,856,837 | \$ 21,553,440 | \$ 21,892,910 | \$ 20,056,592 | \$ 24,817,010 | | | |

MAJOR MAINTENANCE FUND ESTIMATE FY2018

| Department | Account | |
|------------------------------------|-------------------------------------------|-----------|
| Administration | Salaries and Wages-Direct - (511101) | 3,253 |
| | Retirement Contributions - (512401) | 350 |
| | Administration Total | 3,603 |
| Board | Salaries and Wages-Direct - (511101) | 672 |
| | Retirement Contributions - (512401) | 88 |
| | Board Total | 760 |
| Cash and Debt Management | Salaries and Wages-Direct - (511101) | 3,109 |
| | Retirement Contributions - (512401) | 397 |
| | Cash and Debt Management Total | 3,506 |
| Accounting | Salaries and Wages-Direct - (511101) | 13,309 |
| | Salaries and Wage-Overtime - (511301) | 6 |
| | Retirement Contributions - (512401) | 1,726 |
| | Accounting Total | 15,041 |
| Financial Planning & Analysis | Salaries and Wages-Direct - (511101) | 4,542 |
| | Retirement Contributions - (512401) | 598 |
| | Financial Planning & Analysis Total | 5,140 |
| Procurement and Business Diversity | Salaries and Wages-Direct - (511101) | 9,800 |
| | Salaries and Wage-Overtime - (511301) | 23 |
| | Retirement Contributions - (512401) | 1,278 |
| | Procurement and Business Diversity Total | 11,101 |
| Shared Services | Group Insurance - (512101) | 42,064 |
| | Shared Services Total | 42,064 |
| Information Technology | Salaries and Wages-Direct - (511101) | 110,979 |
| | Salaries and Wage-Overtime - (511301) | 1,350 |
| | Retirement Contributions - (512401) | 14,479 |
| | Infrastructure - Other - (541403) | 476,896 |
| | Information Technology Total | 603,704 |
| Project Delivery - (20510) | Salaries and Wages-Direct - (511101) | 159,536 |
| | Retirement Contributions - (512401) | 20,595 |
| | General Engineering - (521213) | 120,000 |
| | Consulting/Profess Serv Tech - (521301) | 369,473 |
| | Pavement & Shoulders - (522205) | 810,000 |
| | Infrastructure Rdway/Hwy/Bridg - (541401) | 843,096 |
| | Project Delivery - (20510) Total | 2,322,700 |
| System & Incident Mgmt. | Vehicles - (531621) | 167,793 |
| | System & Incident Mgmt. Total | 167,793 |
| | | |

Capital Expenditures Fund Projects or Purchases

The Capital Expenditures Fund was created to account for the cost of repairs, enlargements, extensions, additions, improvements, reconstruction and replacement of capital assets. In accordance with the TELA Project Agreement amounts are being budgeted for the planning and design of PGBT WE widening project in FY2018. Construction is scheduled to start in FY2019.

| PGBT WE Widening | \$ 1,831,269 |
|-------------------------|-----------------|
| Agency Overhead | 382,827 |
| Total FY2016 CEF Budget | \$ 2,214,096 |

CAPITAL EXPENDITURES FUND BUDGET COMPARISONS FY2018 TO FY2017

| | FY2017 | FY2018 | Variance | |
|--------------------------------------|-----------|-------------|-------------|----------|
| Department | Budget | Budget | Amount | Percent |
| Administrative Services: | | | | |
| Accounting | \$9,001 | \$0 | (\$9,001) | (100.0)% |
| Administration | 4,446 | 0 | (4,446) | (100.0)% |
| Board | 912 | 0 | (912) | (100.0)% |
| Cash and Debt Management | 2,162 | 0 | (2,162) | (100.0)% |
| Financial Planning & Analysis | 3,155 | 0 | (3,155) | (100.0)% |
| Procurement and Business Diversity | 6,997 | 0 | (6,997) | (100.0)% |
| Shared Services | 19,784 | 10,402 | (9,382) | (47.4)% |
| Total Administrative Services | 46,457 | 10,402 | (36,055) | (77.6)% |
| Operational Services: | | | | |
| Project Delivery | 647,419 | 2,203,694 | 1,556,275 | 240.4% |
| Total Operational Services | 647,419 | 2,203,694 | 1,556,275 | 240.4% |
| Grand Totals | \$693,876 | \$2,214,096 | \$1,520,220 | 219.1% |

The decrease in Administrative Services departments of (\$36,055) is due to agency overhead only recorded in Project Delivery for FY2018.

ESTIMATED CAPITAL EXPENDITURE FUND REQUIREMENTS FY2018

| Capital Expenditures Fund Balance | | | | |
|--------------------------------------------------------------------|------|-------------|--|--|
| Estimated Available Balance as of 9/1/2017 | \$ | - | | |
| Estimated Costs (Sept. 2017 through Aug. 2018) | | | | |
| PGBT WE Widening (1,831, | 269) | | | |
| Agency Overhead (382, | 827) | | | |
| Total Estimated FY2018 Capital Expenditure Costs | | (2,214,096) | | |
| Estimated Transfer Required from Capital Expenditures Reserve Fund | | 2,214,096 | | |
| Estimated Available Balance as of 8/31/2018 | \$ | - | | |

| Capital Expenditures Reserve Fund Requirement | | | | |
|----------------------------------------------------------------------|--------------|----|--------------|--|
| TELA Required Amount for PGBT WE Widening | | \$ | 23,434,604 | |
| Required Transfers and Interest through 8/31/2017 | 18,920,790 | | | |
| Capital Expenditures Fund | (693,876) | | | |
| Estimated Available Balance as of 9/1/2017 | | | 18,226,914 | |
| Estimated Interest Earnings | | | 41,922 | |
| Required Transfers per Trust Agreement (Sept. 2017 through Aug. 2018 | 3) | | | |
| Capital Expenditures Fund | (2,214,096) | | | |
| General Fund | 1,868,128 | | | |
| Total Estimated FY2018 Transfers | | | (345,968) | |
| Estimated Available Balance as of 8/31/2018 | | | 17,922,868 | |
| Required Transfers and Interest through 8/31/2020 | 2,603,764 | | | |
| Capital Expenditures Fund | (20,526,632) | | | |
| Total Estimated FY2019 - FY2020 Transfers | | | (17,922,868) | |
| Estimated Remaining Balance as of 8/31/2020 | | \$ | - | |
| | | | | |

CAPITAL EXPENDITURES FUND ESTIMATE FY2018

| Department | Account | |
|----------------------------|--------------------------------------|-------------|
| Shared Services | Group Insurance - (512101) | 10,402 |
| | Shared Services Total | 10,402 |
| Project Delivery - (20510) | Salaries and Wages-Direct - (511101) | 80,088 |
| | Retirement Contributions - (512401) | 10,098 |
| | Administration (01) | 253,928 |
| | Planning (02) | 542,803 |
| | Design (03) | 1,316,777 |
| | Project Delivery - (20510) Total | 2,203,694 |
| Total | | \$2,214,096 |

Rate Stabilization Fund

The Rate Stabilization Fund was created to account for a required amount established pursuant to the TELA as amended or supplemented. The original amount of \$128,331,766 was funded from bond proceeds on FY2011. The requirement is calculated annually and any increases are funded from revenues or from proceeds of new bond issues. Amounts in the fund can be used to cure deficiencies in the First Tier or Second Tier Debt Service Funds, Operating Fund, Major Maintenance Fund, Capital Expenditures Fund, Third Tier Debt Service Fund or to the redemption or defeasance of any First Second or Third Tier Obligations. In the event that the amounts on deposit in the Rate Stabilization Fund exceed the requirement, the excess will be transferred to the Revenue Fund.

The calculation for the requirement is as follows:

| The calculation for the requirement is as follows. | |
|-------------------------------------------------------------------------|-------------------|
| Rate Stabilization Fund Requirement | |
| Greater of: | |
| Amount established by TELA | \$ 128,331,766 |
| or | |
| Maximum Available Annual TELA amount for the ensuing FY2019 | 145,256,478 |
| Capped at: | |
| Maximum principal and interest due on First and Second Tier Obligations | |
| for any future Fiscal Year, currently FY2046 | 200,492,766 |
| Rate Stabilization Rate Requirement as of 8/31/2018 | \$ 145,256,478 |
| | _ |

| Schedule of Maximum Available Annual Amounts | | | |
|----------------------------------------------|----------------------------------------|--------------|------------------------------------|
| Fiscal Year | Toll Equity Loan Maximum Available | Fiscal Year | Toll Equity Loan Maximum Available |
| End (Aug 31) 2018 | Annual Amount \$ 130.284.173 | End (Aug 31) | Annual Amount |
| 2018 | \$ 130,284,173 145,256,478 | 2033 2034 | 227,353,759 138,448,454 |
| 2019 | 164,113,035 | 2035 | 153,289,552 |
| 2020 | 173,815,799 | 2036 | 163,426,760 |
| 2021 | 186,693,119 | 2037 | 163,426,760 |
| 2023 | 193,539,846 | 2038 | 163,426,760 |
| 2024 | 207,672,742 | 2039 | 163,426,760 |
| 2025 | 214,782,767 | 2040 | 163,426,760 |
| 2026 | 220,673,312 | 2041 | 129,018,014 |
| 2027 | 227,782,984 | 2042 | 146,911,358 |
| 2028 | 244,718,287 | 2043 | 169,628,386 |
| 2029 | 240,170,038 | 2044 | 178,498,077 |
| 2030 | 240,345,726 | 2045 | 181,444,618 |
| 2031 | 234,796,473 | 2046 | 201,445,337 |
| 2032 | 236,869,609 | 2047 | 239,528,255 |

| Rate Stabilization Fund Balance | |
|-----------------------------------------------------------------------|-------------------|
| Estimated Available Balance as of 9/1/2017 | \$ 136,700,662 |
| Estimated Interest Earnings | 1,300,000 |
| Required Transfers per Trust Agreement (Sept. 2017 through Aug. 2018) | |
| Revenue Fund | 7,255,816 |
| Estimated Available Balance as of 8/31/2018 | \$ 145,256,478 |
| | |

APPENDICES



The CTP offers great access for communities in Johnson County like Godley and Joshua

UNITED STATES DEPARTMENT OF TRANSPORTATION

SECURED LOAN AGREEMENT

For Up to \$418,405,000

With NORTH TEXAS TOLLWAY AUTHORITY

For the

STATE HIGHWAY 161 PROJECT (TIFIA – No. 2009-1001A)

Dated as of April 1, 2011

- (s) The Borrower shall operate the Project substantially in accordance with the Annual Operating Budget, which shall be established pursuant to the following provisions:
- (i) The Borrower shall, not less than sixty (60) days before the commencement of each Fiscal Year (commencing with the Fiscal Year in which Substantial Completion is projected to occur), submit to the Lender for its review an Annual Operating Budget for such upcoming Fiscal Year which shall include an operating plan and a budget, pro forma income and cash flow statements for the Project. Each Annual Operating Budget shall specify in reasonable detail all projected Revenues, Capital Expenditures, Operating Expenses and Major Maintenance Expenses, on a monthly basis together with such projections and other information as the Lender may reasonably request.
- (ii) If the total amount of Operating Expenses in such Annual Operating Budget exceed by more than 10% the total amount of Operating Expenses in the then-current Annual Operating Budget as approved pursuant to this Section 16(s), the Borrower shall provide the Lender a brief narrative explanation of the reasons for such increase the written recommendations of the Consulting Engineers as to the amount of Operating Expenses necessary to operate and maintain the Project in accordance with the Project Agreement Standards. If (A) the recommended amount of Operating Expenses from the Consulting Engineers is less than the Operating Expenses in the Annual Operating Budget submitted by the Borrower, and (B) the Borrower does not reduce the Operating Expenses in such Annual Operating Budget to the amount of Operating Expenses recommended by the Consulting Engineers, the Borrower agrees not to use Revenues or amounts on deposit in any funds in the Trust Estate during the Fiscal Year applicable to such Annual Operating Budget to pay for Operating Expenses to the extent they exceed the amount of Operating Expenses recommended by the Consulting Engineers for such Annual Operating Budget but may draw from other funds lawfully available to the Authority for such purpose that are not part of the Trust Estate. The Lender may, in its sole discretion, within thirty (30) days of receipt of the recommendations of the Consulting Engineers pursuant to this clause (ii), request that such recommendations be reviewed by the Civil Engineering Consultant. Within ten (10) days of such request, the Borrower shall select the Civil Engineering Consultant, who shall make the required recommendations as to the necessary Operating Expenses within thirty (30) days of such selection, which recommendations shall be reported in writing to the Borrower and to the Lender. Such recommendations shall for all purposes be considered to be the equivalent of and a substitute for the recommendations of the Consulting Engineers hereinabove mentioned for all purposes of this clause (ii).
- (iii) If the total amount of Major Maintenance Expenses or Capital Expenditures expended and projected to be expended in the proposed Annual Operating Budget from the later of (A) date of this Secured Loan Agreement and (B) the most recent Reset Date through the end of the Fiscal Year relating to such Annual Operating Budget exceed by more than 10% the total amount of Major Maintenance Expenses or Capital Expenditures, respectively, in the Project Budget for such time period, the Borrower shall provide

the Lender a brief narrative explanation of the reasons for such increase together with the written recommendations of the Consulting Engineers as to the amount of Major Maintenance Expenses or Capital Expenditures, respectively, necessary to repair and maintain the Project in accordance with the Project Agreement Standards during the Fiscal Year applicable to such Annual Operating Budget and for each Fiscal Year through the Final Maturity Date (a "Major Maintenance/Capital Expenditures Report"). If (1) the recommended amount of Major Maintenance Expenses or Capital Expenditures from the Consulting Engineers for such Fiscal Year is less than the Major Maintenance Expenses or Capital Expenditures, respectively, in the Annual Operating Budget submitted by the Borrower, and (2) the Borrower does not reduce the Major Maintenance Expenses or Capital Expenditures in such Annual Operating Budget to the amount of Major Maintenance Expenses or Capital Expenditures, respectively, recommended by the Consulting Engineers for such Fiscal Year, the Borrower agrees not to use Revenues or amounts on deposit in any funds in the Trust Estate during the Fiscal Year applicable to such Annual Operating Budget to pay for Major Maintenance Expenses or Capital Expenditures to the extent they exceed the amount of Major Maintenance Expenses or Capital Expenditures, respectively, recommended by the Consulting Engineers for such Annual Operating Budget but may draw from other funds lawfully available to the Authority for such purpose that are not part of the Trust Estate. The term "Reset Date" shall mean the first day of the Fiscal Year applicable to an Annual Operating Budget which the Consulting Engineers have filed a Major Maintenance/Capital Expenditures Report. For purposes of this Section 16(s), upon the filing with the Lender of a Major Maintenance/Capital Expenditures Report, the Major Maintenance Expenses or Capital Expenditures recommended by the Consulting Engineers for each future Fiscal Year shall be deemed the Major Maintenance Expenses or Capital Expenditures, respectively, in the Project Budget for each such Fiscal Year. The Lender may, in its sole discretion, within thirty (30) days of receipt of the recommendations of the Consulting Engineers pursuant to this clause (iii), request that such recommendations be reviewed by the Civil Engineering Consultant. Within ten (10) days of such request, the Borrower shall select the Civil Engineering Consultant, who shall make the required recommendations as to the necessary Major Maintenance Expenses or Capital as applicable, within thirty (30) days of such selection, which recommendations shall be reported in writing to the Borrower and to the Lender. Such recommendations shall for all purposes be considered to be the equivalent of and a substitute for the recommendations of the Consulting Engineers hereinabove mentioned for all purposes of this clause (iii).

(iv) In the event the Authority proposes to amend or supplement the then current Annual Operating Budget at any time during the then current Fiscal Year, the Borrower shall not implement such proposed amendment or supplement to the then current Annual Operating Budget (the "Proposed Budget Amendment") unless (x) it shall have first submitted, not less than thirty (30) days before the proposed date for the implementation of the Proposed Budget Amendment, to the Lender for its review the Proposed Budget Amendment which shall include an updated operating plan, budget and pro forma income and cash flow statements for the Project and which shall specify in reasonable detail all updated projected Revenues, Capital Expenditures, Operating

Expenses and Major Maintenance Expenses, on a monthly basis together with such projections and other information as the Lender may reasonably request and (y) such Proposed Budget Amendment shall have been treated in the same manner as the Annual Operating Budget for the then current Fiscal Year delivered to the Lender pursuant to Section 16(s)(i) as set forth in Sections 16(s)(ii) and (iii).

- (v) Nothing herein shall prevent the Authority from paying for Operating Expenses, Major Maintenance Expenses and Capital Expenditures that exceed the amounts provided for in the then current Annual Operating Budget from funds of the Authority outside the Trust Estate that are lawfully available to the Authority for such purposes, provided that such expenditures that exceed any Annual Operating Budget approved pursuant to the provisions of this Section16(s) shall not be counted as part of the then current Annual Operating Budget for calculating the increased amounts set forth herein for any subsequent Annual Operating Budget.
- (t) The Borrower shall not, without the prior written consent of the Lender, enter into or consent to any Modification of any of the following provisions of the PGBT WE Project Agreement: (i) Section 8(e) of the PGBT WE Project Agreement, Exhibit D of the PGBT WE Project Agreement or any other Modification that would change the Project Capacity Improvements from those proposed in the PGBT WE Project Agreement on the PGBT WE Closing Date; (ii) Sections 8(f) and 13(c) of the PGBT WE Project Agreement, Exhibit G of the PGBT WE Project Agreement or any other Modification that would change the Project Agreement Standards from those proposed in the PGBT WE Project Agreement on the PGBT WE Closing Date; or (iii) Section 19 of the PGBT WE Project Agreement or any other Modification in a manner that would provide for any revenue sharing payments to be paid to TxDOT prior to July 30, 2061 or allow any conversion of the revenue sharing amount to a percentage of gross revenue instead of "Net Revenue" as defined in the PGBT WE Project Agreement on the PGBT WE Closing Date.

TOLL EQUITY LOAN AGREEMENT

dated as of April 1, 2011

and

SUPPLEMENT TO TOLL EQUITY LOAN AGREEMENT

Dated as of November 1, 2011

between

North Texas Tollway Authority, as Borrower,

and

Texas Department of Transportation, as TxDOT,

relating to

SH 161 PROJECT

SOUTHWEST PARKWAY/CHISHOLM TRAIL PROJECT

and

COMBINED SH 161/SOUTHWEST PARKWAY/CHISHOLM TRAIL PROJECTS

ARTICLE V.

COVENANTS OF THE BORROWER

Until the Termination Date, subject to Section 5.09 hereof, the Borrower shall comply with the following:

Section 5.01 <u>Operations; Limitation on Use of Funds to Pay for Certain Operation and Maintenance Expenses and Capital Expenditures.</u>

Operation and Maintenance. The Borrower shall maintain and operate the Project in an efficient and economical manner and at all times maintain the same in good repair, working order and in sound operating condition and in accordance with the Project Agreement and in compliance in all material respects with applicable laws and Governmental Approvals and make all necessary repairs, renewals and replacements, in each case, in accordance in all material respects with the Project Agreement and in compliance in all material respects with applicable laws and the terms of the insurance required under Section 5.05(g) hereof.

<u>Limitation on Use of Funds to Pay for Certain Operation and Maintenance Expenses and Capital Expenditures</u>. In no event shall the proceeds of advances under the Toll Equity Loan Commitment be used to pay for Operating Expenses, Major Maintenance Expenses or Capital Expenditures in excess of the Project Budget or to operate and maintain the Project to standards higher than the Project Agreement Standards, and Borrower shall use any other legally available funds for such purposes.

In no event shall Revenues or amounts on deposit in the Trust Agreement Funds be used to pay for Operating Expenses, Major Maintenance Expenses or Capital Expenditures relating to the operation and maintenance of the Project to standards higher than the Project Agreement Standards, and Borrower shall use any other legally available funds for such purposes.

Section 5.01(b) of the Original Agreement is supplemented by adding the following paragraph at the end of said section:

"Notwithstanding anything herein to the contrary, in no event shall amounts held in any of the Project Reserve Funds be used to pay Capital Expenditures for the SWP/CT Project; provided that the Borrower shall be permitted to pledge amounts held in the General Fund for repayment of debt service on indebtedness incurred to pay for Capital Expenditures for the SWP/CT Project. Any such pledge shall comply with the last paragraph of Section 5.06(c) of the Agreement."

Quarterly Report re Operating Expenses, Maintenance Costs and Capital Expenditures. Not later than 45 days after the end of each fiscal quarter of each Fiscal Year, beginning three months after the Effective Date, the Borrower shall deliver to TxDOT a report showing (i) the operating data for the Project for the previous

quarter and for the year to date, including total Revenues for the Project, total Operating Expenses incurred, total Major Maintenance Expenses incurred and total Capital Expenditures incurred, (ii) the variances of 5% or more for such periods between (1) the actual Revenues and the projected Revenues set forth in the Annual Operating Budget, (2) the actual Revenues and the Maximum Available Annual Amount; and (3) the actual Operating Expenses, Major Maintenance Expenses and Capital Expenditures incurred and the Annual Operating Budget (as defined in the next section) and the Project Budget, together with a brief narrative explanation of the reasons for any such variance, (iii) reports on quarterly traffic and average toll figures, and (iv) if an Event of Default with respect to the Borrower exists, such other operating and traffic information as TxDOT may reasonably request.

Annual Operating Budget.

Not less than 60 and not more than 90 days before the commencement of each Fiscal Year, the Borrower shall submit to TxDOT for its review an operating plan and budget for the Project (collectively, an "Annual Operating Budget"). Each Annual Operating Budget shall specify in reasonable detail all projected Revenues, Operating Expenses, Major Maintenance Expenses and Capital Expenditures and any projected advances under the Toll Equity Loan Commitment for such period on a monthly basis. The Annual Operating Budget shall specify (A) the projected Operating Expenses, Major Maintenance Expenses and Capital Expenditures relating to the operation, maintenance and improvement of the Project as compared to the Project Budget for the Fiscal Year, (B) the projected Operating Expenses, Major Maintenance Expenses and Capital Expenditures relating to the operation, maintenance and improvement of the Project in excess of the Project Budget but to be incurred while performing at the Project Agreement Standards, and (C) the projected Operating Expenses, Major Maintenance Expenses and Capital Expenditures relating to the operation, maintenance and improvement of the Project in excess of the Project Budget and to be incurred while performing in excess of the Project Agreement Standards and the sources of payment for such costs. The Annual Operating Budget shall be accompanied by a certificate of the Chief Financial Officer of the Borrower certifying that the Annual Operating Budget has been prepared in accordance with the requirements of this Agreement and the Project Agreement, including, without limitation, the requirement that no Revenues or other amounts on deposit in the Trust Agreement Funds are projected to be used to pay for Operating Expenses, Major Maintenance Expenses or Capital Expenses relating to the operation, maintenance, or improvement of the Project according to standards higher than the Project Agreement Standards. The Borrower agrees to submit to TxDOT for its review any amendments. supplements or modifications to the Annual Operating Budget accompanied by the same certification of the Chief Financial Officer of Borrower relating to the matters described in such amendment, supplement or modification.

At any time during the Fiscal Year TxDOT shall have the right to conduct an audit of the Borrower's compliance with the requirements of this Agreement as it relates to the Annual Operating Budget and the certifications of the Chief Financial Officer submitted in connection therewith as described above. If the results of the audit conclude that the Borrower is not in compliance with the requirements of this Agreement relating to the operation, maintenance and improvement of the Project, the auditor will provide to TxDOT and Borrower a detailed explanation of why the Borrower is not in compliance and TxDOT shall have a period of 45 days after receipt of such explanation to notify the Borrower that, in TxDOT's reasonable opinion, the Annual Operating Budget that was the subject of the audit does not substantially comply with the requirements of this Agreement and shall specify in reasonable detail the reasons for such notification; if no such notification in accordance with the foregoing is provided within the time period specified above, then the Annual Operating Budget shall be deemed to substantially comply with the requirements of this Agreement. Any dispute between the parties regarding the substantial compliance of the Annual Operating Budget with this Agreement shall be resolved using the dispute resolution procedures described in Section 8.13 hereof.

Upon a final determination that the Borrower has failed to comply with the requirements of this Agreement in connection with the expenditure of funds for the operation, maintenance or improvement of the Project, the Borrower shall repay to the Trustee the amount of such expenditures within 60 days of such final determination and shall take all actions required to amend, modify or supplement the current Annual Operating Budget to comply with the results of the dispute resolution process. Subject to this Section 5.01(c), the Borrower shall operate the Project substantially in accordance with the Annual Operating Budget. Subject to the limitations set forth in Section 5.01(b) hereof, the Borrower shall have the right to make expenditures in respect of Operating Expenses, as well as Major Maintenance Expenses and other Capital Expenditures, without any consent or approval of TxDOT, if such costs exceed the amount budgeted for such costs in the applicable Annual Operating Budget; provided that, the Borrower will provide notice to TxDOT if such costs exceed the aggregate amount budgeted for such costs in the applicable Annual Operating Budget by an amount equal to or above 105% of such aggregate budgeted amount.

TRUST AGREEMENT

BY AND BETWEEN

NORTH TEXAS TOLLWAY AUTHORITY

AND

WELLS FARGO BANK, NATIONAL ASSOCIATION,

SECURING

SPECIAL PROJECTS SYSTEM REVENUE OBLIGATIONS

Dated as of April 1, 2011

ARTICLE IV FUNDS AND ACCOUNTS

Section 401. Creation of Funds. In addition to any other funds created by Supplemental Agreement, the following funds are hereby created and amounts deposited therein shall be held in trust by the Trustee until applied as hereinafter directed:

- (a) Construction Fund, and within such fund, a CIF Construction Account and a Series 2011 Construction Account;
 - (b) Revenue Fund;
- (c) First Tier Debt Service Fund, and within such fund, a First Tier Interest Account, a First Tier Principal Account and a First Tier Capitalized Interest Account;
- (d) Second Tier Debt Service Fund, and within such fund, a Second Tier Interest Account and a Second Tier Principal Account;
- (e) Operating Fund, and within such fund, a Project Budget Account and an Annual Operating Budget Account;
- (f) Major Maintenance Fund, and within such fund, a Project Budget Account and an Annual Operating Budget Account;
- (g) Capital Expenditures Fund, and within such fund, a Project Budget Account and an Annual Operating Budget Account;
- (h) Third Tier Debt Service Fund, and within such fund, a Third Tier Interest Account and a Third Tier Principal Account;
 - (i) Rate Stabilization Fund;
 - (j) Major Maintenance Reserve Fund;
 - (k) Capital Expenditures Reserve Fund; and
- (l) General Fund, and within such fund, a General Account, a Current Year Revenue Account and a TIFIA Prepayment Account.

In addition, the BANs Construction Fund, and within such fund, a BAN Capitalized Interest Account, are hereby created and amounts deposited therein shall be held in trust by the Trustee until applied as hereinafter directed. The BANs Construction Fund (including the BAN Capitalized Interest Account therein) shall be held by the Trustee in accordance with the terms and provisions of this Trust Agreement, solely for the benefit of the Authority. Amounts on deposit in the BANs Construction Fund shall be used solely for the purposes set forth herein. The BANs Construction Fund shall not be part of the Trust Estate and shall not be security for the Obligations.

$Section\ 403.\ Revenue\ Fund; Agreements\ With\ Other\ Turnpikes.$

- (a) Deposits to Revenue Fund. The Authority covenants that all Revenues (excepting investment income from all Funds and Accounts other than the Revenue Fund which shall be retained in such Funds and Accounts except as otherwise required to be transferred as provided herein) will be deposited daily, as far as practicable, with the Trustee or in the name of the Trustee with the Depositary to the credit of the Revenue Fund.
- (b) Agreement With Other Turnpikes. To the extent now or hereafter authorized by law, the Authority may enter into agreements with any commission, authority or other similar legal body operating a turnpike whether or not connected to the Project (but not with itself or

a related entity), for the collection and application of tolls charged for trips over all or a portion of one or more turnpikes, which, on the basis of the revenues to be received by any such agreement, will result in the receipt by the Authority of its allocable portion of such tolls (less fees and expenses associated with such arrangement).

Amounts relating to the Project and received by the Authority from such other commission, authority or other similar legal body or pursuant to the Master Custodial Account Agreement, in accordance with such agreements, shall be deposited with the Trustee for Credit to the Revenue Fund and shall constitute Revenues. Any agreement entered into pursuant to this **Section 403** shall be made available to the Trustee and TxDOT upon their request.

(c) Flow of Funds. Except as otherwise provided, transfers from the Revenue Fund shall be made on the fourth Business Day prior to the first day of each month (each such date a "Transfer Date").

Transfers shall be made for the below listed purposes or to the credit of the below-listed funds and accounts in the order of priority listed, provided that, if in any prior month the full amount required to be deposited in a fund or account set forth below is not so deposited, then the amount to be deposited into such fund for the current Transfer Date shall include all amounts required to be deposited in any prior month to such fund in accordance with the applicable provisions of this Article IV but not so deposited as of the current Transfer Date (the "Shortfall Amount"). The amount deposited for the current Transfer Date will not include a Shortfall Amount if and to the extent part or all of such Shortfall Amount was transferred to such fund from another fund in accordance with this Article IV or from a draw under the Toll Equity Loan Agreement prior to such Transfer Date. In the event that in any month the Trustee submits a Draw Request under the Toll Equity Loan Agreement pursuant to Section 420, and the amount received by the Trustee pursuant to such Draw Request is insufficient to pay all amounts requested in such Draw Request, the Trustee shall apply the amounts received under such Draw Request, first, to any amounts required to be deposited in the First Tier Debt Service Fund on such date pursuant to Section 405, including any Shortfall Amount, second, to any amounts required to be deposited in the Second Tier Debt Service Fund on such date pursuant to Section 406, including any Shortfall Amount, third, to any amounts required to be deposited in the Project Budget Account of the Operating Fund on such date pursuant to Section 407, including any Shortfall Amount, fourth, to any amounts required to be deposited in the Project Budget Account of the Major Maintenance Fund on such date pursuant to Section 408, including any Shortfall Amount, and fifth, to any amounts required to be deposited in the Project Budget Account of the Capital Expenditures Fund on such date pursuant to Section 409, including any Shortfall Amount.

- (1) Payment of arbitrage rebate in accordance with **Section 404**;
- (2) To the First Tier Debt Service Fund, in the amounts specified in **Section 405**;
- (3) To the Second Tier Debt Service Fund, in the amounts specified in **Section 406**;
- (4) To the Project Budget Account of the Operating Fund, in the amounts specified in **Section 407**;
- (5) To the Project Budget Account of the Major Maintenance Fund, in the amounts specified in **Section 408**;

- (6) To the Project Budget Account of the Capital Expenditures Fund, in the amounts specified in **Section 409**;
- (7) To the Third Tier Debt Service Fund, in the amounts specified in **Section 410**;
- (8) To the Annual Operating Budget Account of the Operating Fund, in the amounts specified in **Section 411**;
- (9) To the Rate Stabilization Fund, in the amount specified in **Section 412**;
- (10) To the Annual Operating Budget Account of the Major Maintenance Fund, in the amounts specified in **Section 413**;
- (11) To the Annual Operating Budget Account of the Capital Expenditures Fund, in the amounts specified in **Section 414**;
- (12) To the Major Maintenance Reserve Fund, in an amount specified in **Section 415**;
- (13) To the Capital Expenditures Reserve Fund, in the amount specified in **Section 416**; and
- (14) To the General Fund, in the amount specified in **Section 417**.

Section 404. Payment of Rebate. The Authority covenants to calculate and to pay directly to the government of the United States of America all amounts due for payment of "arbitrage rebate" under Section 148(a) of the Code with respect to any Obligations. Nevertheless, the Authority in the future may direct the Trustee to pay arbitrage rebate from amounts held in any fund hereunder for any or all Series of Obligations (which direction shall specify the procedures for collection and payment of amounts due in respect of arbitrage rebate) if (a) required under any amendments to Section 148(a) of the Code or (b) the Authority otherwise determines that the payment of arbitrage rebate is necessary or appropriate.

Section 405. First Tier Debt Service Fund. In addition to the accounts established in the First Tier Debt Service Fund specified in **Section 401**, the Authority may direct the Trustee to create additional accounts in the First Tier Debt Service Fund pursuant to a Supplemental Agreement (for the avoidance of doubt, entry into any such Supplemental Agreement shall be subject to the consents required pursuant to **Section 1103**).

On each Transfer Date, after first having made or provided for the payments required by **Section 404** (if applicable), the Trustee shall withdraw from the Revenue Fund and deposit to the First Tier Interest Account and the First Tier Principal Account the amounts required to be deposited therein with respect to First Tier Obligations in accordance with the Supplemental Agreements authorizing such First Tier Obligations; *provided, however*, that credit shall be given with respect to any such deposits for the amount of any available investment income from investments on deposit in the First Tier Interest Account or the First Tier Principal Account, as applicable; *provided, further*, that so long as accrued investment income or amounts for capitalized interest are available in the First Tier Capitalized Interest Account of the First Tier Debt Service Fund for payment of interest on a Series of First Tier Obligations, such money will first be transferred from the First Tier Capitalized Interest Account to the First Tier Interest Account of the First Tier Debt Service Fund before any transfers from the Revenue Fund are made.

The money in the First Tier Interest Account and First Tier Principal Account shall be held by the Trustee in trust for the benefit of the First Tier Obligations, to the extent the foregoing are payable from such accounts, and, to said extent and pending application, shall be subject to a lien and charge in favor of the owners of the First Tier Obligations until paid out or transferred as hereinafter provided. The Trustee shall withdraw from the First Tier Interest Account and the First Tier Principal Account from time to time and set aside and hold in trust pursuant to **Section 418** sufficient money for paying the interest on and the Principal of the First Tier Obligations as the same shall become due, except to the extent such interest, Principal or other amounts are payable from a fund or account other than the First Tier Debt Service Fund as may be provided in any Supplemental Agreement.

If at the time the Trustee is required to make a deposit into the First Tier Debt Service Fund from the Revenue Fund pursuant to the second paragraph of this Section 405 the money therein shall not be sufficient for such purpose, or if on the fourth Business Day prior to the date interest on and/or the Principal of and premium on the First Tier Obligations shall become due the money therein shall not be sufficient for such payments, the Trustee shall withdraw the amount of such deficiency from the money on deposit in the following funds or accounts and transfer the same to the First Tier Debt Service Fund in the following order of priority to the extent that funds are available therein: the Revenue Fund, the Current Year Revenue Account of the General Fund, the General Account of the General Fund, the Capital Expenditures Reserve Fund, the Major Maintenance Reserve Fund, the Annual Operating Budget Account of the Capital Expenditures Fund, the Annual Operating Budget Account of the Major Maintenance Fund, the Rate Stabilization Fund, the Annual Operating Budget Account of the Operating Fund and, only upon the occurrence and continuance of an Event of Default, the Project Budget Account of the Capital Expenditures Fund. If, after making such transfers, on the fourth Business Day prior to the date interest on and/or the Principal of and premium on the First Tier Obligations shall become due the money in the First Tier Debt Service Fund is insufficient to make such payment, the Trustee shall make a draw under the Toll Equity Loan Agreement by submitting a Draw Request in accordance with Section 420 in an amount sufficient to satisfy any such shortfall, to the extent that funds are available thereunder. Amounts drawn under the Toll Equity Loan Agreement for the foregoing purpose as described in this **Section 405** shall be deposited by the Trustee directly to the First Tier Debt Service Fund for application as set forth in this **Section 405**.

Section 406. Second Tier Debt Service Fund. In addition to the accounts established in the Second Tier Debt Service Fund specified in **Section 401**, the Authority may instruct the Trustee to create additional accounts in the Second Tier Debt Service Fund pursuant to a Supplemental Agreement (for the avoidance of doubt, entry into any such Supplemental Agreement shall be subject to the consents required pursuant to **Section 1103**).

On each Transfer Date, after first having made or provided for the payments, deposits, and transfers required by **Sections 404** through **405**, the Trustee shall withdraw from the Revenue Fund and deposit to the Second Tier Interest Account and the Second Tier Principal Account the amounts required to be deposited therein with respect to Second Tier Obligations in accordance with the Supplemental Agreements authorizing such Second Tier Obligations; provided, however, that credit shall be given with respect to any such deposits for the amount of any available investment income from investments on deposit in the Second Tier Interest Account or the Second Tier Principal Account, as applicable.

The money in the Second Tier Principal Account and the Second Tier Interest Account shall be held by the Trustee in trust for the benefit of the Second Tier Obligations, to the extent the foregoing are payable from such accounts, and, to said extent and pending application, shall be subject to a lien and charge in favor of the owners of the Second Tier Obligations until paid out or transferred as hereinafter provided. The Trustee shall withdraw from the Second Tier Interest Account and the Second Tier Principal Account from time to time and set aside and hold in trust pursuant to **Section 418** sufficient money for paying the interest on and the Principal of the Second Tier Obligations as the same shall become due, except to the extent such interest, Principal or other amounts are payable from a fund or account other than the Second Tier Debt Service Fund as may be provided in any Supplemental Agreement.

If at the time the Trustee is required to make a deposit into the Second Tier Debt Service Fund from the Revenue Fund pursuant to the second paragraph of this Section 406 the money therein shall not be sufficient for such purpose, or if on the fourth Business Day prior to the date interest on and/or the Principal of and premium on the Second Tier Obligations shall become due the money therein shall not be sufficient for such payments, the Trustee shall withdraw the amount of such deficiency from the money on deposit in the following funds or accounts and transfer the same to the Second Tier Debt Service Fund in the following order of priority to the extent that funds are available therein: the Revenue Fund, the Current Year Revenue Account of the General Fund, the General Account of the General Fund, the Capital Expenditures Reserve Fund, the Major Maintenance Reserve Fund, the Annual Operating Budget Account of the Capital Expenditures Fund, the Annual Operating Budget Account of the Major Maintenance Fund, the Rate Stabilization Fund, the Annual Operating Budget Account of the Operating Fund and, only upon the occurrence and continuance of an Event of Default, the Project Budget Account of the Capital Expenditures Fund. If, after making such transfers, on the fourth Business Day prior to the date interest on and/or the Principal of and premium on the Second Tier Obligations shall become due the money in the Second Tier Debt Service Fund is insufficient to make such payment, the Trustee shall make a draw under the Toll Equity Loan Agreement by submitting a Draw Request in accordance with Section 420 in an amount sufficient to satisfy any such shortfall, to the extent that funds are available thereunder; provided that, the Trustee shall not include in any such Draw Request interest calculated at the Default Rate (as defined in the TIFIA Loan Agreement) due and owing on the TIFIA Note in an amount in excess of the interest calculated at the stated interest rate on the Second Tier Obligations as set forth in Section 6 of the TIFIA Loan Agreement (such excess amount, the "Default Interest Amount"). Amounts drawn under the Toll Equity Loan Agreement for the foregoing purpose as described in this **Section 406** shall be deposited by the Trustee directly to the Second Tier Debt Service Fund for application as set forth in this Section 406; provided that, any Default Interest Amount shall not be paid out of amounts drawn under the Toll Equity Loan Agreement.

Section 407. Operating Fund—Project Budget Amounts. On each Transfer Date, after first having made or provided for the payments, deposits, and transfers required by **Sections 404** through **406**, the Trustee shall transfer from the Revenue Fund to the credit of the Project Budget Account of the Operating Fund, on written request of the Authority, an amount which a Board Representative shall certify to be required to make the total amount in the Project Budget Account of the Operating Fund equal to the lesser of (i) one-sixth (1/6) of the amount of the total Operating Expenses scheduled for the then current Fiscal Year in the

Project Budget, and (ii) one-sixth (1/6) of the amount of the total Operating Expenses scheduled for the then current Fiscal Year in the then current Annual Operating Budget. If amounts on deposit in the Revenue Fund are insufficient to make such transfer, the Trustee shall transfer amounts held in the following funds in the following order of priority in an amount sufficient to satisfy any such shortfall to the extent that funds are available therein: Current Year Revenue Account of the General Fund, the General Account of the General Fund, the Capital Expenditures Reserve Fund, the Major Maintenance Reserve Fund, the Annual Operating Budget Account of the Capital Expenditures Fund, the Annual Operating Budget Account of the Major Maintenance Fund, the Rate Stabilization Fund, the Annual Operating Budget Account of the Operating Fund and, only upon the occurrence and continuance of an Event of Default, the Project Budget Account of the Capital Expenditures Fund. If there remains a shortfall, the Trustee shall make a draw under the Toll Equity Loan Agreement by submitting a Draw Request in accordance with **Section 420** in an amount sufficient to satisfy any such shortfall, to the extent that funds are available thereunder. Amounts drawn under the Toll Equity Loan Agreement for the foregoing purpose described in this **Section 407** shall be deposited by the Trustee directly to the Project Budget Account of the Operating Fund.

At the written direction of the Authority, the Trustee shall disburse funds to the Authority or its designee from the Operating Fund for the payment of Operating Expenses in accordance with the Annual Operating Budget, and the funds from the Operating Fund shall be used for no other purpose; provided that, the Authority covenants that in no event shall Revenues be used to pay for Operating Expenses relating to the operation of the Project at standards higher than the Project Agreement Standards. The Trustee shall disburse funds to pay the costs of Operating Expenses first from the Project Budget Account of the Operating Fund and then, to the extent amounts in such account are insufficient, from the Annual Operating Budget Account of the Operating Fund; provided, however, that the Authority shall not instruct the Trustee to, and the Trustee shall not withdraw from the Operating Fund for payment of Operating Expenses in any Fiscal Year an aggregate amount in excess of the total amount of Operating Expenses provided for in the Annual Operating Budget for such Fiscal Year. In directing disbursements from the Operating Fund, the Authority shall be deemed to be certifying that obligations in the stated amounts have been or will be incurred by the Authority and that each item thereof was or will be properly incurred as an Operating Expense and shall be due and payable no later than 30 days after the Authority directs the Trustee to disburse funds for the payment of such obligation, and has not been paid previously. With each disbursement direction for payment of amounts out of the Operating Fund, the Authority shall either (i) certify to the Trustee that the Annual Operating Budget on file with the Trustee for the then current Fiscal Year has not been amended or supplemented, or (ii) file with the Trustee any amendment or supplement to such Annual Operating Budget.

During an O&M Step-In, the Trustee shall disburse funds to TxDOT or its designee from the Operating Fund (first from the Project Budget Account of the Operating Fund and then, to the extent amounts in such account are insufficient after making the transfers from the other funds and accounts as provided in the first paragraph of this Section 407 and the second paragraph of Section 411, from the Annual Operating Budget Account of the Operating Fund) upon written request of TxDOT to pay Operating Expenses pursuant to, and in accordance with, Section 6.02(d) of the Toll Equity Loan Agreement, *provided that* (i) disbursements are made for payment of Operating Expenses in accordance with (A) the provisions of this **Section 407** (and, with respect to amounts from the Annual Operating Budget Account of the

Operating Fund, **Section 411**), (B) the priorities of any transfers required pursuant to **Sections 405** and **406** and (C) the Annual Operating Budget, and (ii) such Operating Expenses have not been the subject of prior transfers out of the Funds and Accounts. Subject to the preceding sentence, should such Operating Expenses amount to more than the total available amount in the Operating Fund (after transfers to the Operating Fund from the other Funds and Accounts pursuant to the first paragraph of this Section 407 and the second paragraph of Section 411) at the time of the request for disbursement and TxDOT pays for such excess costs with funds that are not part of the Trust Estate, then the Trustee shall pay such excess amount to TxDOT upon written request of TxDOT from any future deposits to the Operating Fund not needed to pay current Operating Expenses at the time.

Section 408. Major Maintenance Fund—Project Budget Amounts. Transfer Date, after first having made or provided for the payments, deposits and transfers required by **Sections 404** through **407**, the Trustee shall, to the extent the transfer from the Major Maintenance Reserve Fund pursuant to clause (4) of Section 415 is insufficient for such purpose, transfer from the Revenue Fund to the credit of the Project Budget Account of the Major Maintenance Fund an amount equal to the lesser of (i) one-twelfth (1/12) of the amount of the total Major Maintenance Expenses scheduled for the then current Fiscal Year in the Project Budget, and (ii) one-twelfth (1/12) of the amount of the total Major Maintenance Expenses scheduled for the then current Fiscal Year in the then current Annual Operating Budget. If amounts on deposit in the Revenue Fund are insufficient to make such transfer, the Trustee shall transfer amounts held in the following funds in the following order of priority in an amount sufficient to satisfy any such shortfall to the extent that funds are available therein: Current Year Revenue Account of the General Fund, the General Account of the General Fund, the Capital Expenditures Reserve Fund, the Annual Operating Budget Account of the Capital Expenditures Fund, the Annual Operating Budget Account of the Major Maintenance Fund, the Rate Stabilization Fund, the Annual Operating Budget Account of the Operating Fund and, only upon the occurrence and continuance of an Event of Default, the Project Budget Account of the Capital Expenditures Fund. If there remains a shortfall, the Trustee shall make a draw under the Toll Equity Loan Agreement by submitting a Draw Request in accordance with Section **420** in an amount sufficient to satisfy any such shortfall, to the extent that funds are available thereunder. Amounts drawn under the Toll Equity Loan Agreement for the foregoing purpose described in this Section 408 shall be deposited by the Trustee directly to the Major Maintenance Fund.

At the written direction of the Authority, the Trustee shall disburse funds to the Authority or its designee from the Major Maintenance Fund for the payment of Major Maintenance Expenses of the Project in accordance with the Annual Operating Budget, and the funds from the Major Maintenance Fund shall be used for no other purpose; provided that, the Authority covenants that in no event shall Revenues be used to pay for Major Maintenance Expenses relating to the maintenance of the Project at standards higher than the Project Agreement Standards. The Trustee shall disburse funds to pay the costs of Major Maintenance Expenses first from the Project Budget Account of the Major Maintenance Fund and then, to the extent amounts in such account are insufficient, from the Annual Operating Budget Account of the Major Maintenance Fund; provided, however, that the Authority shall not instruct the Trustee to, and the Trustee shall not withdraw from the Major Maintenance Fund for payment of Major Maintenance Expenses in any Fiscal Year an aggregate amount in excess of the total amount of Major Maintenance Expenses provided for in the Annual Operating

Budget for such Fiscal Year. In directing disbursements from the Major Maintenance Fund, the Authority shall be deemed to be certifying that obligations in the stated amounts have been or will be incurred by the Authority and that each item thereof was or will be properly incurred as a Major Maintenance Expense and shall be due and payable no later than 30 days after the Authority directs the Trustee to disburse funds for the payment of such obligation, and has not been paid previously. With each disbursement direction for payment of amounts out of the Major Maintenance Fund, the Authority shall either (i) certify to the Trustee that the Annual Operating Budget on file with the Trustee for the then current Fiscal Year has not been amended or supplemented, or (ii) file with the Trustee any amendment or supplement to such Annual Operating Budget.

During an O&M Step-In, the Trustee shall disburse funds to TxDOT or its designee from the Major Maintenance Fund (first from the Project Budget Account of the Major Maintenance Fund and then, to the extent amounts in such account are insufficient after making the transfers from the other funds and accounts as provided in the first paragraph of this **Section 408** and in **Section 413**, from the Annual Operating Budget Account of the Major Maintenance Fund) upon written request of TxDOT to pay Major Maintenance Expenses pursuant to, and in accordance with, Section 6.02(d) of the Toll Equity Loan Agreement, provided that (i) disbursements are made for payment of Major Maintenance Expenses in accordance with (A) the provisions of this Section 408 (and, with respect to amounts from the Annual Operating Budget Account of the Major Maintenance Fund, Section 413), (B) the priorities of any transfers required pursuant to **Sections 405**, **406** and **407** and **(C)** the Annual Operating Budget, and (ii) such Major Maintenance Expenses have not been the subject of prior transfers out of the Funds and Accounts. Subject to the preceding sentence, should such Major Maintenance Expenses amount to more than the total available amount in the Major Maintenance Fund (after transfers to the Major Maintenance Fund from the other Funds and Accounts pursuant to the first paragraph of this Section 408 and Section 413) at the time of the request for disbursement and TxDOT pays for such excess costs with funds that are not part of the Trust Estate, then the Trustee shall pay such excess amount to TxDOT upon written request of TxDOT from any future deposits to the Major Maintenance Fund not needed to pay current Major Maintenance Expenses at the time.

Section 409. Capital Expenditures Fund—Project Budget Amounts. On each Transfer Date, after first having made or provided for the payments, deposits and transfers required by **Sections 404** through **408**, the Trustee shall, to the extent funds are not available in the Construction Fund for payment of Project Capacity Improvements Capital Expenditures for the month after the Transfer Date, and to the extent the transfer from the Capital Expenditures Reserve Fund pursuant to clause (5) of Section 416 is insufficient for such purpose, but only if no Event of Default has occurred and is continuing in accordance with the third paragraph of this Section 409, transfer from the Revenue Fund to the credit of the Project Budget Account of the Capital Expenditures Fund an amount equal to the lesser of (i) the Project Capacity Improvements Capital Expenditures budgeted in the Project Budget for such month, and (ii) the Project Capacity Improvements Capital Expenditures budgeted in the current Fiscal Year's Annual Operating Budget for such month. If amounts on deposit in the Revenue Fund are insufficient to make such transfer, the Trustee shall transfer amounts held in the following funds in the following order of priority in an amount sufficient to satisfy any such shortfall to the extent that funds are available therein, but only if no Event of Default has occurred and is continuing in accordance with the third paragraph of this Section 409:

Current Year Revenue Account of the General Fund, the General Account of the General Fund, the Major Maintenance Reserve Fund, the Annual Operating Budget Account of the Capital Expenditures Fund, the Annual Operating Budget Account of the Major Maintenance Fund, the Rate Stabilization Fund and the Annual Operating Budget Account of the Operating Fund. If there remains a shortfall, the Trustee may, at the written direction of the Authority, make a draw under the Toll Equity Loan Agreement by submitting a Draw Request in accordance with **Section 420** in an amount sufficient to satisfy any such shortfall, to the extent that funds are available thereunder; provided that the Trustee shall not be entitled to submit a Draw Request to pay any such shortfall so long as the Trustee is prevented from transferring, disbursing or applying funds in the Project Budget Account of the Capital Expenditures Fund as set forth in the third paragraph of this **Section 409**. Amounts drawn under the Toll Equity Loan Agreement for the foregoing purpose described in this **Section 409** shall be deposited by the Trustee directly to the Capital Expenditures Fund.

At the written direction of the Authority, but only if no Event of Default has occurred and is continuing, the Trustee shall disburse funds to the Authority or its designee from the Capital Expenditures Fund for the payment of Project Capacity Improvements Capital Expenditures in accordance with the Annual Operating Budget, and the funds from the Capital Expenditures Fund shall be used for no other purpose. The Trustee shall disburse funds to pay the costs of Project Capacity Improvements Capital Expenditures first from funds available in the Construction Fund for payment of such Project Capacity Improvements Capital Expenditures, next from the Project Budget Account of the Capital Expenditures Fund if such amounts are available for such purpose in accordance with this **Section 409** and then, to the extent amounts in such account are insufficient, from the Annual Operating Budget Account of the Capital Expenditures Fund if such amounts are available for such purpose in accordance with **Section 414**; provided, however, that the Authority shall not instruct the Trustee to, and the Trustee shall not withdraw from the Capital Expenditures Fund for payment of Capital Expenditures in any Fiscal Year an aggregate amount in excess of the total amount of Capital Expenditures provided for in the Annual Operating Budget for such Fiscal Year. In directing disbursements from the Capital Expenditures Fund, the Authority shall be deemed to be certifying that obligations in the stated amounts have been or will be incurred by the Authority and that each item thereof was or will be properly incurred as a Project Capacity Improvements Capital Expenditure and shall be due and payable no later than 30 days after the Authority directs the Trustee to disburse funds for the payment of such obligation and has not been paid previously; provided in no event shall the Authority direct the Trustee to use Revenues to pay for Project Capacity Improvements Capital Expenditures relating to the Project at standards higher than the Project Agreement Standards. With each disbursement direction for payment of amounts out of the Capital Expenditures Fund, the Authority shall either (i) certify to the Trustee that the Annual Operating Budget on file with the Trustee for the then current Fiscal Year has not been amended or supplemented, or (ii) file with the Trustee any amendment or supplement to such Annual Operating Budget.

Notwithstanding the foregoing paragraphs of this **Section 409**, if the Trustee is notified as to the occurrence and continuance of an Event of Default by the Controlling Creditor for any Event of Default other than a TIFIA Loan Agreement Default or the TIFIA Lender with respect to any TIFIA Loan Agreement Default (or any of the Controlling Creditor and the TIFIA Lender in the event that the Event of Default is both a TIFIA Loan Agreement Default and an Event of Default hereunder other than that described in **Section 802(e)**), then

the Trustee shall not transfer, disburse or apply funds from the Project Budget Account of the Capital Expenditures Fund in accordance with the direction of the Authority as provided in the foregoing paragraphs of this **Section 409** until such time that written notice is provided to the Trustee by the Controlling Creditor for any Event of Default other than a TIFIA Loan Agreement Default or the TIFIA Lender with respect to any TIFIA Loan Agreement Default (or both the Controlling Creditor and the TIFIA Lender in the event that the Event of Default is both a TIFIA Loan Agreement Default and an Event of Default hereunder other than that described in **Section 802(e)**) that such Event of Default has been waived or cured to its satisfaction or that the Trustee otherwise may release funds from the Project Budget Account of the Capital Expenditures Fund for the payment of any part or all of the Project Capacity Improvements Capital Expenditures that would have been payable in accordance with the preceding paragraphs of this **Section 409** had there been no such Event of Default; provided, however, that during the continuance of such Event of Default, amounts on deposit in the Project Budget Account of the Capital Expenditures Fund shall be transferred by the Trustee on the Transfer Date for the following purposes in the following order of priority:

- (1) to the First Tier Debt Service Fund to cure any deficiency therein in accordance with **Section 405**;
- (2) to the Second Tier Debt Service Fund to cure any deficiency therein in accordance with **Section 406**;
- (3) to the Project Budget Account of the Operating Fund to cure any deficiency therein in accordance with **Section 407**; and
- (4) to the Project Budget Account of the Major Maintenance Fund to cure any deficiency therein in accordance with **Section 408**.

During a Construction Step-In, if amounts on deposit in the Construction Fund and the BANs Construction Fund are insufficient to satisfy the disbursements permitted to TxDOT pursuant to **Section 402(m)** and the amounts in the General Fund transferred in accordance with the third to the last paragraph of Section 417 are insufficient to satisfy such disbursements, the Trustee shall transfer amounts held in the Capital Expenditures Fund (first from the Project Budget Account of the Capital Expenditures Fund, and then, to the extent amounts in such account are insufficient after making the transfers from the other funds and accounts as provided in the first paragraph of this Section 409 (without regard to the existence of any Event of Default) and the second paragraph of Section 414 (without regard to the existence of any Event of Default), from the Annual Operating Budget Account of the Capital Expenditures Fund) to TxDOT in an amount sufficient to satisfy any such shortfall. Such transfer shall be made only if all of the conditions and requirements for disbursements pursuant to **Section 402(m)** are satisfied as if such disbursements were payments from the Construction Fund or the BANs Construction Fund in accordance therewith. If at the time that TxDOT delivers a request to the Trustee pursuant to **Section 402(m)**, the documented Costs of the Project for which disbursement is sought by TxDOT amount to more than the total available in the Construction Fund and BANs Construction Fund, the General Fund and the Capital Expenditures Fund (after transfer of all available amounts in the Capital Expenditures Reserve Fund) collectively at the time of the request for disbursement and TxDOT pays for such excess costs with funds that are not part of the Trust Estate, then the Trustee shall transfer to TxDOT at its written request such excess amount from any future deposits into the

Capital Expenditures Fund (to the extent that deposits to the General Fund are unavailable for such purpose), subject to the limitations of **Section 402(m)**.

During an O&M Step-In, the Trustee shall disburse funds to TxDOT or its designee from the Capital Expenditures Fund (first from the Project Budget Account of the Capital Expenditures Fund and then, to the extent amounts in such account are insufficient after making the transfers from the other funds and accounts as provided in the first paragraph of this Section 409 and the second paragraph of Section 414, from the Annual Operating Budget Account of the Capital Expenditures Fund) upon written request of TxDOT to pay Operating Expenses and Major Maintenance Expenses pursuant to, and in accordance with, Section 6.02(d) of the Toll Equity Loan Agreement, provided that (i) funds in the Operating Fund and the Major Maintenance Fund are insufficient for such purposes in accordance with the last paragraph of **Section 407** and **Section 408**, respectively, (ii) disbursements are made for payment of such expenses in accordance with (A) the provisions of this Section 409 (and, with respect to amounts from the Annual Operating Budget Account of the Capital Expenditures Fund, Section 414), (B) the priorities of any transfers required pursuant to Sections 405, 406, 407 and 408 and (C) the Annual Operating Budget, and (iii) such expenses have not been the subject of prior transfers out of the Funds and Accounts. Subject to the preceding sentence, should such expenses amount to more than the total available amount in the Capital Expenditures Fund (after transfers to the Capital Expenditures Fund from the other Funds and Accounts pursuant to the first paragraph of this Section 409 and **Section 414**) at the time of the request for disbursement and TxDOT pays for such excess costs with funds that are not part of the Trust Estate, then the Trustee shall pay such excess amount to TxDOT upon written request of TxDOT from any future deposits to the Capital Expenditures Fund not needed to pay current Capital Expenditures at the time.

Section 410. Third Tier Debt Service Fund. On each Transfer Date, and provided no Third Tier Subordination Event has occurred and is continuing, after first having made or provided for the payments, deposits and transfers required by **Sections 404** through **409**, but subject to the provisions of **Section 214**, the Trustee shall transfer from the Revenue Fund to the applicable account in the Third Tier Debt Service Fund the amounts due in respect of Third Tier Obligations in accordance with the terms specified herein or in the Supplemental Agreement authorizing such Third Tier Obligations.

The money in the Third Tier Principal Account and the Third Tier Interest Account shall be held by the Trustee in trust for the benefit of the Third Tier Obligations, to the extent the foregoing are payable from such accounts, and, to said extent and pending application, shall be subject to a lien and charge in favor of the owners of the Third Tier Obligations until withdrawn to pay Principal of and interest on the Third Tier Obligations. Subject to the provisions of **Section 214**, the Trustee shall withdraw from the Third Tier Interest Account and the Third Tier Principal Account from time to time and set aside and hold in trust pursuant to **Section 418** sufficient money for paying the interest on and the Principal of the Third Tier Obligations as the same shall become due.

If at the time the Trustee is required to make a withdrawal from the Third Tier Debt Service Fund the money therein shall not be sufficient for such purpose, the Trustee shall, subject to **Section 214**, withdraw the amount of such deficiency from the money on deposit in the following funds or accounts and transfer the same to the Third Tier Debt Service Fund in the following order of priority to the extent that funds are available therein: Current Year

Revenue Account of the General Fund, the General Account of the General Fund, the Capital Expenditures Reserve Fund, the Major Maintenance Reserve Fund, the Annual Operating Budget Account of the Capital Expenditures Fund, the Annual Operating Budget Account of the Major Maintenance Fund, Rate Stabilization Fund and the Annual Operating Budget Account of the Operating Fund.

Section 411. Operating Fund—Annual Operating Budget Amounts. On each Transfer Date, after first having made or provided for the payments, deposits and transfers required by **Sections 404** through **410**, the Trustee shall transfer from the Revenue Fund to the credit of the Annual Operating Budget Account of the Operating Fund, on written request of the Authority, an amount which a Board Representative shall certify to be required to make the total amount in the Annual Operating Budget Account of the Operating Fund equal to one-sixth (1/6) of an amount equal to the excess, if any, of the amount reflected in the current Fiscal Year's Annual Operating Budget for Operating Expenses for such Fiscal Year over the amount reflected in the Project Budget for Operating Expenses for such Fiscal Year and money in this account shall be used as provided under **Section 407**; *provided* the Authority covenants that in no event shall Revenues be used to pay for Operating Expenses relating to the operation of the Project at standards higher than the Project Agreement Standards.

If amounts on deposit in the Revenue Fund are insufficient to make such transfer, the Trustee shall transfer amounts held in the following funds in the following order of priority in an amount sufficient to satisfy any such shortfall to the extent that funds are available therein: Current Year Revenue Account of the General Fund, the General Account of the General Fund, the Capital Expenditures Reserve Fund, the Major Maintenance Reserve Fund, the Annual Operating Budget Account of the Capital Expenditures Fund and the Annual Operating Budget Account of the Major Maintenance Fund. The Authority covenants that if, after transferring amounts as specified in the preceding sentence, actual Operating Expenses in any month are either (i) in excess of amounts on deposit in the Operating Fund and in excess of the amount contained in the Project Budget for Operating Expenses for such month or (ii) in excess of the amount required to operate the Project according to the Project Agreement Standards, it will cause an amount sufficient to make up any such shortfall to be transferred to the Operating Fund from other lawfully available funds of the Authority, but in no event from the Rate Stabilization Fund or any other account in the Trust Estate.

Section 412. Rate Stabilization Fund. The Authority shall deposit on the PGBT WE Closing Date the amount of the Rate Stabilization Fund Requirement as of the PGBT WE Closing Date from the proceeds of the issuance of the Series 2011 BANs. On any SWP/CT Closing Date, the Authority shall deposit, from proceeds of Additional Obligations issued in connection with the SWP/CT Project or from funds not part of the Trust Estate, an amount necessary to cause the Rate Stabilization Fund to be increased, if and to the extent necessary, so that the Rate Stabilization Fund will contain an amount equal to the Rate Stabilization Fund Requirement as of such date. After the PGBT WE Closing Date or any SWP/CT Closing Date, and after first having made or provided for the payments, deposits, and transfers required by Sections 404 through 411, the Trustee shall transfer from the Revenue Fund to the credit of the Rate Stabilization Fund amounts sufficient to accumulate an amount equal to the Rate Stabilization Fund Requirement, or to restore the balance in the Rate Stabilization Fund to an amount equal to the Rate Stabilization Fund Requirement.

Amounts on deposit in the Rate Stabilization Fund shall be transferred by the Trustee to (a) the First Tier Debt Service Fund or the Second Tier Debt Service Fund to cure a deficiency therein, (b) the Project Budget Account of the Operating Fund in any month to cure a deficiency in the amount to be deposited therein pursuant to **Section 407**, (c) the Project Budget Account of the Major Maintenance Fund in any month to cure a deficiency in the amount to be deposited therein pursuant to **Section 408**, (d) the Project Budget Account of the Capital Expenditures Fund in any month to cure a deficiency in the amount to be deposited therein pursuant to **Section 409** unless an Event of Default has occurred and is continuing in accordance with the last paragraph of **Section 409**, (e) the Third Tier Debt Service Fund to cure any deficiency therein, or (f) to be applied to the redemption or defeasance of any First Tier Obligations, Second Tier Obligations and Third Tier Obligations (to the extent such Obligations are Outstanding) in the event of an optional redemption of 100% of the First Tier Obligations, Second Tier Obligations and the Third Tier Obligations. In the event that the amounts on deposit in the Rate Stabilization Fund exceed the Rate Stabilization Fund Requirement, the Trustee shall transfer such excess to the Revenue Fund.

Section 413. Major Maintenance Fund—Annual Operating Budget Amounts. On each Transfer Date, after first having made or provided for the payments, deposits and transfers required by Sections 404 through 412, the Trustee shall, to the extent the transfer from the Major Maintenance Reserve Fund pursuant to clause (8) of Section 415 is insufficient for such purpose, transfer from the Revenue Fund to the credit of the Annual Operating Budget Account of the Major Maintenance Fund an amount equal to the excess, if any, of one-twelfth (1/12) of the amount reflected in the current Fiscal Year's Annual Operating Budget for Major Maintenance Expenses for such Fiscal Year over one-twelfth (1/12) of the amount reflected in the Project Budget for Major Maintenance Expenses for such Fiscal Year and money in this account shall be used as provided under **Section 408**; *provided* the Authority covenants that in no event shall Revenues be used to pay for Major Maintenance Expenses relating to the maintenance of the Project at standards higher than Project Agreement Standards. If amounts on deposit in the Revenue Fund are insufficient to make such transfer, the Trustee shall transfer amounts held in the following funds in the following order of priority in an amount sufficient to satisfy any such shortfall to the extent that funds are available therein: Current Year Revenue Account of the General Fund, the General Account of the General Fund, the Capital Expenditures Reserve Fund and the Annual Operating Budget Account of the Capital Expenditures Fund. The Authority covenants that if, after transferring the amounts as specified in the preceding sentence, actual Major Maintenance Expenses in any month are in excess of amounts on deposit in the Major Maintenance Fund and in excess of the amount contained in the Project Budget for Major Maintenance Expenses for such month it will cause an amount sufficient to make up any such shortfall to be transferred to the Major Maintenance Fund from other lawfully available funds of the Authority, but in no event from the Rate Stabilization Fund or any other account in the Trust Estate.

Section 414. Capital Expenditures Fund—Annual Operating Budget Amounts. On each Transfer Date, after first having made or provided for the payments, deposits and transfers required by Sections 404 through 413, the Trustee shall, to the extent funds are not available in the Construction Fund for payment of Project Capacity Improvements Capital Expenditures for the month after the Transfer Date, and to the extent the transfer from the Capital Expenditures Reserve Fund pursuant to clause (9) of Section 416 is insufficient for

such purpose, but only if no Event of Default has occurred and is continuing in accordance with the last paragraph of this Section 414, transfer from the Revenue Fund to the credit of the Annual Operating Budget Account of the Capital Expenditures Fund an amount equal to the excess, if any, of the amount reflected in the current Fiscal Year's Annual Operating Budget for Project Capacity Improvements Capital Expenditures for such month over the amount reflected in the Project Budget for Project Capacity Improvements Capital Expenditures for such month and money in this account shall be used as provided under **Section 409**; *provided* that, the Authority covenants that in no event shall Revenues be used to pay for Project Capacity Improvements Capital Expenditures relating to the Project at standards higher than the Project Agreement Standards. If amounts on deposit in the Revenue Fund are insufficient to make such transfer, and unless an Event of Default has occurred and is continuing in accordance with the last paragraph of this **Section 414**, the Trustee shall transfer amounts held in the following funds in the following order of priority in an amount sufficient to satisfy any such shortfall to the extent that funds are available therein: Current Year Revenue Account of the General Fund, the General Account of the General Fund and the Major Maintenance Reserve Fund. The Authority covenants that if, after transferring the amounts as specified in the preceding sentence, actual Project Capacity Improvements Capital Expenditures in any month are in excess of amounts on deposit in the Capital Expenditures Fund and in excess of the amount contained in the Project Budget for Project Capacity Improvements Capital Expenditures for such month, it will cause an amount sufficient to make up any such shortfall to be transferred to the Capital Expenditures Fund from other lawfully available funds of the Authority, but in no event from the Rate Stabilization Fund or any other account in the Trust Estate.

Notwithstanding the foregoing paragraph of this **Section 414**, if the Trustee is given written notice as to the occurrence and continuance of an Event of Default by (i) the Controlling Creditor for any Event of Default other than a TIFIA Loan Agreement Default or (ii) the TIFIA Lender with respect to any TIFIA Loan Agreement Default (or any of the Controlling Creditor and the TIFIA Lender in the event that the Event of Default is both a TIFIA Loan Agreement Default and an Event of Default hereunder other than that described in Section 802(e)), then the Trustee shall not transfer funds from other accounts into the Annual Operating Budget Account of the Capital Expenditures Fund for any shortfalls as provided in the preceding paragraph of this **Section 414** or transfer, disburse or apply funds from the Annual Operating Budget Account of the Capital Expenditures Fund in accordance with the direction of the Authority as provided in the foregoing paragraph of this **Section 414** until such time that written notice is provided to the Trustee by the Controlling Creditor for any Event of Default other than a TIFIA Loan Agreement Default or the TIFIA Lender with respect to any TIFIA Loan Agreement Default (or both the Controlling Creditor and the TIFIA Lender in the event that the Event of Default is both a TIFIA Loan Agreement Default and an Event of Default hereunder other than that described in **Section 802(e)**) that such Event of Default has been waived or cured to its satisfaction or that the Trustee otherwise may release funds from the Annual Operating Budget Account of the Capital Expenditures Fund for the payment of any part or all of the Project Capacity Improvements Capital Expenditures that would have been payable in accordance with the preceding paragraphs of this Section 414 had there been no such Event of Default; provided, however, that during the continuance of such Event of Default, amounts on deposit in the Project Budget Account of the Capital

Expenditures Fund shall be transferred by the Trustee on the Transfer Date for the following purposes in the following order of priority:

- (1) to the First Tier Debt Service Fund to cure any deficiency therein in accordance with **Section 405**;
- (2) to the Second Tier Debt Service Fund to cure any deficiency therein in accordance with **Section 406**;
- (3) to the Project Budget Account of the Operating Fund to cure any deficiency therein in accordance with **Section 407**; and
- (4) to the Project Budget Account of the Major Maintenance Fund to cure any deficiency therein in accordance with **Section 408**.

Section 415. Major Maintenance Reserve Fund. On each Transfer Date, after first having made or provided for the payments, deposits and transfers required by **Sections 404** through **414**, the Trustee shall transfer from the Revenue Fund to the Major Maintenance Reserve Fund an amount sufficient to cause the balance in the Major Maintenance Reserve Fund to be equal to the Major Maintenance Reserve Requirement.

Amounts on deposit in the Major Maintenance Reserve Fund shall be transferred by the Trustee on each Transfer Date for the following purposes in the following order of priority:

- (1) to the First Tier Debt Service Fund to cure any deficiency therein;
- (2) to the Second Tier Debt Service Fund to cure any deficiency therein;
- (3) to the Project Budget Account of the Operating Fund in any month to cure deficiencies in the amounts to be deposited therein pursuant to **Section 407**;
- (4) to the Project Budget Account of the Major Maintenance Fund each month an amount equal to the lesser of (i) one-twelfth (1/12) of the amount of the total Major Maintenance Expenses scheduled for the then current Fiscal Year in the Project Budget, and (ii) one-twelfth (1/12) of the amount of the total Major Maintenance Expenses scheduled for the then current Fiscal Year in the then current Annual Operating Budget;
- (5) to the Project Budget Account of the Capital Expenditures Fund in any month to cure deficiencies in the amounts to be deposited therein pursuant to **Section 409**;
- (6) to the Third Tier Debt Service Fund to cure any deficiency therein;
- (7) to the Annual Operating Budget Account of the Operating Fund in any month to cure deficiencies in the amounts to be deposited therein pursuant **Section 411**;
- (8) to the Annual Operating Budget Account of the Major Maintenance Fund each month an amount equal to the excess, if any, of one-twelfth (1/12) of the amount reflected in the current Fiscal Year's Annual Operating Budget for Major Maintenance Expenses for such Fiscal Year over one-twelfth (1/12) of the amount reflected in the Project Budget for Major Maintenance Expenses for such Fiscal Year; and

(9) to the Annual Operating Budget Account of the Capital Expenditures Fund in any month to cure deficiencies in the amounts to be deposited therein pursuant to **Section 414**.

In the event that the amounts on deposit in the Major Maintenance Reserve Fund exceed the amounts required to be held therein, the Trustee shall transfer such excess to the Revenue Fund.

Section 416. Capital Expenditures Reserve Fund. On each Transfer Date, after first having made or provided for the payments, deposits and transfers required by **Sections 404** through **415**, the Trustee shall transfer from the Revenue Fund to the Capital Expenditures Reserve Fund an amount sufficient to cause the balance in the Capital Expenditures Reserve Fund to be equal to the Capital Expenditures Reserve Requirement.

Amounts on deposit in the Capital Expenditures Reserve Fund shall be transferred by the Trustee on each Transfer Date for the following purposes in the following order of priority:

- (1) to the First Tier Debt Service Fund to cure any deficiency therein;
- (2) to the Second Tier Debt Service Fund to cure any deficiency therein;
- (3) to the Project Budget Account of the Operating Fund in any month to cure deficiencies in the amounts to be deposited therein pursuant to **Section 407**;
- (4) to the Project Budget Account of the Major Maintenance Fund in any month to cure deficiencies in the amounts to be deposited therein pursuant to **Section 408**;
- (5) to the Project Budget Account of the Capital Expenditures Fund each month an amount equal to the lesser of (i) the Project Capacity Improvements Capital Expenditures budgeted in the Project Budget for such month, and (ii) the Project Capacity Improvements Capital Expenditures budgeted in the current Fiscal Year's Annual Operating Budget for such month, subject to the provisions of **Section 409**; provided that during a Construction Step-In the amount to be transferred to the Project Budget Account of the Capital Expenditures Fund each month shall be the amount requested by TxDOT to pay Costs of the Project pursuant to the penultimate paragraph of **Section 409**;
- (6) to the Third Tier Debt Service Fund to cure any deficiency therein;
- (7) to the Annual Operating Budget Account of the Operating Fund in any month to cure deficiencies in the amounts to be deposited therein pursuant to **Section 411**;
- (8) to the Annual Operating Budget Account of the Major Maintenance Fund in any month to cure deficiencies in the amounts to be deposited therein pursuant to **Section 413**; and
- (9) to the Annual Operating Budget Account of the Capital Expenditures Fund each month an amount equal to the excess, if any, of the amount reflected in the current Fiscal Year's Annual Operating Budget for Project Capacity Improvements Capital Expenditures for such month over the amount reflected in the Project Budget for Project Capacity Improvements Capital Expenditures for such month, subject to the provisions of **Section 414**.

In the event that the amounts on deposit in the Capital Expenditures Reserve Fund exceed the amounts required to be held therein, the Trustee shall transfer such excess to the Revenue Fund.

Section 417. General Fund. On each Transfer Date, after first having made or provided for the payments, deposits and transfers provided by **Sections 404** through **416**, the Trustee shall transfer from the Revenue Fund to the credit of the Current Year Revenue Account of the General Fund all remaining Revenues.

Prior to the TIFIA Note Prepayment Start Date, amounts on deposit in the Current Year Revenue Account shall be transferred by the Trustee to the General Account on the same day such amounts are deposited in the Current Year Revenue Account.

On and after the TIFIA Note Prepayment Start Date, amounts on deposit in the Current Year Revenue Account shall be transferred by the Trustee to (a) the First Tier Debt Service Fund or the Second Tier Debt Service Fund to cure any deficiency therein, (b) the Operating Fund, the Major Maintenance Fund and the Capital Expenditures Fund in any month to cure deficiencies in the amounts to be deposited therein, all pursuant to and in the order specified in **Sections 407**, **408**, **409**, **411**, **413** and **414**, (c) subject to **Section 214**, the Third Tier Debt Service Fund to cure any deficiency therein pursuant to **Section 410**, (d) the Major Maintenance Reserve Fund to cure any deficiency therein pursuant to **Section 416**, or (f) upon the written direction of a Board Representative, the First Tier Debt Service Fund or the Second Tier Debt Service Fund, as applicable, to redeem or defease First Tier Obligations and Second Tier Obligations pro rata based on the Principal amount of the Outstanding First Tier Obligations and the Outstanding Second Tier Obligations.

On and after the TIFIA Note Prepayment Start Date, on the last Business Day of each Fiscal Year (the "General Fund Transfer Date"), the Trustee shall transfer the funds in the Current Year Revenue Account for the following purposes and in the following order of priority:

- (1) to the General Account in an amount sufficient to cause the balance of unencumbered funds in the General Account to equal the amount required to be paid to TxDOT on the first day of the following Fiscal Year pursuant to the last paragraph of Section 2.06 of the Toll Equity Loan Agreement; and
- (2) of the funds remaining in the Current Year Revenue Account after the transfer pursuant to clause (1) above, one-half to the General Account and one-half to the TIFIA Prepayment Account.

Amounts on deposit in the General Account shall be transferred by the Trustee to (a) the First Tier Debt Service Fund or the Second Tier Debt Service Fund to cure any deficiency therein, (b) the Operating Fund, the Major Maintenance Fund and the Capital Expenditures Fund in any month to cure deficiencies in the amounts to be deposited therein, all pursuant to and in the order specified in **Sections 407**, **408**, **409**, **411**, **413** and **414**, (c) subject to **Section 214**, the Third Tier Debt Service Fund to cure any deficiency therein, (d) the Major Maintenance Reserve Fund to cure any deficiency therein pursuant to **Section 415**, (e) the Capital Expenditures Reserve Fund to cure any deficiency therein pursuant to **Section 416**, or (f) upon the direction of a Board Representative, the First Tier Debt Service Fund or

the Second Tier Debt Service Fund to redeem or defease any First Tier Obligations or Second Tier Obligations.

On any date, whether prior to, on or after the TIFIA Note Prepayment Start Date, unless there is an occurrence and continuance of an Event of Default, amounts on deposit in the Current Year Revenue Account and the General Account may also be transferred by the Trustee to the Authority or its designee (a) to pay or secure bonds, notes or other obligations of the Authority issued to finance Costs of the Project (other than Costs for the initial construction of the Project) to the extent permitted by the TIFIA Lender consent delivered pursuant to **Section 708(b)**, or (b) to pay or reimburse the Authority for Operating Expenses, Major Maintenance Expenses and Project Capacity Improvements Capital Expenditures under the current or any previous Annual Operating Budgets with respect to operating, maintaining or improving the Project to the Project Agreement Standards to the extent such payments were payable pursuant to the terms of this Trust Agreement but instead were paid by the Authority from funds available to it outside of the Trust Estate because of an insufficiency of funds available for such payments in the relevant Funds and Accounts at such time, but in no event will the Authority be reimbursed for expenses incurred in operating, maintaining or improving the Project to standards higher than Project Agreement Standards, provided that there are no amounts due and owing to TxDOT under the Toll Equity Loan, and that such Operating Expenses, Major Maintenance Expenses and Project Capacity Improvements Capital Expenditures are not the subject of a dispute between the Authority and TxDOT regarding compliance with the Toll Equity Loan Agreement requirements, or, if subject to such a dispute, that such dispute has been resolved but only to the extent and in the amount provided in favor of the Authority; provided further, that if the Trustee is notified as to the occurrence and continuance of an Event of Default by the Controlling Creditor for any Event of Default other than a TIFIA Loan Agreement Default or the TIFIA Lender with respect to any TIFIA Loan Agreement Default (or any of the Controlling Creditor and the TIFIA Lender in the event that the Event of Default is both a TIFIA Loan Agreement Default and an Event of Default hereunder other than that described in **Section 802(e)**), then the Trustee shall not so transfer, disburse or apply funds from the Current Year Revenue Account or the General Account in accordance with the direction of the Authority under this paragraph until such time that notice is provided to the Trustee by the Controlling Creditor for any Event of Default other than a TIFIA Loan Agreement Default or the TIFIA Lender with respect to any TIFIA Loan Agreement Default (or both the Controlling Creditor and the TIFIA Lender in the event that the Event of Default is both a TIFIA Loan Agreement Default and an Event of Default hereunder other than that described in Section 802(e)) that such Event of Default has been waived or cured to its satisfaction or that the Trustee otherwise may release funds from the Current Year Revenue Account or the General Account for the purposes described in this paragraph had there been no such Event of Default.

Amounts on deposit in the TIFIA Prepayment Account shall be transferred by the Trustee for prepayment of the TIFIA Note to the TIFIA Lender no later than the Business Day following the General Fund Transfer Date. The money in the TIFIA Prepayment Account shall be held by the Trustee in trust for the exclusive benefit of the Owner of the TIFIA Note and shall be subject to a lien and charge in favor of the TIFIA Lender exclusively.

During a Construction Step-In, if amounts on deposit in the Construction Fund and the BANs Construction Fund are insufficient to satisfy the disbursements permitted to TxDOT

pursuant to **Section 402(m)**, the Trustee shall transfer amounts held in the General Fund (whether in the Current Year Revenue Account or the General Account and regardless of the existence of any Event of Default) to TxDOT in an amount sufficient to satisfy any such shortfall. Such transfer shall be made only if all of the conditions and requirements for disbursements pursuant to **Section 402(m)** are satisfied as if such disbursements were payments from the Construction Fund in accordance therewith. If at the time that TxDOT delivers a request to the Trustee pursuant to **Section 402(m)** for which disbursement is sought by TxDOT, the documented Costs of the Project amount to more than the total available in the Construction Fund and BANs Construction Fund, the General Fund and the Capital Expenditures Fund (after transfer of all available amounts in the Capital Expenditures Reserve Fund) collectively at the time of the request for disbursement and TxDOT pays for such excess costs with funds that are not part of the Trust Estate, then the Trustee shall transfer to TxDOT at its written request such excess amount from any future deposits into the General Fund, subject to the limitations of **Section 402(m)**.

During an O&M Step-In, the Trustee shall disburse funds to TxDOT or its designee from the General Fund (first from the General Account of the General Fund and then, to the extent amounts in such account are insufficient, from the Current Year Revenue Account of the General Fund) upon written request of TxDOT to pay Operating Expenses and Major Maintenance Expenses pursuant to, and in accordance with, Section 6.02(d) of the Toll Equity Loan Agreement, provided that (i) funds in the Operating Fund, the Major Maintenance Fund and the Capital Expenditures Fund are insufficient for such purposes in accordance with the last paragraph of **Section 407**, **Section 408** and **Section 409**, respectively, (ii) disbursements are made for payment of such expenses in accordance with (A) the provisions of this **Section** 417, (B) the priorities of any transfers required pursuant to Sections 405 through 416 and (C) the Annual Operating Budget, and (iii) such expenses have not been the subject of prior transfers out of the Funds and Accounts. Subject to the preceding sentence, should such expenses amount to more than the total available amount in the Operating Fund, Major Maintenance Fund, Capital Expenditures Fund and General Fund collectively at the time of the request for disbursement and TxDOT pays for such excess costs with funds that are not part of the Trust Estate, then the Trustee shall pay such excess amount to TxDOT upon written request of TxDOT from any future deposits to such Funds not needed to pay current Operating Expenses, Major Maintenance Expenses and Capital Expenditures at the time.

Commencing on the Net Revenue Share Commencement Date (as defined in the PGBT WE Project Agreement), amounts on deposit in the General Account and Current Year Revenue Account of the General Fund shall be transferred by the Trustee at the written direction of the Authority to TxDOT to satisfy any Net Share Amount (as defined in the PGBT WE Project Agreement) due TxDOT under the Project Agreement.

Section 711. Annual Operating Budget.

(a) Annual Operating Budget. The Authority covenants to adopt, prior to the beginning of each Fiscal Year, an Annual Operating Budget, specifying in reasonable detail all projected Revenues, Operating Expenses, Major Maintenance Expenses and Project Capacity Improvements Capital Expenditures and any projected advances under the Toll Equity Loan Agreement for such Fiscal Year on a monthly basis. The Authority may at any time adopt an amended or supplemental Annual Operating Budget for the remainder of the then current

Fiscal Year, and when so adopted the Annual Operating Budget as so amended or supplemented shall be treated as the Annual Operating Budget under the provisions of this Trust Agreement. The Authority shall file a copy of each Annual Operating Budget and each amended or supplemented Annual Operating Budget with the Trustee.

If for any reason the Authority shall not have adopted the Annual Operating Budget before the first day of any Fiscal Year, the budget for the preceding Fiscal Year, shall, until the adoption of the Annual Operating Budget for the then current Fiscal Year, be deemed to be in force and shall be treated as the Annual Operating Budget under the provisions of this Trust Agreement.

(b) Annual Operating Budget During O&M Step-In. TxDOT may, to the extent that the Authority fails to do so, establish the Annual Operating Budget for each Fiscal Year during an O&M Step-In.

BUDGET CALENDAR

March: Budget Calendar Presented

Chief Financial Officer presents the ensuing year's budget calendar at the Finance and Audit Committee Meeting of the Board of Directors.



April: Assistant Executive Director's Budget Retreat

Executive Director meets with all the AEDs to discuss the goals and priorities of the budget based on the goals and objectives of the Authority.



April: Individual Departments Prepare Budgets

Budget preparers assisted by Budget and Compliance staff, input budgets intio the budget module.

Department Directors review and approve budgets. Any necessary meetings with executive management are conducted at this time



April: Department Budgets Submitted & Reviewed

Deadline for departmental budgets to be submitted to Financial Planning and Analysis department for review and approval. Sr. Financial Analyst prepares Preliminary Budget book.



April: Preliminary Budget Submitted to Executive Management

Draft Budget delivered to executive management for review and approval. Departmental meetings with Executive Management, Finance and Budget and Compliance division held during this time.



April: Preliminary Budget Sent to Board

Draft budget delivered to all Board members for their review and recommendations.



May: Budget Discussion with Board

The draft budget is presented by the Chief Financial Officer at the Finance and Audit Committee public monthly meeting for discussion. Any changes will be incorporated into the budget at this time.



June: Preliminary Budget Presented

The budget is presented by the Chief Financial Officer at the Finance and Audit Committee public monthly meeting for final review and recommendation.

June: Preliminary Budget Presented to Board

The budget is presented by the Chief Financial Officer at the public monthly Board meeting for adoption.



June: Adopted Preliminary Budget Distributed
Upon adoption by the Board, the adopted budget is sent to Trustee, Texas Department of Transportation, Federal Highway Administration, consulting engineers, and bondholders in accordance to the Trust Agreement.

Appendix D: Debt Policy

PHILOSOPHY

The North Texas Tollway Authority intends to use debt wisely to maximize expansion within acceptable levels of risk. Because of the wide range of projects being considered for bond funding, this policy sets parameters within which flexibility is retained to respond to specific circumstances.

PURPOSES FOR WHICH DEBT MAY BE ISSUED

- Construction and acquisition costs of projects approved by the NTTA Board of Directors (including feasibility and engineering studies)
- Major capital improvements or repairs to existing facilities
- Refunding of outstanding debt to:
 - Realize net present value savings (with a goal of four percent (4%)),
 - o Increase debt capacity,
 - o Improve efficiency of debt structure, or
- Achieve such other reasonable result.
- Shall not be used to fund routine operations or maintenance or for the purpose of investing.

LIMITATIONS ON LEVEL OF INDEBTEDNESS

- Level of indebtedness is governed by estimated net revenue stream.
- Toll rates necessary to meet coverage requirement should be reasonable according to toll sensitivity analysis prepared by the Traffic Engineer.
- Goal is to maintain 1.5X coverage on system senior-lien bond debt. Trust Agreement requires a 1.35X coverage.
- Must comply with all Trust Agreement and loan agreement requirements for issuance of additional debt.

CREDIT OBJECTIVES

- Maintain "A" rating or better.
- Continue required disclosure and periodic communication with rating agencies.
- Use bond insurance or other types of credit enhancement when cost effective.

PERMISSIBLE TYPES OF DEBT

- Short-term
 - Variable Rate Bonds
 - Commercial Paper may be issued to minimize capitalized interest during the design phase or construction period of an eligible project or for certain equipment purchase or capital improvements.
 - Total short-term debt should not exceed twenty percent (20%) of all outstanding debt.
 - Long-term fixed-rate bonds may only be used for funding projects approved by the NTTA Board of Directors for refunding outstanding debt or to replace/take out short-term debt.

ALLOWABLE DEBT STRUCTURES

• Term of debt may not exceed expected useful life of the project or equipment financed, and in no case may exceed 40 years.

- Debt service structure shall correspond to estimated net revenue stream.
- Use of specific structural elements (zero-coupon bonds, capital appreciation bonds, subordinate lien bonds, swaps, forward delivery, derivatives, etc.) will be based on analysis and recommendation of staff, financial advisor, senior underwriter and bond counsel.

NTTA SPECIAL PROJECTS SYSTEM OUTSTANDING DEBT SUMMARY

| | 1st Tier Bonds / BANS | | | USDOT TIFIA Loan | | Total Debt Service | |
|----------|-----------------------|-------------------|-------------------|-------------------------|-------------|---------------------------|-----------------|
| | | 1st Tier Accreted | 1st Tier Interest | USDOT TIFIA | USDOT TIFIA | Total Net Debt | Annual Net Debt |
| Date | 1st Tier Principal | Principal | (Net of CAPI) | Principal | Interest | Service | Service |
| 3/1/2018 | - | - | 25,106,214 | - | 10,690,895 | 35,797,109 | |
| 9/1/2018 | 60,000 | - | 27,874,240 | - | 10,868,093 | 38,802,333 | 74,599,442 |
| 3/1/2019 | - | - | 27,810,889 | - | 10,690,895 | 38,501,784 | |
| 9/1/2019 | 1,965,000 | - | 27,810,889 | - | 10,868,092 | 40,643,982 | 79,145,766 |
| 3/1/2020 | - | - | 27,777,906 | - | 10,720,589 | 38,498,495 | |
| 9/1/2020 | 25,535,000 | - | 27,777,906 | - | 10,838,398 | 64,151,304 | 102,649,799 |
| 3/1/2021 | - | - | 27,258,857 | - | 10,690,895 | 37,949,752 | |
| 9/1/2021 | 29,820,000 | - | 27,258,857 | - | 10,868,092 | 67,946,949 | 105,896,701 |
| 3/1/2022 | - | - | 32,885,659 | - | 10,690,895 | 43,576,554 | |
| 9/1/2022 | 32,480,000 | - | 32,885,659 | - | 10,868,092 | 76,233,751 | 119,810,305 |
| 3/1/2023 | - | - | 32,271,317 | 418,354 | 10,772,541 | 43,462,212 | |
| 9/1/2023 | 33,530,000 | - | 32,271,317 | 418,354 | 10,938,371 | 77,158,042 | 120,620,254 |
| 3/1/2024 | - | - | 34,503,494 | 418,354 | 10,779,809 | 45,701,656 | |
| 9/1/2024 | 42,995,000 | - | 34,503,494 | 418,354 | 10,886,035 | 88,802,882 | 134,504,538 |
| 3/1/2025 | - | - | 33,428,619 | 418,354 | 10,727,812 | 44,574,784 | |
| 9/1/2025 | 44,920,000 | - | 33,428,619 | 418,354 | 10,892,900 | 89,659,873 | 134,234,657 |
| 3/1/2026 | - | - | 32,250,381 | 418,354 | 10,705,448 | 43,374,182 | |
| 9/1/2026 | 53,935,000 | - | 32,250,381 | 418,354 | 10,870,165 | 97,473,900 | 140,848,082 |
| 3/1/2027 | - | - | 30,835,038 | 418,354 | 10,683,083 | 41,936,474 | |
| 9/1/2027 | 48,655,000 | - | 30,835,038 | 418,354 | 10,847,430 | 90,755,821 | 132,692,295 |
| 3/1/2028 | - | - | 29,557,844 | 418,354 | 10,690,102 | 40,666,299 | |
| 9/1/2028 | 78,905,000 | - | 29,557,844 | 418,354 | 10,795,342 | 119,676,539 | 160,342,838 |
| 3/1/2029 | - | - | 27,571,806 | 418,354 | 10,638,354 | 38,628,513 | |
| 9/1/2029 | 84,595,000 | - | 27,571,806 | 418,354 | 10,801,959 | 123,387,119 | 162,015,632 |
| 3/1/2030 | - | - | 25,451,125 | 418,354 | 10,615,989 | 36,485,467 | |
| 9/1/2030 | 91,495,000 | - | 25,451,125 | 418,354 | 10,779,224 | 128,143,702 | 164,629,170 |
| 3/1/2031 | - | - | 23,163,750 | 418,354 | 10,593,624 | 34,175,728 | |
| 9/1/2031 | 103,635,000 | - | 23,163,750 | 418,354 | 10,756,488 | 137,973,592 | 172,149,320 |
| 3/1/2032 | - | - | 20,572,875 | 418,354 | 10,600,395 | 31,591,623 | |
| 9/1/2032 | 40,495,194 | 31,754,523 | 20,572,875 | 418,354 | 10,704,649 | 103,945,594 | 135,537,217 |
| 3/1/2033 | - | - | 19,766,000 | 418,354 | 10,548,895 | 30,733,248 | |
| 9/1/2033 | 8,109,465 | 34,360,688 | 19,766,000 | 418,354 | 10,711,018 | 73,365,524 | 104,098,772 |

| | 1st | Tier Bonds / BA | NS | USDOT TIFIA Loan | | Total Debt Service | |
|----------|--------------------|-------------------|-------------------|-------------------------|-------------|--------------------|-----------------|
| | | 1st Tier Accreted | 1st Tier Interest | USDOT TIFIA | USDOT TIFIA | Total Net Debt | Annual Net Debt |
| Date | 1st Tier Principal | Principal | (Net of CAPI) | Principal | Interest | Service | Service |
| 3/1/2034 | - | - | 19,766,000 | 418,354 | 10,526,530 | 30,710,884 | |
| 9/1/2034 | 6,312,961 | 29,291,944 | 19,766,000 | 418,354 | 10,688,282 | 66,477,541 | 97,188,425 |
| 3/1/2035 | - | - | 19,766,000 | 418,354 | 10,504,166 | 30,688,519 | |
| 9/1/2035 | 7,886,588 | 40,015,155 | 19,766,000 | 418,354 | 10,665,547 | 78,751,644 | 109,440,163 |
| 3/1/2036 | - | - | 19,766,000 | 418,354 | 10,510,688 | 30,695,041 | |
| 9/1/2036 | 50,705,840 | 18,677,817 | 19,766,000 | 418,354 | 10,613,956 | 100,181,967 | 130,877,008 |
| 3/1/2037 | - | - | 18,464,288 | 418,354 | 10,459,436 | 29,342,077 | |
| 9/1/2037 | 18,720,603 | 52,709,397 | 18,464,288 | 418,354 | 10,620,076 | 100,932,717 | 130,274,795 |
| 3/1/2038 | - | - | 18,164,288 | 418,354 | 10,437,072 | 29,019,713 | |
| 9/1/2038 | 72,030,000 | - | 18,164,288 | 418,354 | 10,597,341 | 101,209,982 | 130,229,695 |
| 3/1/2039 | - | - | 16,158,463 | 418,354 | 10,414,707 | 26,991,523 | |
| 9/1/2039 | 81,925,000 | - | 16,158,463 | 418,354 | 10,574,605 | 109,076,422 | 136,067,945 |
| 3/1/2040 | - | - | 13,880,525 | 418,354 | 10,420,981 | 24,719,859 | |
| 9/1/2040 | 85,700,000 | - | 13,880,525 | 418,354 | 10,523,263 | 110,522,142 | 135,242,001 |
| 3/1/2041 | - | - | 11,498,775 | 418,354 | 10,369,978 | 22,287,106 | |
| 9/1/2041 | 80,890,000 | - | 11,498,775 | 418,354 | 10,529,135 | 103,336,263 | 125,623,370 |
| 3/1/2042 | - | - | 9,249,300 | 418,354 | 10,347,613 | 20,015,267 | |
| 9/1/2042 | 9,665,865 | 90,469,002 | 9,249,300 | 418,354 | 10,506,399 | 120,308,920 | 140,324,186 |
| 3/1/2043 | - | - | 9,249,300 | 418,354 | 10,325,248 | 19,992,902 | |
| 9/1/2043 | 41,132,527 | 79,337,473 | 9,249,300 | 418,354 | 10,483,664 | 140,621,318 | 160,614,220 |
| 3/1/2044 | - | - | 6,137,269 | 418,354 | 10,331,273 | 16,886,896 | |
| 9/1/2044 | 70,961,677 | 70,028,323 | 6,137,269 | 418,354 | 10,432,570 | 157,978,192 | 174,865,088 |
| 3/1/2045 | - | - | 1,378,856 | 41,529,248 | 18,303,778 | 61,211,883 | |
| 9/1/2045 | 20,562,730 | 20,292,270 | 1,378,856 | 41,526,573 | 17,343,849 | 101,104,278 | 162,316,161 |
| 3/1/2046 | - | - | - | 78,032,628 | 23,207,799 | 101,240,427 | |
| 9/1/2046 | - | - | - | 78,032,628 | 21,219,711 | 99,252,339 | 200,492,766 |
| 3/1/2047 | - | - | - | 80,043,830 | 19,428,781 | 99,472,611 | |
| 9/1/2047 | - | - | - | 62,395,547 | 13,872,639 | 76,268,186 | 175,740,796 |
| Totals | 1,267,623,450 | 466,936,592 | 1,230,087,548 | 399,968,010 | 688,393,652 | 4,053,009,251 | 4,053,009,251 |

Appendix E: Major Revenue Source including C&M Estimates

SPECIAL PROJECT SYSTEM - MAJOR REVENUE SOURCE

Toll revenue collected on the projects is the Special Projects System major source of revenue. It accounted for \$109,709,000 of the FY2018 Annual Operating Budget total estimated revenues of \$118,709,000, or 92.4%.

TOLL REVENUE

The Authority Act authorizes the Authority to fix, revise, charge, and collect tolls for the use of the NTTA System, and provides that such tolls will be so fixed and adjusted as to provide funds sufficient with other revenues, if any, to pay the cost of maintaining, repairing and operating the NTTA System and the principal of and the interest on bonds issued in connection with the NTTA System as the same become due and payable, and to create reserves for such purposes. The Authority Act states that such tolls will not be subject to supervision or regulation by any agency of the State or any local governmental entity.

The Authority covenants under the Special Projects System Trust Agreement that all Revenues (excepting investment income from all Funds and Accounts other than the Revenue Fund which shall be retained in such Funds and Accounts) will be deposited daily, as far as practicable, with the Trustee or in the name of the Trustee with the Depositary to the credit of the Revenue Fund.

The Authority has covenanted to charge toll rates on the Project that do not exceed the maximum rates for each user classification as per the Project Agreement, unless the Authority determines that it is necessary to (a) preserve the financial condition of the Project (or if the Project is later made part of the NTTA System), (b) comply with the provisions of any bonds, notes, trust agreements or other financial instruments or agreements secured by revenues of the NTTA System, or (c) comply with law.

The schedule below shows C&M Associates, Inc. toll revenue estimates for the System.

| Estimated Special Projects System Annual Toll Revenue | | | | | | | | |
|-------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|--|--|--|
| Roadway | FY2018 | FY2019 | FY2020 | FY2021 | FY2022 | | | |
| | | | | | | | | |
| PGBT WE | \$60,616,400 | \$64,379,000 | \$69,688,000 | \$72,190,000 | \$77,634,000 | | | |
| СТР | \$49,092,600 | \$52,158,000 | \$57,333,000 | \$59,581,000 | \$64,270,000 | | | |
| Total | \$109,709,000 | \$116,537,000 | \$127,021,000 | \$131,771,000 | \$141,904,000 | | | |
| | | | | | | | | |



Shahram Bohluli, Ph.D., P.E.

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Tel: 214-245-5300 Fax: 214-889-5049

Date: April 10, 2017

To: Mr. Rob Hurmence

Director, Financial Planning and Analysis

North Texas Tollway Authority 5900 W. Plano Parkway, Suite 100

Plano, TX 75093

Subject: NTTA Special Projects System – Fiscal Year 2018 Traffic and Revenue Forecast

Dear Mr. Hurmence,

As part of the North Texas Tollway Authority's (NTTA) annual budget process, C&M Associates Inc. (C&M) is pleased to submit the Special Project System's (SPS) monthly toll transaction and revenue forecasts for Fiscal Year (FY) 2018, which is from September 1, 2017 to August 31, 2018.

The SPS consists of the President George Bush Turnpike Western Extension (PGBT WE) and the Chisholm Trail Parkway (CTP). The PGBT WE is an 11.5-mile extension of the PGBT and was the first project of the SPS, with Phases 1 through 3 opened to traffic in 2009 and 2010, while the final phase (Phase 4) opened on October 13, 2012. The CTP is a 27.6-mile toll road that was added to the SPS in December 2011. It opened to traffic on May 11, 2014, with tolling operations beginning the same day.

The traffic and revenue (T&R) forecasts, which are separated into AVI (TollTag) and ZipCash transactions, are shown for the total SPS in Table 1 and for the PGBT WE and CTP in Table 2 and Table 3, respectively. The forecasts categorized as AVI in these tables also include V-tolls—transactions that are first identified as ZipCash but are subsequently determined to be AVI transactions.

The SPS forecast for FY 2018 comprises 102.64 million transactions and \$109.71 million in revenue, as shown in Table 1. It is assumed that about 76 percent of FY 2018 transactions on the SPS will be AVI (TollTag) transactions, and the corresponding toll revenue contribution from AVI will be 83 percent.

Table 1. Forecasted Monthly Transactions and Revenue for the SPS - FY 2018

| 84I | | Transactions | | | Revenue | |
|-------|-------------|---------------|------------|---------------|---------------|--------------|
| Month | Total | AVI (TollTag) | ZipCash | Total | AVI (TollTag) | ZipCash |
| Sep | 8,260,100 | 6,209,600 | 2,050,500 | \$8,761,000 | \$7,281,600 | \$1,479,400 |
| Oct | 8,676,000 | 6,522,100 | 2,153,900 | \$9,187,600 | \$7,647,200 | \$1,540,400 |
| Nov | 8,269,700 | 6,217,300 | 2,052,400 | \$8,838,000 | \$7,291,400 | \$1,546,600 |
| Dec | 7,712,000 | 5,811,100 | 1,900,900 | \$8,365,100 | \$6,858,000 | \$1,507,100 |
| Jan | 8,324,400 | 6,267,300 | 2,057,100 | \$8,882,500 | \$7,378,600 | \$1,503,900 |
| Feb | 7,848,300 | 5,904,700 | 1,943,600 | \$8,424,100 | \$6,938,800 | \$1,485,300 |
| Mar | 8,852,200 | 6,722,000 | 2,130,200 | \$9,422,100 | \$7,892,200 | \$1,529,900 |
| Apr | 8,746,100 | 6,645,000 | 2,101,100 | \$9,356,600 | \$7,807,400 | \$1,549,200 |
| May | 9,239,200 | 7,015,200 | 2,224,000 | \$9,844,600 | \$8,237,200 | \$1,607,400 |
| Jun | 8,688,500 | 6,595,500 | 2,093,000 | \$9,342,100 | \$7,742,300 | \$1,599,800 |
| Jul | 8,789,400 | 6,673,800 | 2,115,600 | \$9,432,700 | \$7,832,500 | \$1,600,200 |
| Aug | 9,229,100 | 7,008,600 | 2,220,500 | \$9,852,600 | \$8,238,500 | \$1,614,100 |
| Total | 102,635,000 | 77,592,200 | 25,042,800 | \$109,709,000 | \$91,145,700 | \$18,563,300 |

The PGBT WE forecast for FY 2018 comprises 65.72 million transactions and \$60.62 million in revenue, as shown in Table 2. It is assumed that about 73 percent of FY 2018 transactions on the PGBT WE will be AVI (TollTag) transactions, and the corresponding toll revenue contribution from AVI will be 81 percent. The PGBT WE represents 64 percent of the total transactions and 55 percent of the total revenue of the SPS.

Table 2. Forecasted Monthly Transactions and Revenue for the PGBT WE - FY 2018

| Manul | | Transactions | | | Revenue | |
|-------|------------|---------------|------------|--------------|---------------|--------------|
| Month | Total | AVI (TollTag) | ZipCash | Total | AVI (TollTag) | ZipCash |
| Sep | 5,331,900 | 3,844,000 | 1,487,900 | \$4,918,200 | \$3,954,100 | \$964,100 |
| Oct | 5,606,900 | 4,042,700 | 1,564,200 | \$5,140,100 | \$4,154,900 | \$985,200 |
| Nov | 5,346,400 | 3,855,700 | 1,490,700 | \$4,932,400 | \$3,955,000 | \$977,400 |
| Dec | 4,813,700 | 3,469,700 | 1,344,000 | \$4,513,000 | \$3,573,300 | \$939,700 |
| Jan | 5,282,700 | 3,810,000 | 1,472,700 | \$4,834,400 | \$3,903,000 | \$931,400 |
| Feb | 5,018,900 | 3,618,900 | 1,400,000 | \$4,635,900 | \$3,716,300 | \$919,600 |
| Mar | 5,677,500 | 4,138,300 | 1,539,200 | \$5,204,800 | \$4,251,600 | \$953,200 |
| Apr | 5,586,600 | 4,073,100 | 1,513,500 | \$5,154,200 | \$4,187,500 | \$966,700 |
| May | 5,934,200 | 4,325,800 | 1,608,400 | \$5,444,300 | \$4,439,700 | \$1,004,600 |
| Jun | 5,575,100 | 4,061,600 | 1,513,500 | \$5,182,900 | \$4,182,600 | \$1,000,300 |
| Jul | 5,649,300 | 4,117,700 | 1,531,600 | \$5,238,400 | \$4,236,700 | \$1,001,700 |
| Aug | 5,897,400 | 4,297,800 | 1,599,600 | \$5,417,800 | \$4,410,300 | \$1,007,500 |
| Total | 65,720,600 | 47,655,300 | 18,065,300 | \$60,616,400 | \$48,965,000 | \$11,651,400 |

The CTP forecast for FY 2018 comprises 36.91 million transactions and \$49.09 million in revenue, as shown in Table 3. It is assumed that about 81 percent of FY 2018 transactions on the CTP will be AVI (TollTag) transactions, and the corresponding toll revenue contribution from AVI will be 86 percent. The CTP represents 36 percent of the total transactions and 45 percent of the total revenue of the SPS.

Table 3. Forecasted Monthly Transactions and Revenue for the CTP - FY 2018

| Manual | | Transactions | | | Revenue | |
|---------|------------|---------------|-----------|--------------|---------------|-------------|
| Month - | Total | AVI (TollTag) | ZipCash | Total | AVI (TollTag) | ZipCash |
| Sep | 2,928,200 | 2,365,600 | 562,600 | \$3,842,800 | \$3,327,500 | \$515,300 |
| Oct | 3,069,100 | 2,479,400 | 589,700 | \$4,047,500 | \$3,492,300 | \$555,200 |
| Nov | 2,923,300 | 2,361,600 | 561,700 | \$3,905,600 | \$3,336,400 | \$569,200 |
| Dec | 2,898,300 | 2,341,400 | 556,900 | \$3,852,100 | \$3,284,700 | \$567,400 |
| Jan | 3,041,700 | 2,457,300 | 584,400 | \$4,048,100 | \$3,475,600 | \$572,500 |
| Feb | 2,829,400 | 2,285,800 | 543,600 | \$3,788,200 | \$3,222,500 | \$565,700 |
| Mar | 3,174,700 | 2,583,700 | 591,000 | \$4,217,300 | \$3,640,600 | \$576,700 |
| Apr | 3,159,500 | 2,571,900 | 587,600 | \$4,202,400 | \$3,619,900 | \$582,500 |
| May | 3,305,000 | 2,689,400 | 615,600 | \$4,400,300 | \$3,797,500 | \$602,800 |
| Jun | 3,113,400 | 2,533,900 | 579,500 | \$4,159,200 | \$3,559,700 | \$599,500 |
| Jul | 3,140,100 | 2,556,100 | 584,000 | \$4,194,300 | \$3,595,800 | \$598,500 |
| Aug | 3,331,700 | 2,710,800 | 620,900 | \$4,434,800 | \$3,828,200 | \$606,600 |
| Total | 36,914,400 | 29,936,900 | 6,977,500 | \$49,092,600 | \$42,180,700 | \$6,911,900 |

C&M also estimated the ZipCash revenue of the SPS, taking into consideration revenue in the process of being invoiced and unrecovered revenue. As shown in Table 4, the total SPS ZipCash revenue invoiced is estimated to be \$28.74 million, and the net ZipCash revenue recovered is estimated to be \$18.56 million.

Table 4. Estimated SPS ZipCash Revenue Invoiced and Recovered - FY 2018

| Month | ZipCash Revenue in Process (Invoiced) | ZipCash Unrecovered Revenue | ZipCash Revenue Recovered |
|-------|------------------------------------------|--------------------------------|------------------------------|
| Sep | \$2,350,900 | \$871,500 | \$1,479,400 |
| Oct | \$2,468,400 | \$928,000 | \$1,540,400 |
| Nov | \$2,350,300 | \$803,700 | \$1,546,600 |
| Dec | \$2,191,200 | \$684,100 | \$1,507,100 |
| Jan | \$2,361,100 | \$857,200 | \$1,503,900 |
| Feb | \$2,230,500 | \$745,200 | \$1,485,300 |
| Mar | \$2,443,900 | \$914,000 | \$1,529,900 |
| Apr | \$2,412,700 | \$863,500 | \$1,549,200 |
| May | \$2,551,700 | \$944,300 | \$1,607,400 |
| Jun | \$2,404,500 | \$804,700 | \$1,599,800 |
| Jul | \$2,429,500 | \$829,300 | \$1,600,200 |
| Aug | \$2,549,900 | \$935,800 | \$1,614,100 |
| Total | \$28,744,600 | \$10,181,300 | \$18,563,300 |

I trust that this information addresses your current needs. In the meantime, if you have any questions, please do not hesitate to contact me.

Best Regards,

Shahram Bohluli, Ph.D., P.E.

Vice President / Project Manager

DISCLAIMER

The results presented in this memorandum constitute the opinion of C&M with respect to the future traffic and revenue for the tolled facility. This opinion is based on standard professional efforts and the information available to C&M at the time the forecast was executed, subject to the time and budget constraints of the T&R forecast's scope of work. Publicly available and obtained information has not been independently verified, and C&M does not assume responsibility for verifying such information. C&M cannot guarantee or ensure future events in connection with this T&R forecast.

Appendix F: TELA Project Budget Comparison

| | | FY2018 | | | | | | |
|----------------------------------|------------------|-------------|----|-------------|---------|-------------|----------|--|
| | | Annual | FY | 2018 TELA | Varianc | | e | |
| | | Operating | | Project | | | | |
| | | Budget | | Budget | A | mount | % | |
| Revenue | | | | | | | | |
| Toll Revenue | | | | | | | | |
| TollTag | \$ | 60,616,400 | \$ | 60,616,400 | \$ | - | 0.0% | |
| ZipCash | | 49,092,600 | | 49,092,600 | | | 0.0% | |
| | | 109,709,000 | | 109,709,000 | | - | 0.0% | |
| Other Revenue | | | | | | | | |
| Interest | \$ | 22,000 | \$ | 22,000 | | - | 0.0% | |
| Video Tolling Fees and Fines | | 8,978,000 | | 8,978,000 | | | 0.0% | |
| Total Revenue | | 118,709,000 | \$ | 118,709,000 | \$ | - | 0.0% | |
| Toll Collection Cost | | | | | | | | |
| Interoperability (IOP) | \$ | 162,687 | \$ | 170,366 | \$ | (7,679) | (4.5%) | |
| Electronic Toll Collection (ETC) | Ψ | 102,007 | Ψ | 2.0,000 | * | (.,0,7) | (1.570) | |
| Transaction Processing | | 528,102 | | 548,258 | | (20,156) | (3.7%) | |
| Account Maintenance | | 792,150 | | 822,384 | | (30,234) | (3.7%) | |
| VTOLL | | 991,867 | | 1,036,315 | | (44,448) | (4.3%) | |
| Credit Card Costs | | 1,619,905 | | 1,696,422 | | (76,517) | (4.5%) | |
| ZipCash | | 1,010,000 | | 1,0 > 0,122 | | (10,011) | (11070) | |
| Image Processing/Review | | 1,288,074 | | 1,345,777 | | (57,703) | (4.3%) | |
| Initial Notice | | 1,926,954 | | 2,013,274 | | (86,320) | (4.3%) | |
| Late Notice | | 1,764,683 | | 1,843,734 | | (79,051) | (4.3%) | |
| Violation Notice | | 2,918,631 | | 3,049,374 | | (130,743) | (4.3%) | |
| Collection | | 24,991 | | 26,111 | | (1,120) | (4.3%) | |
| Citation/Court | | 241,409 | | 252,223 | | (10,814) | (4.3%) | |
| Credit Card Costs | | 267,927 | | 281,581 | | (13,654) | (4.8%) | |
| Present Value Cost for ZipCash T | 'oll/Premium | 3,603 | | 3,792 | | (189) | (5.0%) | |
| P | Subtotal ETC | 12,530,983 | | 13,089,611 | | (558,628) | (4.3%) | |
| Operations & Maintenance | | | | | | | | |
| Routine Maintenance - Roadway | | | | | | | | |
| Roadway Maintenance Activitie | S | 5,634,557 | | 7,466,429 | (| [1,831,872] | (24.5%) | |
| Landscape Maintenance | | 923,376 | | 946,943 | | (23,567) | (2.5%) | |
| Service Building Lease/Mainten | ance | 459,557 | | 459,557 | | 0 | 0.0% | |
| Administration | ance. | 129,814 | | 185,957 | | (56,143) | (30.2%) | |
| D 6 1 10 1 | | 4 004 550 | | 1 000 010 | | (540,550) | (00.40/) | |
| Professional Services | | 1,304,752 | | 1,823,310 | | (518,558) | (28.4%) | |
| Maintenance Department Overh | ead | 974,956 | | 1,428,716 | | (453,760) | (31.8%) | |
| Utilities | | 586,847 | | 586,847 | | 0 | 0.0% | |
| Subt | otal Roadway | 10,013,859 | | 12,897,759 | | (2,883,900) | (22.4%) | |

(Continued)

| | | FY2018 | | | | | |
|---------------------------------------------|----------|------------|----|------------|----------|-------------|---------|
| | | Annual | FY | 2018 TELA | | Variance | |
| | | perating | | Project | | | |
| | | Budget | | Budget | | Amount | % |
| Routine Maintenance - Systems Support | | | | | | | |
| Intelligent Transportation System | | 383,347 | | 352,266 | | 31,081 | 8.8% |
| Electronic Toll Collection | | 317,061 | | 296,062 | | 20,999 | 7.1% |
| Fiber | | 131,913 | | 121,232 | | 10,681 | 8.8% |
| Dispatch Tech | | 19,526 | | 18,377 | | 1,149 | 6.3% |
| Digital Messaging Sign | | 193,699 | | 182,298 | | 11,401 | 6.3% |
| Travel Time | | 38,290 | | 36,762 | | 1,528 | 4.2% |
| Road, Weather Information System | | 38,290 | | 36,762 | | 1,528 | 4.2% |
| System Incident Management | | 357,324 | | 737,406 | | (380,082) | (51.5%) |
| Police | | 3,323,191 | | 1,215,122 | | 2,108,069 | 173.5% |
| Roadway Customer Service | | 861,538 | | 1,111,469 | | (249,931) | (22.5%) |
| Agency Overhead (OMF) | | 1,098,696 | | 2,469,006 | | (1,370,310) | (55.5%) |
| Subtotal System Support | | 6,762,875 | | 6,576,762 | | 186,113 | 2.8% |
| Total Operations and Maintenance | | 16,776,734 | | 19,474,521 | | (2,697,787) | (13.9%) |
| Reserve Maintenance, Capital Replacements | | | | | | | |
| Roadway Reserve Maintenance | | | | | | | |
| Pavement Maintenance | | 1,022,190 | | 311,125 | | 711,065 | 228.5% |
| Pavement Rehabilitation | | - | | - | | - | 0.0% |
| Landscaping Rehabilitation | | - | | - | | _ | 0.0% |
| Annual Inspection | | 369,473 | | 1,018,650 | | (649,177) | (63.7%) |
| Bridges Maintenance | | 793,660 | | - | | 793,660 | 100.0% |
| Pedestrian Bridge | | - | | - | | - | 0.0% |
| Concrete Fascia Beam Coating | | - | | - | | _ | 0.0% |
| Pedestrian Fence, Traffic Barrier and Rails | | _ | | _ | | _ | 0.0% |
| Retaining Wall and Sound Walls | | _ | | - | | _ | 0.0% |
| Agency Overhead (RMF) | | 345,400 | | 345,400 | | _ | 0.0% |
| <u>Capital Replacements</u> | | , | | , | | | |
| Intelligent Transportation System | | 16,239 | | 16,239 | | _ | 0.0% |
| Electronic Toll Collection | | 392,452 | | 392,452 | | _ | 0.0% |
| Fiber | | 19,487 | | 19,487 | | _ | 0.0% |
| Dispatch Tech | | | | | | _ | 0.0% |
| Digital Messaging Sign | | 10,826 | | 10,826 | | _ | 0.0% |
| Travel Time | | 37,892 | | 37,892 | | _ | 0.0% |
| Road, Weather Information System | | 57,072 | | - | | _ | 0.0% |
| System Incident Management | | _ | | _ | | _ | 0.0% |
| Police | | _ | | _ | | _ | 0.0% |
| Roadway Customer Service | | 167,793 | | 167,793 | | _ | 0.0% |
| Madway Gustomet Service | | 3,175,412 | | 2,319,864 | | 855,548 | 36.9% |
| Total Annual Operating Budget | <u>¢</u> | 32,483,129 | \$ | | • | | |
| | ф ф | | | 34,883,996 | <u>ф</u> | (2,400,867) | (6.9%) |
| Total Net Revenues | \$ | 86,225,871 | \$ | 83,825,004 | | 2,400,867 | 2.9% |

Appendix G: Glossary of Terms and Acronyms

Δ

AATT – Acronym for Addison Airport Toll Tunnel, an approximately 1-mile long tunnel and road that is part of the NTTA System.

Advanced Refunding – Transaction in which new debt is issued to refinance existing debt (old debt), but the proceeds must be placed in escrow pending call date or maturity.

All-ETC – Acronym for all-electronic toll collection, the cashless system of collecting tolls that the Authority is implementing.

Annual Operating Budget – The budget of current expenses (or Operating Budget) for the Fiscal Year that the Authority covenants it will adopt on or before the first day of each Fiscal Year. This is the only budget required by the Trust Agreement.

Annual Revenue Days – A factor used by NTTA's Traffic and Revenue Engineers, to convert the daily revenue to annual revenue estimates.

APB – Acronym for Accounting Principles Board, the authoritative private sector standard-setting body that preceded the FASB. The APB issued guidance in the form of *Opinions*.

Arbitrage – In government finance, the reinvestment of the proceeds of tax-exempt securities in materially higher yielding taxable securities.

В

Balanced Budget – All payments for maintenance, repair and operations will not exceed the reasonable and necessary amount required and it will not exceed amounts in the Annual Budget.

Bonds – A written guarantee to pay a principal amount and/or interest at a specified date or dates known as the maturity date(s).

Budget – Plan of coordinating estimated expenses and income for a given period of time.

C

Capital Assets – Land and improvements, easements, buildings and improvements, vehicles, machinery, equipment, infrastructure, and all other tangible and intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

Capital Expenditures Fund (CEF) – Fund created by the Trust Agreement for the purpose of paying the cost of constructing, improving and reconstructing improvements and betterments, including expenditures made pursuant to lease-purchase arrangements, additional lanes, tunnels, interchanges, toll plazas, toll gantries, bridges, connecting roads, transit interface facilities, safety rails, safety improvements, illumination, signage, and any equipment and other improvements, including technological equipment, hardware and software, deemed necessary or desirable by the Authority.

Capital Outlays – Costs which result in the acquisition of fixed assets with an individual value of \$5,000 or greater and a useful life of at least two years.

Construction Fund (CF) – Fund created by the Trust Agreement for the purpose of paying all cost of acquiring or constructing new projects or extensions of the System.

C&M – Acronym for C&M Associates, Inc., the firm the Authority currently uses for traffic and revenue estimations.

Covenants – To promise by covenant; pledge.

CTP – Acronym for Chisholm Trail Parkway an approximately 27.6-mile tollroad that will be constructed as part of the Special Projects System.

D

Debt Service Coverage – The ratio of Net Debt Service (Debt Service less Capitalized Interest) to Gross Revenues.

Debt Service Funds – Funds created by the Trust Agreement for the purpose of paying principal and interest on 1st, 2nd, and 3rd Tier debt obligations.

DNT – Acronym for the Dallas North Tollway, an approximately 31-mile portion of the NTTA System.

DPS – Acronym for Department of Public Safety, in charge of providing police services on the System.

Ē

FASB – Acronym for Federal Accounting Standards Board, the authoritative standard-setting body responsible for establishing GAAP for the federal government.

Fiduciary Funds – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs.

First Tier Debt Service – Debt of the Authority that is secured by and payable from a lien on and the pledge of the Net Revenues of the Authority.

Fiscal Year – Is a 12-month period used for the annual operating budget and the reporting of financial position and results of operations of the Authority. The Special Projects System fiscal year begins September 1st and ends August 31st.

Fund – Fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, that are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

G

GAAP – Acronym for generally accepted accounting principles, the conventions, rules and procedures that serve as the norm for the fair presentation of financial statements.

GASB – Acronym for Governmental Accounting Standards Board, the ultimate authoritative accounting and financial reporting standard-setting body for state and local governments

ITS – Acronym for Intelligent Transportation System used by NTTA to monitor the System and communicate with the System users.

L

Lane Miles – The total length of a road times the number of lanes. For example, a 4-lane road that is 10 miles long has a total of 40 lane miles.

Leakage – Is a factor applied by NTTA's Traffic and Revenue Engineers to determine the amount of revenue that the Authority will not be able to collect for various reasons.

LLTB – Acronym for Lewisville Lake Toll Bridge, an approximately 2-mile long bridge and road that is part of the NTTA System.

M

Major Maintenance Fund (MMF) – Fund created by the Trust Agreement for the purpose of paying the cost of repair and maintenance of the Project that does not occur at annual or shorter periods, for preserving or extending the useful life and to provide for the repair and maintenance as required by the Project Agreement Standards, including reasonable and necessary expenses for periodic roadway resurfacing and repair, replacement of toll collection, vehicle identification, toll integration and video enforcement equipment, and all administrative and engineering expenses related to these costs.

MCLB – Acronym for Mountain Creek Lake Bridge, an approximately 2-mile long bridge that is part of the NTTA System.

N

NTTA – Acronym for the North Texas Tollway Authority, a political subdivision of the State created by and operating pursuant to Chapter 366 of the Texas Transportation Code.

0

Operating Fund (OF) – Fund created by the Trust Agreement for the purpose of accounting for and paying current operating expenses.

P

PGBT – Acronym for President George Bush Turnpike, an approximately 30-mile long portion of the System

PGBT WE – Acronym for President George Bush Turnpike Western Extension, an approximately 11.5-mile portion of PGBT that will be a project of the Special Projects System.

R

Ramp-up – The factor applied to the potential traffic on new toll facilities to account for the time needed for travelers to become aware of the new toll roads and the

benefits of using them.

Revenue Fund – Fund created by the Trust Agreement for the purpose of depositing all gross revenues (all tolls, other revenues, and income) arising or derived by the Authority from the operation and ownership of the Tollway (excepting investment income from all Funds and Accounts other than the Revenue Fund) will be collected by the Authority and deposited daily, as far as practicable.

Revenue Lane Miles – Lane miles on which tolls are collected.

RTC – Acronym for the Regional Transportation Commission.

S

Second Tier Debt Service – Debt of the Authority that is secured by and payable from a lien on and the pledge of the Net Revenues subordinate to the First Tier Debt.

Service Roads – Non-tolled roads running parallel to the tolled lanes.

SRT – Acronym for Sam Rayburn Tollway an approximately 26-mile long portion of the NTTA System.

Т

TELA – Acronym for Toll Equity Loan Agreement between NTTA and TxDOT to construct PGBT WE and CTP.

Third Tier Debt Service – Debt of the Authority that is secured by and payable from a lien on and the pledge of the Net Revenues subordinate to the First and Second Tier Debt.

TIFIA – Acronym for the Transportation Infrastructure Finance and Innovation Act of 1998 secured loan agreement between NTTA and United States Department of Transportation to construct PGBT WE and CTP.

Toll Revenue – The revenue from the tolls collected by the Authority and established by the Board pursuant to the Trust Agreement. It is the main source of revenue for the Authority.

Toll Road – Road on which tolls are charged.

TollTag® – Trademark for the transponders used by NTTA to collect electronic toll transactions.

Trust Agreement - The Trust Agreement with Supplements is the document that governs all matters relating to the bonds, and the operation of the Tollway and its improvement, extension, additions, enlargements, and other matters relating to the Authority and the Tollway.

Turnpike – Expressway on which tolls are charged.

TxDOT – Acronym for Texas Department of Transportation, a state agency responsible for the state's highway system.

U

USDOT - United States Department of Transportation.

Ζ

ZipCash® – Trademark for NTTA's toll transaction invoicing system based on electronic reading of vehicle license plate numbers.

