NORTH TEXAS TOLLWAY AUTHORITY Minutes of the Board of Directors Retreat January 23, 2021

A public notice of this meeting containing all items was posted at a place convenient to the public in the administrative offices of North Texas Tollway Authority, provided to the Secretary of State, and provided to the County Clerks of Collin County, Tarrant County, Denton County, and Dallas County as required by Chapter 551 of the Texas Government Code, referred to as "The Open Meetings Act."

Minutes of the North Texas Tollway Authority Board of Directors Retreat held at the Gaylord Texan, 1501 Gaylord Trail, Grapevine, Texas, at 8:30 a.m. on January 23, 2021.

CALL TO ORDER

Chairman Mahalik called the meeting to order at 8:35 a.m.

1. Establishment of Quorum

Chairman Mahalik established a quorum by calling the roll.

The following Board members were present in the meeting:

John Mahalik	Chairman
Pete Kamp	Director
Tim Carter	Director
*George (Tex) Quesada	Director
Marcus Knight	Director
Scott Levine	Director
Lynn Gravley	Director
Mojy Haddad	Director

*Director Quesada participated by phone.

NTTA employees attending the meeting were: James Hofmann, CEO/Executive Director; Lorelei Griffith, Secretary; Karen Madison Ponds, Assistant Secretary; Horatio Porter, CFO/Treasurer; Dena DeNooyer Stroh, General Counsel; Elizabeth Mow, Assistant Executive Director of Infrastructure; Nancy St. Pierre, Director of Public Affairs; Sabu Stephen, Assistant Executive Director of Operations; and Magdalena Brady, Director of Internal Audit.

2. Comments and announcements from the Chairman and Board Members

Chairman Mahalik thanked Board members for participating in the 2021 retreat.

3. 2021 Board annual training

Dena Stroh, General Counsel, briefed the Board on the Board annual ethics, disclosure obligations, cyber security, and anti-harassment training and responded to questions from the Board.

4. Policy discussion

Elizabeth Mow, Assistant Executive Director of Infrastructure, presented on a proposed Truck Lane Restriction policy and responded to questions from the Board.

5. Project estimating

Elizabeth Mow, Assistant Executive Director of Infrastructure, presented a briefing on NTTA's project estimating practices and responded to questions from the Board.

6. Marketing update

Nancy St. Pierre, Director of Public Affairs, briefed the Board on NTTA's new marketing strategy and responded to questions from the Board.

7. 2021 Workshop topics

James Hofmann, Executive Director, presented options for 2021 workshop topics and responded to questions and suggestions from the Board.

8. Retreat wrap-up

Chairman Mahalik discussed the Board members' desire for a mid-year retreat and thanked staff for their contributions.

9. Adjourn

The meeting adjourned at 10:52 a.m.

John Mahalik, Chairman

Lorelei Griffith.